

# Capital Investment Plan

Fiscal Years 2012-2016



City of Somerville  
Massachusetts

Mayor Joseph A. Curtatone

# City Government

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# CAPITAL INVESTMENT PROGRAM

*“Capital planning and budgeting is central to economic development, transportation, communication, delivery of other essential services, and environmental management and quality of life. Much of what is accomplished by local government depends on a sound long-term investment in infrastructure and equipment.”*

– from ICMA’s *Capital Budgeting: A Guide for Local Governments*

## CAPITAL PLAN OVERVIEW

The City of Somerville's **\$142.7 million** five-year Capital Investment Plan is an investment program for the City's future. This plan was created with the underlying themes of upgrading and modernizing the City's aging infrastructure and facilities, expanding the City's economic base, and helping improve the City's diverse and important neighborhoods. The Capital Plan is the City's investment roadmap for the next five years and should be strategically implemented to provide Somerville's residents with an improved quality of life along with a more efficient and effective government.

The Capital Investment Plan is comprised of two parts: the Capital Budget, which is presented to the Mayor and the Board of Aldermen and approved annually, and a Capital Plan that outlines potential projects over a five year time span.

The Capital Investment Plan document details projected spending for equipment and construction projects over the next five years, providing policymakers the opportunity to finance projects, coordinate City needs, and plan for future risks and needs.

A Capital project is defined as a major, non-recurring expenditure that generally meets all of the following criteria:

- Massachusetts General Laws permit the City to issue bonds to finance the expenditure
- The expenditure is a facility, object, or asset costing more than \$25,000
- The expenditure will have a useful life of 10 years or more for buildings or building components and five years for vehicles and equipment; and
- Planning, engineering, or design services may be considered capital when such services are integral to a construction, renewal, or replacement project that meets the criteria for a capital expenditure

Projects and assets that do not meet these requirements are considered operating expenses and are included in the operating budget.

Examples of typical capital projects include:

- New public buildings (including equipment & furnishings)
- Significant alterations, additions, or improvements to existing buildings
- Land improvements, acquisition, and development
- Equipment replacement and/or refurbishing
- Street construction and major resurfacing
- Water main construction and rehabilitation
- Long-range planning studies

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A Capital Investment Plan provides many benefits, including:

Focuses attention on community goals and needs. Capital projects can be brought into line with the City's objectives, allowing projects to be prioritized based on need. Furthermore, the CIP can be used as an effective tool for achieving the goals set forth in the City's Comprehensive Plan.

Encourages more efficient program administration. By enhancing the level of communication among the various departments implementing capital improvement projects, the City is able to better coordinate efforts, avoiding duplication of efforts and potential conflicts. Work can be more effectively scheduled and available personnel and equipment can be better utilized when it is known in advance what, when, and where projects will be undertaken.

Identifies the most economically sound means of funding projects. Through proper planning, the need for bond issues or other revenue production measures can be foreseen and action can be taken before the need becomes so critical that emergency financing measures are required. By identifying funding needs the City is able to target needs by priority and work to put in place sources of funding for those projects where capacity may fall short.

Enhances the City's credit rating. Dramatic changes in the tax structure and bonded indebtedness can be avoided with proper planning that allows the City to minimize the impact of capital improvement projects. By keeping planned projects within the financial capabilities of the City, we are able to preserve our credit rating and make the City more attractive to business and industry.

## CAPITAL PLANNING PROCESS

The Capital Investment Plan is prepared from a city-wide perspective. There is no assumption of a budget quota for individual departments.

Capital budget requests are submitted by Department Heads to the Finance Department accompanied by detailed cost estimates of capital costs and potential impact on the Operating Budget. The Finance Department evaluates the City's overall financial situation and, within this larger context, each department's request is compared to the prior year's recommendations and to any long-term plan for that department. Important questions raised in the process include: Does the request reflect an interdepartmental planning effort? Has the department considered all sources of funding? Has the Department undertaken a cost/benefit analysis? The Finance Department looks for evidence of longer term planning for departmental needs, of planning for maintenance expenses, and of interdepartmental cooperation.

While most departmental requests have merit, the City's projected financing

resources fall short of accommodating all requests. Very difficult decisions must be made as to what projects receive funding in any given fiscal year. In reviewing the requests of the operating departments, the Administration determines whether or not the request will fulfill one of the following goals of the Mayor:

## Mayoral Goals

1. **[Quality of Life]** Celebrate Somerville as an exceptional place to live, work and play.
2. **[Safe Neighborhoods]** Protect and Support families and individuals.
3. **[Fiscally Sound Management]** Maximize return on taxpayer dollars
4. **[Education]** Provide high-quality education opportunities to meet the needs of our students and community.
5. **[Economic Development & Community Vision]** Promote Economic Development consistent with SomerVision and the City's Comprehensive Master Plan.
6. **[Accountability & Performance]** Improve City performance by increasing accountability and transparency.
7. **[Customer Service]** Offer professional and courteous treatment, prompt and thorough responses to constituent requests, and reliable access to government services.
8. **[Innovation & Technology]** Utilize new technologies to better coordinate, support and deliver city services.
9. **[Environment]** Promote a healthy environment by adopting eco-friendly policies and implementing energy efficiency.
10. **[Innovative and Responsive Workforce]** Promote and innovative and responsive workplace that solves problems, achieves goals and delivers quality services to citizens.

If the project meets one of the Mayor's goals, the city uses a number of other criteria for evaluation. Major focal points of evaluation are:

- Imminent threat to the health and safety of citizens/property
- Preservation of operations. This does not include ordinary maintenance but rather maintaining a current service level through improvement of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
- Requirement of State or Federal Law/regulation
- Improvement of Infrastructure
- Improvement in the efficiency and effectiveness of service delivery
- Alleviation of an overtaxed/overburdened situation

After considerable review and discussion, the Mayor finalizes each project. The individual projects are codified into the Capital Investment Plan. Each project in the CIP has an individual data sheet describing the project in detail. Each project data sheet includes:

- Project title: Provides a brief description of the project.
- Site Information: Location map and address (if available) indicating the project's approximate location within the city.
- Description/Justification: Information about the purpose and scope of the project and explanation of why the project is needed.
- Impact on Operating Budget: An integral part of planning for a capital project is to ensure that funding is available for any additional, ongoing operating and maintenance costs that will be incurred once a project is complete. These include: additional staffing, utilities, debt service payments, etc. The Capital Investment Plan addresses this issue by including anticipated impacts on the operating budget in each project data sheet.
- Project Costs/Source of Funds: Details of project expenditures and sources of funding, including prior years funding and sources for the project.

## SOURCES OF FUNDING

The Capital Budget represents the funding for the first year of the Plan. Projects in the first year of the Plan generally represent the city's most immediate investment priorities. Projects that are included in the Plan are not guaranteed for funding as the Plan is a reflection of the need within the City. The Capital Investment Plan is intended to be a fluid document that will be subject to change each year as priorities change and as additional information on funding streams becomes more defined. Loss of state aid, emergencies, unforeseen and extraordinary expenditures in the operating budget, higher than anticipated borrowing costs, and federal grant cutbacks are all factors that can force a change in the assumptions of the Capital Investment Plan.

Funding for the first year of the Plan is submitted to the Board of Aldermen for appropriation. Each item is considered separately in accordance with the Massachusetts General Laws.

The potential funding sources for the City's capital investments are:

- Available Funds (Free Cash) – The City regularly appropriates General Fund “Free Cash” to finance short-term, small capital investment projects in their entirety. Funds may be appropriated directly from the General Fund Tax Levy to the Operating Budget.

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- Enterprise Fund Proceeds – The City Operates the following Enterprise Funds: Water, Sewer, Ice Rink, and Dilboy Field. The policy of the City of Somerville is to recover the full budgetary cost of water and sewer operations and capital replacement from water and sewer use charges. Debt Service and issuance costs associated with water and sewer projects are financed from water and sewer use charges. Program receipts from the operation of the Veterans Memorial Skating Rink and the Dilboy Field may be used to finance capital projects for these respective entities.
- Enterprise Fund Retained Earnings – The accumulated earnings of an Enterprise fund may be used to fund capital improvements. The earnings flow to an Equity Account known as “Retained Earnings” and are certified annually by the State Department of Revenue.
- Debt Service – Projects funded by debt service refer to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually three to twenty years. Those extended payments include both principal and interest, usually referred to as “debt service”. The City has traditionally financed large capital projects with debt service. Debt Service can be appropriated under the General Fund Tax Levy, from Enterprise Funds, or from Stabilization Funds.
- Stabilization Funds – Massachusetts General Law, Chapter 40, Section 5B provides for the establishment and maintenance of Capital Project Stabilization Funds. The Mayor and the Board of Aldermen may vote to appropriate sums of money into a Stabilization Fund for purposes of accumulating sums for future capital project financing. Appropriations may be made from a Stabilization Fund by a two-thirds vote of the Board of Aldermen for any purpose for which the City is authorized to borrow under Chapter 44, Sections 7 and 8. The City’s largest Stabilization Funds are the Capital Projects Stabilization Fund (Pay-As-You-Go Projects) and the Assembly Square Stabilization Fund (Parks and Park Improvements).
- Unexpended/Unobligated Bond Proceeds – Unexpended and unobligated balances from bond proceeds, may be appropriated on the motion of the Mayor by the Board of Aldermen, and used as a financing source for a new capital improvement projects with an asset life similar to the original issue.
- District Increment Financing – M.G.L. Chapter 40Q authorizes cities and towns to create development districts to segregate the taxes levied against new property developed in such districts since they were created (“Tax Increments”) and to use and pledge such tax increments to finance project costs within the district. A development district may be as small as one parcel

or may comprise up to 25% of a town or city's land. A district can be in effect for a maximum of 30 years. Each district must have a unique development program. The development program spells out the goals of the district and the means to achieve them. Once a district and program have been certified, the city or town has the ability to use various tools to implement the program. These include acquiring land, constructing or reconstructing improvements (such as buildings, roads, schools and parks), incurring indebtedness and pledging tax increments and other project revenues for repayment of these debts. The City is using DIF as a financing tool for infrastructure development at Assembly Row.

- State and Federal Grants – The City uses dedicated state aid and grant funding to finance capital investment when these funds are available. The most notable sources of this financing are Chapter 90 State Highway Funds and the Community Development Block Grant.
- Sale of Surplus Property – Proceeds from the sale of surplus municipal real estate may be appropriated on the motion of the Mayor by the Board of Aldermen for financing capital projects. Generally, these proceeds are appropriated to a Stabilization Fund.
- Public/Private Partnerships – A Public/Private Partnership is a contractual agreement between a public agency and a private sector entity whereby the skills and assets of each sector (public and private) are shared in delivering a service or facility for the use of the general public. In addition to the sharing of resources, each party shares in the risks and rewards potential in the delivery of the service and/or facility.
- Other Available Funds – Other sources include Parking Meter Receipts, Insurance Recoveries, and closeouts to Undesignated Fund Balance.

## CAPITAL INVESTMENT PLAN FINANCING POLICIES

The City of Somerville has adopted several Capital Investment Financing Policies as a guide for decision-making.

### A) General Fund Debt Service Benchmark

Except for projects or improvements authorized by a Proposition 2 ½ Debt Exclusion vote of the electorate, long-term debt for general financing for general municipal purposes shall be not exceed **five percent (5%) of total General Fund expenditures**. This benchmark measures the City's ability to finance debt within its current budget, similar to the measurement of household income dedicated to mortgage payments. This is the most immediate measure of ability to pay.

## **B) Water & Sewer Enterprise Funds Benchmark**

Water and Sewer Debt Service should **not exceed twenty percent (20%) of water and sewer operating revenues**. This benchmark recognizes the capital intensive nature of the Water & Sewer Enterprise Funds while ensuring that investment in the City's water and sewer systems does not place dramatic increases on the ratepayer.

## **C) Use of "Free Cash"**

Free Cash in excess of that needed to fund the Operating Budget should be used for non-recurring or emergency expenditures or appropriated to a Stabilization Fund for future capital projects and equipment purchases.

The City will endeavor to apportion a minimum of **30% of its yearly free cash certification to the Capital Investment Plan**.

## **D) Use of Debt**

All current operating expenditures will be paid for with current operating revenues. The City will not use long-term debt for current operations.

## **E) Sale of Assets**

Proceeds from the sale of surplus municipal property shall be dedicated to capital improvement financing.

## **F) Stabilization Fund Balances**

A **minimum balance of \$4.8 million** shall be maintained as reserves as of June 30<sup>th</sup> of each fiscal year. Of the \$4.8 million in reserves, a minimum balance of **\$2 million** shall be maintained in the Capital Stabilization Fund. This benchmark is established to assure the bond rating agencies of adequate reserves.

## **FY 2012 CAPITAL FINANCING STRATEGY**

The "Capital Budget" represents the funding for the first year of the capital improvement plan each year. Projects in the annual budget represent the City's most immediate investment priorities and are the projects with the highest return on investment for the taxpayers of Somerville.

As noted earlier, the City strives to keep General Fund Debt Service costs at a ratio of 5% or less of General Fund Operating Expenditures. In measuring the benchmark and planning over the five year period of the Plan, the City will assume a Long-Term

## Capital Investment Plan FY2012-2016

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interest rate of 4.5% for long-term issues and a Short Term Borrowing Rate of 2%. In the early stages of projects, the City generally borrows on a short-term basis. The City evaluates market conditions as the project progresses to determine the feasibility of borrowing on a long-term basis. The Five Year Capital Project Plan Payment Schedule, included in the appendix, assumes borrowing on a short-term basis for a period of two years, at which point the City issues a long-term general obligation bond. The City assumes an average growth of 4.5% a year in General Fund Expenditures.

Below is the financing strategy for the FY2012 Capital Budget.

### *General Fund Debt Service*

The City's relatively low ratio of debt service to general fund expenditures provides more budgetary flexibility to address financial problems that may arise. Debt payments are not discretionary. Courts have ruled that these payments must be made even before salary payments for employees. Communities with high levels of debt service relative to operating expenditures have a larger portion of their budget dedicated to payments that must be made regardless of the community's financial situation. Having a lower ratio means less money is dedicated to debt service, which means more flexibility exists within the operating budget.

**Expenditures for General Fund Debt Service totaled \$8,843,192 at June 30, 2011. This constituted a ratio of 4.95% General Fund Debt Service Expenditures to General Fund Expenditures.**

The Projected General Fund Debt Service at June 30, 2011 before adding on projects from the FY2012-FY2016 Capital Investment Plan is as follows:

| Fiscal Year | Projected Debt Service | Projected Debt Service to General Fund Expenditure Ratio |
|-------------|------------------------|--|
| 2012        | <b>\$ 9,605,690</b>    | 5.25%  |
| 2013        | <b>\$ 9,280,277</b>    | 4.86%  |
| 2014        | <b>\$ 9,080,624</b>    | 4.55%  |
| 2015        | <b>\$ 9,074,646</b>    | 4.06%  |
| 2016        | <b>\$ 7,611,761</b>    | 3.49%  |

The most immediate capital need for the City is the reconstruction of the fire damaged East Somerville Community School. Gutted by fire in December 2007, East Somerville Community School students have been re-routed to four different schools throughout the City. The plan is to reunite students under one roof in a newly renovated school to open by September 2013. The renovated East Somerville Community School will be considered state-of-the-art with 36 classrooms; four technology/computer labs; a full size gym; and a new media center/library.

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The original cost estimate for the reconstruction was \$33,185,258. The funding plan included: \$15,237,996 in MSBA School Construction Reimbursement (State); \$10,023,433 in Insurance Proceeds (City); \$8,000,000 in General Obligation Bonds (City).

The difficulty of renovating a school as opposed to new construction altered original cost estimates and construction bids came in at \$8.1 million above budget. An intensive value-engineering analysis was conducted to reduce cost without reducing scope. Those efforts resulted in reducing the cost of the project by \$3 million. The revised cost estimate for the project is \$38,309,249.

The revised funding plan will require the City to borrow an additional \$5 million for a total of \$13 million to ensure timely completion of the project by September 2013. The new funding plan is as follows: \$15,237,996 in MSBA School Construction Reimbursement (state); \$10,023,433 in Insurance Proceeds (City); \$13,000,000 in General Obligation Bonds (City).

Original debt service projections assumed the issuance of an \$8 million, 30 year, General Obligation Bond, with level principal payments. The city has calculated the additional debt service required to issue a \$13 million, 30 year, General Obligation Bond at level principal payments to be \$270,445 annually. Steps will be taken to mitigate the additional debt service and its impact on the General Fund in the following ways:

- Continue efforts to consolidate school and city programs to reduce rental payments
- Bid out an ESCO contract to produce energy savings at the new school
- Work with MSBA to examine and tap into creative financing options
- Work with NSTAR to secure energy rebates
- Apply for PARC Grants

All of the debt service assumptions assume mitigation of \$270,445 in debt service payments on an annual basis.

The following chart lists the FY2012 Projects selected to be funded in the Capital Budget by General Fund Debt Service. Detailed descriptions can be found in the Project Description Section of the Plan.

## Capital Investment Plan FY2012-2016

| PROJECT                          | BOND AMOUNT         | TERM | FY2012        | FY2013         | FY2014           | FY2015           | FY2016           |
|----------------------------------|---------------------|------|---------------|----------------|------------------|------------------|------------------|
| EAST SOMERVILLE COMMUNITY SCHOOL | \$13,000,000        | 30   | -             | 730,442        | 783,333          | 768,333          | 753,333          |
| SALLY PORT                       | \$200,000           | 20   | 4,000         | 4,000          | 19,000           | 18,550           | 18,100           |
| HIGH SCHOOL ROOF                 | \$150,000           | 20   | 3,000         | 3,000          | 14,250           | 13,912           | 13,575           |
| ISD RENOVATION                   | \$100,000           | 20   | 3,000         | 3,000          | 14,250           | 13,912           | 13,575           |
| DPW -OTHER BUILDING REPAIRS      | \$100,000           | 20   | 2,000         | 2,000          | 9,500            | 9,275            | 9,050            |
| LADDER TRUCK                     | \$1,125,000         | 15   | 22,500        | 22,500         | 125,625          | 122,250          | 118,875          |
| OLD U. S. FIRE STATION REPAIRS   | \$30,000            | 20   | 600           | 600            | 2,850            | 2,782            | 2,715            |
| FIRE HQ APRON REPLACEMENT        | \$55,000            | 20   | 1,100         | 1,100          | 5,225            | 5,101            | 4,978            |
| DPW ROOF                         | \$50,000            | 20   | 1,000         | 1,000          | 4,750            | 4,637            | 4,525            |
| RADIO CONVERSION                 | \$80,000            | 5    | 1,600         | 1,600          | 16,000           | 16,000           | 16,000           |
| DPW VEHICLES                     | \$750,000           | 15   | 15,000        | 15,000         | 83,750           | 81,500           | 79,250           |
| <b>GRAND TOTAL</b>               | <b>\$15,640,000</b> |      | <b>53,800</b> | <b>784,242</b> | <b>1,078,533</b> | <b>1,056,252</b> | <b>1,033,976</b> |

The chart below shows Projected Debt Service after the inclusion of the FY2012 Projects.

| Fiscal Year | Projected Debt Service | Projected Debt Service to General Fund Expenditure Ratio |
|-------------|------------------------|--|
| 2012        | <b>\$ 9,605,690</b>    | 5.25%  |
| 2013        | <b>\$ 9,787,369</b>    | 5.12%  |
| 2014        | <b>\$ 9,640,607</b>    | 4.83%  |
| 2015        | <b>\$ 9,498,416</b>    | 4.55%  |
| 2016        | <b>\$ 8,357,313</b>    | 3.83%  |

### *Assembly Square Stabilization Fund Supported Debt Service*

The Assembly Square Stabilization Fund is a specific stabilization fund to provide funding for the construction and renovation of parks throughout the City. The Stabilization Fund is a source of debt service for the parks projects. In prior fiscal years, the Assembly Square Stabilization Fund has funded debt service for the following projects: Hodgkins Park, Albion Park, Grimmons Park, and Community Path Design and Improvement.

The source of the funds is a development agreement with Federal Realty Investment Trust (FRIT), the developer of Assembly Square. The balance of the Assembly Square Stabilization Fund as of June 30, 2011 was \$3,449,660.

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Many of the City's Parks Projects are funded from multiple sources including Community Development Block Grants, PARC Grants, and the Assembly Square Stabilization Fund. The City intends to add several new parks projects to be funded partially by the Assembly Square Stabilization in FY2012. The projects are as follows:

| PROJECT                     | BOND AMOUNT        | TERM | FY2012       | FY2013        | FY2014        | FY2015         | FY2016         |
|-----------------------------|--------------------|------|--------------|---------------|---------------|----------------|----------------|
| DICKERMAN PARK RENOVATION   | \$ 169,720         | 15   | 3,395        | 3,395         | 18,952        | 18,443         | 17,934         |
| MORSE-KELLY PLAYGROUND      | \$ 298,220         | 15   | 5,964        | 5,964         | 33,300        | 32,406         | 31,511         |
| HARRIS PARK SWAP AND DESIGN | \$ 200,000         | 15   |              | 4,000         | 4,000         | 22,333         | 21,733         |
| NORTH STREET PLAYGROUND     | \$ 390,000         | 15   | -            | 7,800         | 7,800         | 43,550         | 42,380         |
| QUINCY STREET PARK          | \$ 100,000         | 15   | -            | 2,000         | 2,000         | 11,167         | 10,866         |
|                             | <b>\$1,157,940</b> |      | <b>9,359</b> | <b>23,159</b> | <b>66,052</b> | <b>127,899</b> | <b>124,424</b> |

Below are the debt service obligations for the Assembly Square Stabilization fund before and after the FY2012 projects are included.

| Fiscal Year | Projected Assembly Square Debt Service<br>(Excluding FY12 Projects) | Revised Projected Assembly Square Debt Service<br>(Including FY12 Projects) |
|-------------|---|---|
| 2012        | \$ 308,675  | \$ 318,034  |
| 2013        | \$ 319,903  | \$ 343,062  |
| 2014        | \$ 319,333  | \$ 385,385  |
| 2015        | \$ 328,613  | \$ 456,512  |
| 2016        | \$ 320,493  | \$ 444,917  |

### *Veterans Memorial Ice Rink Enterprise Fund Supported Debt Service*

The City assumed operational control of the DCR Veterans Memorial Ice Rink on Somerville Avenue in 2010. It became evident early on that the Veterans Memorial Ice Rink did not currently meet the community demand for: ice time for existing hockey leagues; women's adult leagues; training space for the City's first ever girls hockey program; special needs; and public skating hours. In the interest of expanding year-round recreational space for Somerville youths and residents, the City has embarked on the construction of a new, outdoor skating rink situated adjacent to the Veterans Memorial Ice Rink. Cost of construction for the new ice rink will be \$3,303,664. The funding plan for the new Ice Skating Rink is \$2,435,355 in

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General Obligation Bonds and \$868,309 in Capital Stabilization Funds. Debt Service for the new construction will be paid from program revenues from the Enterprise Fund and mitigation revenues from an agreement with Clear Channel flowing to the Enterprise Fund.

|   | <b>FY2012</b> | <b>FY2013</b> | <b>FY2014</b> | <b>FY2015</b> | <b>FY2016</b> |
|---|---------------|---------------|---------------|---------------|---------------|
| Ice Rink Enterprise Fund-Supported Debt Service | 64,423        | 95,112        | 267,627       | 261,542       | 255,576       |

### Water-Sewer Enterprise Fund Supported Debt Service

Debt Service is annually budgeted in each of the Enterprise Funds for Sewer Construction & Reconstruction, Water Main Renovation and Repair, and capital equipment purchases such as Water Meters. The Water and Sewer Enterprise Funds can also utilize retained earnings for future capital projects, subject to appropriation by the Mayor and the Board of Aldermen.

FY2011 Debt Service totaled \$1,856,302 in the Water Department and \$542,565 in the Sewer Department. Debt Service is well below the 20% ratio to Operating Revenues. Total Operating Revenues in FY2011 were \$28,838,065. The Water/Sewer Enterprise Fund debt service schedule is shown below.

|                                | <b>FY2012</b> | <b>FY2013</b> | <b>FY2014</b> | <b>FY2015</b> | <b>FY2016</b> |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| Total Water/Sewer Principal    | 2,051,026     | 1,771,750     | 1,676,533     | 1,567,204     | 1,473,416     |
| Total Water/Sewer Interest     | 320,532       | 287,437       | 254,340       | 220,048       | 186,514       |
| Total Water/Sewer Debt Service | 2,371,557     | 2,059,187     | 1,930,873     | 1,787,251     | 1,659,930     |

### *Capital Stabilization Fund*

“Pay-as-you-go” capital financing occurs when cash rather than some form of debt is used to fund all or a portion of a capital project. Pay-as-you-go financing allows the local government to avoid the debt markets, avoid interest and other debt issuance expenses, and expedite the purchase of less expensive or recurring capital assets. Pay-as-you-go financing helps preserve flexibility in future operating budgets and helps preserve the City’s financial condition. The pay-as-you-go fund in Somerville is the Capital Stabilization Fund.

“Free Cash” is annually appropriated to the Capital Stabilization Fund; the Fund may also receive money from external sources. The Administration appropriated an additional \$1,000,000 in Free cash to the Capital Stabilization Fund for FY2012. This appropriation is higher than the \$850,000 appropriated to the Capital Stabilization Fund in FY2011. The \$1,000,000 appropriation along with the current fund balance in the Capital Stabilization fund leaves \$1,878,026 available for funding pay-as-you-go projects. Additionally, the City expects to receive another

## Capital Investment Plan FY2012-2016

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\$700,000 from Federal Realty Investment Trust (FRIT) which will be deposited into the Capital Stabilization Fund. The following projects will be funded out of monies available in the Capital Stabilization fund. More information can be found on these projects in the following "Individual Project Descriptions" section.

### CAPITAL STABILIZATION FUND PROJECTS

| <b>Item</b>                              | <b>Dept.</b>                | <b>Project Cost</b> |
|--|-----------------------------|---------------------|
| Benches & Barrels                        | DPW                         | \$ 25,000           |
| Private Way Reconstruction               | DPW                         | \$ 50,000           |
| Christmas Decorations                    | DPW                         | \$ 150,000          |
| Conway 2nd Rink                          | DPW                         | \$ 868,309          |
| Ice Rink Locker Rooms                    | DPW                         | \$ 174,000          |
| High School Careers Room                 | DPW/School                  | \$ 40,000           |
| High School Weight Room                  | DPW/School                  | \$ 50,000           |
| High School Repairs                      | DPW/School                  | \$ 100,000          |
|  | <b>DPW Sub-Total</b>        | <b>\$ 1,457,309</b> |
| <br>                                     |                             |                     |
| Breathing Air Compressor                 | Fire                        | \$ 48,500           |
| Toyota Prius Fire Prevention             | Fire                        | \$ 24,700           |
|  | <b>Fire Sub-Total</b>       | <b>\$ 73,200</b>    |
| <br>                                     |                             |                     |
| (8) Ford Taurus                          | Police                      | \$ 232,000          |
| (2) Ford Escapes                         | Police                      | \$ 48,000           |
| (2) Ford Explorers                       | Police                      | \$ 62,000           |
| (1) Ford Van - 14 Passenger              | Police                      | \$ 45,000           |
| (1) License Plate Reader                 | Police                      | \$ 25,000           |
| (1) Laptop for LPR                       | Police                      | \$ 5,000            |
| (1) Mobile A/V Surveillance Equip.       | Police                      | \$ 20,000           |
| (10) Handheld Portable Radios            | Police                      | \$ 30,000           |
| (6) Mobile Radios for Cruisers           | Police                      | \$ 24,000           |
| (5) Laptops with Language Software       | Police                      | \$ 7,500            |
| Furniture/Computer Equip.<br>Replacement | Police                      | \$ 10,000           |
| Bullet-proof Vests                       | Police                      | \$ 35,000           |
|  | <b>Police Sub-Total</b>     | <b>\$ 543,500</b>   |
| <br>                                     |                             |                     |
| Zamboni                                  | Recreation                  | \$ 120,000          |
| (2) 15 Passenger Vans                    | Recreation                  | \$ 52,000           |
| Ice rink security system                 | Recreation                  | \$ 17,460           |
| Lincoln Park Turf & Rink Design          | Recreation                  | \$ 100,000          |
| Kenny Park Design                        | Recreation                  | \$ 25,000           |
| Winter Hill Play Area Design             | Recreation                  | \$ 25,000           |
|  | <b>Recreation Sub-Total</b> | <b>\$ 339,460</b>   |

# Capital Investment Plan FY2012-2016

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|                                 |                           |                     |
|---------------------------------|---------------------------|---------------------|
| Bike Share                      | Health                    | \$ 144,905          |
|                                 | <b>Health Sub-Total</b>   | <b>\$ 144,905</b>   |
| Aldermanic Chamber Chairs       | Aldermen                  | \$ 8,000            |
| Committee Room Table and Chairs | Aldermen                  | \$ 11,600           |
|                                 | <b>Aldermen Sub-Total</b> | <b>\$ 19,600</b>    |
|                                 | <b>GRAND TOTAL</b>        | <b>\$ 2,577,974</b> |

## *State and Federal Funds or Grants*

### *Chapter 90 Highway Funds*

Chapter 90 Highway Funds are state funds derived from periodic transportation bond authorizations and apportioned to communities for highway and street projects based on a formula taking into consideration local road mileage, local employment levels, and population estimates. Local highway projects are approved in advance by the State, then after the submission of certified expenditure reports to the Mass Highway Department, communities receive cost reimbursements to the limit of the grant. The amount of the grant changes each year. In FY2012, the City will receive \$1,119,718 in Ch. 90 Funds. Below is a list of streets to be resurfaced using Ch. 90 Funds in FY2012.

### CHAPTER 90 FUNDED PROJECTS

| Street                   | Length   | Width (Curb to Curb) |
|--------------------------|----------|----------------------|
| Arlington Street         | 470      | 26                   |
| Auburn Avenue            | 494      | 19                   |
| Autumn Street            | 428      | 14.25                |
| Curtis Street            | 800      | 26.5                 |
| Cutter Street            | 751      | 26                   |
| Dell Street              | 466      | 26.75                |
| George Street            | 291      | 20                   |
| Hathorn Street           | 356      | 26.75                |
| Ivaloo Street            | 720      | 27.25                |
| Kent Street              | 376      | 16.75                |
|                          | 268      | 35                   |
| Lincoln Parkway          | 548      | 26.5                 |
| Sunnyside Avenue         | 322      | 23.5                 |
| Walnut Street            | 1,935    | 28.5                 |
| <b>Total Linear Feet</b> | 8,225    |                      |
|                          |          |                      |
| Raised Table             | 4,500 SF |                      |

### *Community Development Block Grants*

The Community Development Block Grants (CDBG) Entitlement Program is one of the more significant federal grant programs that make money available for local

government infrastructure and capital projects. Several projects have a portion of their funding provided by CDBG funds. Please see the project descriptions for further details. A full description of CDBG funded projects can be found in the CDBG “One Year Action Plan” and the OSPCD Consolidated Plan 2008-2013. The City also intends to utilize the Section 108 Loan Guarantee Program of the CDBG Program to assist in the acquisition of 161 Broadway, which will lead to the construction of a mixed use building that includes a senior center, police substation, retail space and housing. Section 108 is a loan guarantee provision of the Community Development Block Grant (CDBG) program that provides communities with a source of financing for economic development, housing rehabilitation, public facilities, and large scale physical development projects.

### *District Increment Financing Supported Debt Service*

There are three large infrastructure projects under development in the Assembly Square Financing District. These infrastructure projects, the extension of Assembly Square Drive, installation of a storm water conduit, and construction of internal roadways in Assembly Square, will allow for the further development of Assembly Square. These infrastructure improvements will be paid for by a bond that is supported by the incremental increase in property taxes due to the newly developed property. The city expects to issue \$15 million in tax increment-supported bonds in February or March 2012, and other \$10 million in 2014, if the developer reaches certain thresholds.

## FY2013-2016 CAPITAL PROJECTS PLAN

The first year of the Capital Investment Program (FY2012) is the **Capital Budget** scheduled for the City and provides information on the projects, which need the approval of the Mayor and the Board of Aldermen. The remaining four years of the program (FY2013-FY2016) should be viewed as a **Capital Plan** for the City’s leadership and is subject to change based upon the availability of funds.

In some cases, the Capital Investment Plan will identify an unfunded project that the organization has identified as desirable but lacking a funding source. By identifying these projects early on as priorities, financial planners are given the opportunity to design funding scenarios around different levels of priority spending.

The City’s foreseeable future projects include a Vehicle/Equipment Replacement Program for the Police Department, Fire Department, and Public Works Department. Each year, the Police, Fire, and Public Works Departments purchase replacement equipment and vehicles to maintain the fleet as it deteriorates. For FY2012-FY2016, the City anticipates spending \$750,000 per year on DPW vehicles and equipment (i.e. pickup trucks, snow plows, street sweepers); approximately \$400,000 per year to replace the Police fleet (i.e. cruisers, detective vehicles); and a varying amount on Fire Apparatus. Given the relatively short life-cycle for Police

## Capital Investment Plan FY2012-2016

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Vehicles, the Capital Stabilization Fund will be utilized for Police Vehicle purchases. General Fund debt service will be used to purchase Fire and DPW Equipment.

Since the scope of the capital plan is limited to affordability, the City continues to have a significant capital need. The core of any Capital Investment Program should be the maintenance/repair of and improvements to a community's infrastructure and that is the case with this CIP which continues to address on-going infrastructure improvements including streets, sidewalks, parks/playgrounds, and water sewer systems. Over the years, many building improvement projects were deferred due to budgetary issues. As many of the City's buildings are very old, the City is undergoing a comprehensive planning process to determine (1) which buildings the city needs and will continue to maintain; and (2) what improvements and renovations each of those buildings needs to continue to be of service. The study will determine which projects are of the highest priority, the financial investment needed, and a potential schedule for improvements. The FY2012-FY2016 Capital Investment Plan provides space for additional general fund debt service that may be added to the later years of the Plan to accommodate needed building renovations.

The extension of the Green Line from Lechmere Station through Somerville and the placement of an Orange Line Station at Assembly Square have the potential to transform Somerville in the next few years, providing improved transportation connections, open space, community services, and facilitating commercial development that expands the City's tax base. The FY2012-2016 Capital Investment Plan commits \$25 million in public investment to infrastructure at Assembly Square through the mechanism of the DIF. To unleash the development potential in Union Square, additional public investment in infrastructure will be required as it is acknowledged that transportation improvements at Union Square will be the linchpin to capitalize on the new transit station and promote significant private investment. As part of the plan to revitalize Union Square, the City is seeking a grant from the Massachusetts Public Library Construction Program to fund 60% of the cost of a new Public Library in Union Square. Total cost of new construction is estimated to be \$32,681,095. The City is currently investigating a number of funding options for the Library and to promote the development of Union Square including grants, public-private partnerships, additional debt service, I-Cubed, and District Incremental Financing.

### *Projected General Fund Debt Service after the inclusion of the FY2012-FY2016 Projects*

The chart below projects General Fund Debt Service for all FY2012-FY2016 Projects financed by General Fund Debt Service.

## Capital Investment Plan FY2012-2016

| Fiscal Year | Projected Debt Service | Projected Debt Service to General Fund Expenditure Ratio |
|-------------|------------------------|--|
| 2012        | \$ 9,605,690           | 5.25%  |
| 2013        | \$ 10,487,541          | 5.25%  |
| 2014        | \$ 10,403,230          | 4.99%  |
| 2015        | \$ 9,648,853           | 4.42%  |
| 2016        | \$ 9,769,959           | 4.29%  |

The City's goal of maintaining a ratio of Debt Service to General Fund Expenditures of 5% is exceeded in FY2012 and FY2013 but drops below the threshold in FY2014 and beyond due to the retirement of debt.

### FY 2012-FY2016 CAPITAL INVESTMENT PROJECTS

| Item                             | Dept.        | Project Cost         | Funding Source        | Year     |
|----------------------------------|--------------|----------------------|-----------------------|----------|
| <b>1. Quality of Life</b>        |              |                      |                       |          |
| Private Way Reconstruction       | DPW          | \$ 50,000            | Capital Stabilization | FY12     |
| Benches & Barrels                | DPW          | \$ 25,000            | Capital Stabilization | FY12     |
| Conway 2nd Ice Rink              | DPW          | \$ 3,303,664         | Capital Stabilization | FY12     |
| Conway Ice Rink Locker Rooms     | DPW          | \$ 174,000           | Capital Stabilization | FY12     |
| Chistmas Decorations             | DPW          | \$ 150,000           | Capital Stabilization | FY12     |
| Lincoln Park Sports Complex      | Recreation   | \$ 2,040,000         | Capital Stabilization | FY12-14  |
| Kenny Park Design                | Recreation   | \$ 25,000            | Capital Stabilization | FY12     |
| Winter Hill Play Area Design     | Recreation   | \$ 25,000            | Capital Stabilization | FY12     |
| Bike Share Program               | Health       | \$ 244,905           | Capital Stabilization | FY12, 13 |
| 111 South Street Park Design     | OSPCD        | \$ 50,660            | CDBG                  | FY12     |
| Ed Leathers Park Design          | OSPCD        | \$ 53,311            | CDBG                  | FY12     |
| Quincy Street Park Renovation    | OSPCD        | \$ 325,000           | Multiple              | FY12-13  |
| North Street Playground          | OSPCD        | \$ 1,190,000         | Multiple              | FY12-13  |
| Pearl and Florence Street Park   | OSPCD        | \$ 435,000           | Multiple              | FY12-13  |
| Harris Park Swap                 | OSPCD        | \$ 1,000,000         | Multiple              | FY12-13  |
| Broadway Streetscape             | OSPCD        | \$ 8,767,989         | Multiple              | FY12-13  |
| Community Path                   | OSPCD        | \$ 2,045,358         | Multiple              | FY12-15  |
| Beacon Street Reconstruction     | OSPCD        | \$ 4,495,000         | Multiple              | FY12-14  |
| Road Resurfacing                 | DPW          | \$ 1,119,718         | Ch. 90 Gas Tax        | FY12     |
| Morse Kelley Playground and Park | OSPCD        | \$ 682,220           | Assembly SQ Stab.     | FY12     |
| Dickerman Park                   | OSPCD        | \$ 425,720           | Assembly SQ Stab.     | FY12     |
| Boathouse Design                 | OSPCD        | \$ 175,000           | Capital Stabilization | FY14     |
| Union Square Central Library     | OSPCD        | \$ 32,681,095        | To-be-determined      | FY16     |
| West Branch Library Renovation   | DPW          | \$ 400,000           | Debt Service          | FY16     |
|                                  | <b>Total</b> | <b>\$ 59,883,640</b> |                       |          |
| <b>2. Safe Neighborhoods</b>     |              |                      |                       |          |
| Ladder Truck                     | Fire         | \$ 1,125,000         | Debt Service          | FY12     |
| Fire HQ Apron Replacement        | Fire         | \$ 55,000            | Debt Service          | FY12     |

## Capital Investment Plan FY2012-2016

| Item                                     | Dept.        | Project Cost        | Funding Source        | Year    |
|--|--------------|---------------------|-----------------------|---------|
| Breathing Air Compressor                 | Fire         | \$ 48,500           | Capital Stabilization | FY12    |
| Toyota Prius Fire Prevention             | Fire         | \$ 24,700           | Capital Stabilization | FY12    |
| (8) Ford Taurus                          | Police       | \$ 232,000          | Capital Stabilization | FY12    |
| (2) Ford Escapes                         | Police       | \$ 48,000           | Capital Stabilization | FY12    |
| (2) Ford Explorers                       | Police       | \$ 62,000           | Capital Stabilization | FY12    |
| (1) Ford Van - 14 Passenger              | Police       | \$ 45,000           | Capital Stabilization | FY12    |
| (1) License Plate Reader                 | Police       | \$ 30,000           | Capital Stabilization | FY12    |
| (1) Mobile A/V Surveillance Equipment    | Police       | \$ 20,000           | Capital Stabilization | FY12    |
| Police Radios                            | Police       | \$ 54,000           | Capital Stabilization | FY12    |
| (5) Laptops with Language Software       | Police       | \$ 7,500            | Capital Stabilization | FY12    |
| Furniture/Computer Equip.<br>Replacement | Police       | \$ 10,000           | Capital Stabilization | FY12    |
| Bullet-proof Vests                       | Police       | \$ 35,000           | Capital Stabilization | FY12    |
| ADA Improvements                         | OSPCD        | \$ 50,000           | CDBG                  | FY12    |
| Fire Apparatus                           | Fire         | \$ 3,099,500        | Debt Service          | FY13-16 |
| Police Vehicles                          | Police       | \$ 1,600,000        | Debt Service          | FY13-16 |
| Engine 7 Roof Replacement                | DPW          | \$ 65,000           | Capital Stabilization | FY13    |
| Fire Administrative Command Vehicle      | Fire         | \$ 35,000           | Capital Stabilization | FY13    |
| Powder House Rotary Signal Equip.        | DPW          | \$ 300,000          | Debt Service          | FY14    |
| Engine 7 Renovation                      | DPW          | \$ 1,650,000        | Debt Service          | FY15    |
|  | <b>Total</b> | <b>\$ 8,596,200</b> |                       |         |

### 4. Education

|                                  |              |                      |                       |      |
|----------------------------------|--------------|----------------------|-----------------------|------|
| High School Roof Replacement     | DPW/School   | \$ 150,000           | Debt Service          | FY12 |
| High School Careers Room         | DPW/School   | \$ 40,000            | Capital Stabilization | FY12 |
| High School Weight Room          | DPW/School   | \$ 50,000            | Capital Stabilization | FY12 |
| High School Repairs              | DPW/School   | \$ 100,000           | Capital Stabilization | FY12 |
| East Somerville Community School | School       | \$ 38,309,249        | Multiple              | FY12 |
|                                  | <b>Total</b> | <b>\$ 38,649,249</b> |                       |      |

### 5. Economic Development

|                                   |              |                      |                  |         |
|-----------------------------------|--------------|----------------------|------------------|---------|
| Union Square Transportation Study | OSPCD        | \$ 800,000           | Multiple         | FY12-13 |
| DIF Infrastructure Projects       | OSPCD        | \$ 25,000,000        | Tax Increment    | FY12-13 |
| Acquire Union Square Post Office  | OSPCD        | \$ 2,575,000         | To-be-determined | FY16    |
| Acquire 161 Broadway              | OSPCD        | \$ 1,500,000         | Sec 108 Loans    | FY12-13 |
|                                   | <b>Total</b> | <b>\$ 29,875,000</b> |                  |         |

### 6. Accountability & Performance

|                                    |            |              |                       |         |
|------------------------------------|------------|--------------|-----------------------|---------|
| DPW Roof                           | DPW        | \$ 50,000    | Debt Service          | FY12    |
| Old Union Square Firehouse Repairs | DPW        | \$ 30,000    | Debt Service          | FY12    |
| Public Safety Building Sally Port  | DPW        | \$ 200,000   | Debt Service          | FY12    |
| DPW Vehicles                       | DPW        | \$ 3,500,000 | Debt Service          | FY12-16 |
| ISD Renovation                     | ISD        | \$ 150,000   | Debt Service          | FY12    |
| Other Building Improvements        | DPW        | \$ 100,000   | Debt Service          | FY12    |
| Zamboni                            | Recreation | \$ 120,000   | Capital Stabilization | FY12    |
| (2) 15 Passenger Vans              | Recreation | \$ 52,000    | Capital Stabilization | FY12    |
| Ice rink security system           | Recreation | \$ 17,460    | Capital Stabilization | FY12    |

# Capital Investment Plan FY2012-2016

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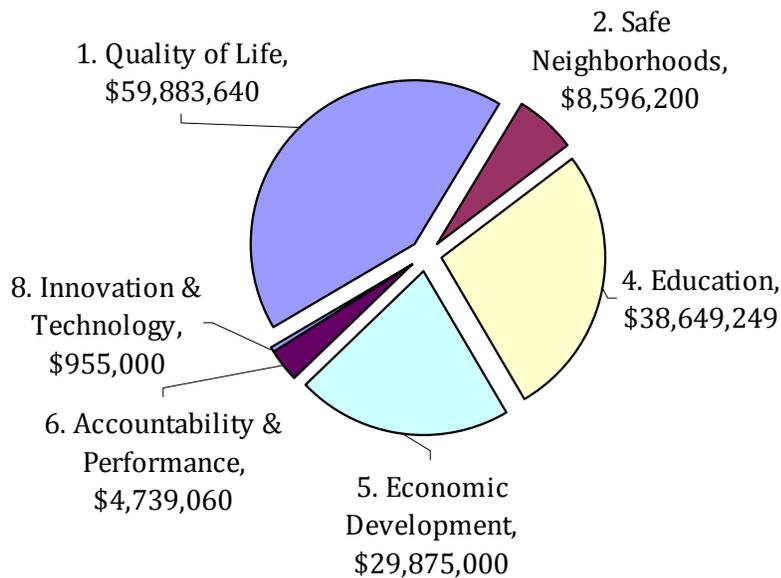
| Item                            | Dept.    | Project Cost        | Funding Source        | Year |
|---------------------------------|----------|---------------------|-----------------------|------|
| Aldermanic Chamber Furniture    | Aldermen | \$ 19,600           | Capital Stabilization | FY12 |
| City Hall Pointing and Painting | DPW      | \$ 500,000          | Debt Service          | FY14 |
| <b>Total</b>                    |          | <b>\$ 4,739,060</b> |                       |      |

## 8. Innovation & Technology

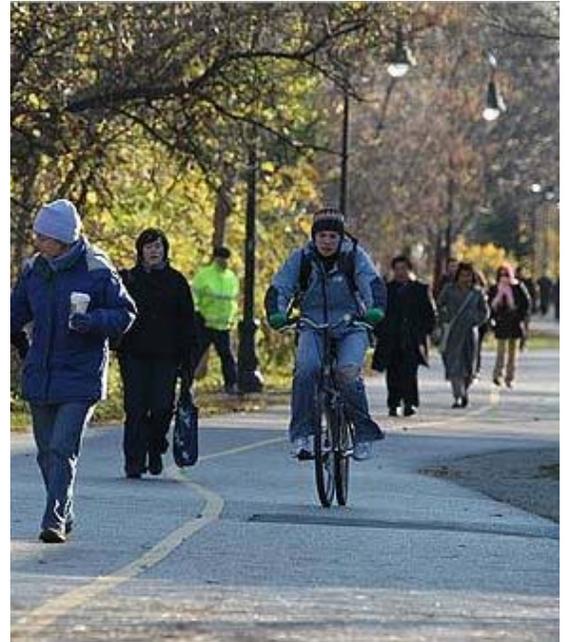
|                                    |           |                   |              |      |
|------------------------------------|-----------|-------------------|--------------|------|
| Radio Conversion                   | DPW       | \$ 455,000        | Debt Service | FY12 |
| Human Resources Information System | Personnel | \$ 500,000        | Debt Service | FY13 |
| <b>Total</b>                       |           | <b>\$ 955,000</b> |              |      |

**GRAND TOTAL \$142,698,149**

## Capital Spending by Mayoral Goal



# Capital Project Descriptions Sorted by Mayoral Goal



# Capital Improvement Plan FY2012-2016

**Title:** Private Way Reconstruction

**Project Description:**

Funds to pay for repairs to private ways throughout the city.

**Justification:**

The City typically pays for repairs to private ways that are open and available for public use.

**Operational Cost Impact:**

This work will be contracted out; consequentially there will be no operating impact.

**Mayor's Goal:**

- 1. Quality of Life



|                         | <b>Total<br/>Estimated<br/>Cost</b> | <b>Prior<br/>Years<br/>Funding</b> | <b>FY 2012</b>   | <b>FY 2013</b> | <b>FY 2014</b> | <b>FY 2015</b> | <b>FY 2016</b> |
|-------------------------|-------------------------------------|------------------------------------|------------------|----------------|----------------|----------------|----------------|
| <b>Capital Costs:</b>   |                                     |                                    |                  |                |                |                |                |
| Preliminary             | \$ -                                | \$ -                               | \$ -             | \$ -           | \$ -           | \$ -           | \$ -           |
| Design                  | -                                   | -                                  | -                | -              | -              | -              | -              |
| Land/ROW                | -                                   | -                                  | -                | -              | -              | -              | -              |
| Construction            | 50,000                              | -                                  | 50,000           | -              | -              | -              | -              |
| Equipment               | -                                   | -                                  | -                | -              | -              | -              | -              |
| Administration          | -                                   | -                                  | -                | -              | -              | -              | -              |
| <b>Total:</b>           | <b>\$ 50,000</b>                    | <b>\$ -</b>                        | <b>\$ 50,000</b> | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>    |
| <b>Funding Sources:</b> |                                     |                                    |                  |                |                |                |                |
| Capital Stab. Fund      | \$ 50,000                           | \$ -                               | \$ 50,000        | \$ -           | \$ -           | \$ -           | \$ -           |
| GO Bonds                | -                                   | -                                  | -                | -              | -              | -              | -              |
| Special Assmnt.         | -                                   | -                                  | -                | -              | -              | -              | -              |
| Grants                  | -                                   | -                                  | -                | -              | -              | -              | -              |
| <b>Total:</b>           | <b>\$ 50,000</b>                    | <b>\$ -</b>                        | <b>\$ 50,000</b> | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>    | <b>\$ -</b>    |

# Capital Improvement Plan FY2012-2016

**Title:** Decorative Benches and Barrels

**Project Description:**

Purchase of decorative benches and trash barrels to be installed throughout the city. The street furniture is made to withstand the elements, be easily cleanable (i.e. graffiti, gum), and require very little maintenance.

**Justification:**

These elegant but durable benches and barrels will improve the aesthetics of the city's streetscape and encourage pedestrian traffic. They will also decrease the amount of litter found on city streets.

**Operational Cost Impact:**

There will be additional barrels to dispose of, but they can be absorbed with existing personnel

**Mayor's Goal:**

1. Quality of Life



|                         | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012          | FY 2013     | FY 2014     | FY 2015     | FY 2016     |
|-------------------------|----------------------------|---------------------------|------------------|-------------|-------------|-------------|-------------|
| <b>Capital Costs:</b>   |                            |                           | -                |             |             |             |             |
| Preliminary             | \$ -                       | \$ -                      | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design                  | -                          | -                         | -                | -           | -           | -           | -           |
| Land/ROW                | -                          | -                         | -                | -           | -           | -           | -           |
| Construction            | -                          | -                         | -                | -           | -           | -           | -           |
| Equipment               | 25,000                     | -                         | 25,000           | -           | -           | -           | -           |
| Administration          | -                          | -                         | -                | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 25,000</b>           | <b>\$ -</b>               | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| <b>Funding Sources:</b> |                            |                           |                  |             |             |             |             |
| Capital Stab. Fund      | \$ 25,000                  | \$ -                      | \$ 25,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds                | -                          | -                         | -                | -           | -           | -           | -           |
| Special Assmnt.         | -                          | -                         | -                | -           | -           | -           | -           |
| Grants                  | -                          | -                         | -                | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 25,000</b>           | <b>\$ -</b>               | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Conway Park 2nd Ice Rink

**Project Description:**

Construct a covered ice rink next to the existing Veteran's Memorial Ice Rink to accommodate additional ice-related programs.

**Justification:**

By providing additional recreational opportunities, the ice rink will encourage exercise, reduce childhood obesity and develop a sense of teamwork within Somerville youth. Ongoing operational costs will be off set by user fees.

**Operational Cost Impact:**

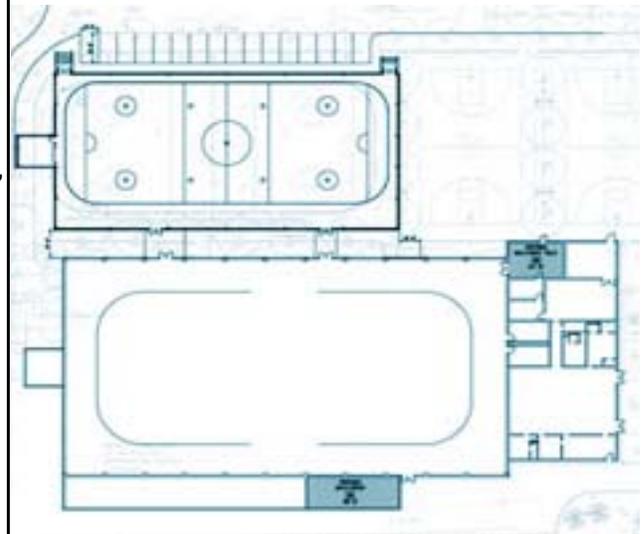
Service fees for the rinks will cover all operating costs.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

570 Somerville Ave.



|                         | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012             | FY 2013     | FY 2014     | FY 2015     | FY 2016     |
|-------------------------|----------------------------|---------------------------|---------------------|-------------|-------------|-------------|-------------|
| <b>Capital Costs:</b>   |                            |                           | -                   |             |             |             |             |
| Preliminary             | \$ -                       | \$ -                      | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        |
| Design                  | -                          | -                         | -                   | -           | -           | -           | -           |
| Land/ROW                | -                          | -                         | -                   | -           | -           | -           | -           |
| Construction            | 3,303,664                  | -                         | 3,303,664           | -           | -           | -           | -           |
| Equipment               | -                          | -                         | -                   | -           | -           | -           | -           |
| Administration          | -                          | -                         | -                   | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 3,303,664</b>        | <b>\$ -</b>               | <b>\$ 3,303,664</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| <b>Funding Sources:</b> |                            |                           |                     |             |             |             |             |
| Capital Stab. Fund      | \$ 868,309                 | \$ -                      | \$ 868,309          | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds                | 2,435,355                  | -                         | 2,435,355           | -           | -           | -           | -           |
| Special Assmnt.         | -                          | -                         | -                   | -           | -           | -           | -           |
| Grants                  | -                          | -                         | -                   | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 3,303,664</b>        | <b>\$ -</b>               | <b>\$ 3,303,664</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Veteran's Ice Rink Locker Rooms

**Project Description:**

Remodel and construct new locker rooms at the ice rink. The facility's current locker rooms are badly configured and inadequate. This project will develop new locker rooms consistent with the needs of the rink.

**Justification:**

Currently the High School Hockey team's locker room does not have shower facilities. Players are forced to shower at one end of the building and dress in another.

**Operational Cost Impact:**

The new locker rooms will require the same maintenance as the existing locker rooms.

**Mayor's Goal:**

1. Quality of Life

**Project Address:**

570 Somerville Ave.



|                         | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012           | FY 2013     | FY 2014     | FY 2015     | FY 2016     |
|-------------------------|----------------------------|---------------------------|-------------------|-------------|-------------|-------------|-------------|
| <b>Capital Costs:</b>   |                            |                           | -                 |             |             |             |             |
| Preliminary             | \$ -                       | \$ -                      | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design                  | -                          | -                         | -                 | -           | -           | -           | -           |
| Land/ROW                | -                          | -                         | -                 | -           | -           | -           | -           |
| Construction            | 174,000                    | -                         | 174,000           | -           | -           | -           | -           |
| Equipment               | -                          | -                         | -                 | -           | -           | -           | -           |
| Administration          | -                          | -                         | -                 | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 174,000</b>          | <b>\$ -</b>               | <b>\$ 174,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| <b>Funding Sources:</b> |                            |                           |                   |             |             |             |             |
| Capital Stab. Fund      | \$ 174,000                 | \$ -                      | \$ 174,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds                | -                          | -                         | -                 | -           | -           | -           | -           |
| Special Assmnt.         | -                          | -                         | -                 | -           | -           | -           | -           |
| Grants                  | -                          | -                         | -                 | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 174,000</b>          | <b>\$ -</b>               | <b>\$ 174,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Replace Decorations

**Project Description:**

Purchase replacement decorations for all holidays, especially Christmas. The newest decorations were purchased in 2004.

**Justification:**

The current decorations look dated and tattered. New decorations can be expected to last 3 to 5 years.

**Operational Cost Impact:**

Since these are only replacement decorations, there will be no operational impact.

**Mayor's Goal:**

- 1. Quality of Life



|                         | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012           | FY 2013     | FY 2014     | FY 2015     | FY 2016     |
|-------------------------|----------------------------|---------------------------|-------------------|-------------|-------------|-------------|-------------|
| <b>Capital Costs:</b>   |                            |                           | -                 |             |             |             |             |
| Preliminary             | \$ -                       | \$ -                      | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design                  | -                          | -                         | -                 | -           | -           | -           | -           |
| Land/ROW                | -                          | -                         | -                 | -           | -           | -           | -           |
| Construction            | -                          | -                         | -                 | -           | -           | -           | -           |
| Equipment               | 150,000                    | -                         | 150,000           | -           | -           | -           | -           |
| Administration          | -                          | -                         | -                 | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 150,000</b>          | <b>\$ -</b>               | <b>\$ 150,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| <b>Funding Sources:</b> |                            |                           |                   |             |             |             |             |
| Capital Stab. Fund      | \$ 150,000                 | \$ -                      | \$ 150,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds                | -                          | -                         | -                 | -           | -           | -           | -           |
| Special Assmnt.         | -                          | -                         | -                 | -           | -           | -           | -           |
| Grants                  | -                          | -                         | -                 | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 150,000</b>          | <b>\$ -</b>               | <b>\$ 150,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Lincoln Park Turf & Ice Rink

**Project Description:**

This project will fund the design and construction to replace the natural field at Lincoln Park with a synthetic turf and develop an outdoor skating rink. The two projects will be combined into one sports complex.

**Justification:**

The existing field has poor drainage and cannot maintain adequate grass coverage for the current level of use. The new ice rink will provide additional recreational opportunities to Somerville youth and adults.

**Operational Cost Impact:**

An estimate on the additional operating costs of an ice rink can be better determined after the rink has been designed.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

290 Washington Street



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |                     |                   |             |             |
|----------------|-------------------|-------------|-------------------|---------------------|-------------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -                | \$ -              | \$ -        | \$ -        |
| Design         | 100,000           | -           | 100,000           | -                   | -                 | -           | -           |
| Land/ROW       | -                 | -           | -                 | -                   | -                 | -           | -           |
| Construction   | -                 | -           | -                 | 1,100,000           | 840,000           | -           | -           |
| Equipment      | -                 | -           | -                 | -                   | -                 | -           | -           |
| Administration | -                 | -           | -                 | -                   | -                 | -           | -           |
| <b>Total:</b>  | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ 100,000</b> | <b>\$ 1,100,000</b> | <b>\$ 840,000</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                     |             |                   |                  |                  |                   |                   |
|--------------------|---------------------|-------------|-------------------|------------------|------------------|-------------------|-------------------|
| Capital Stab. Fund | \$ 100,000          | \$ -        | \$ 100,000        | \$ -             | \$ -             | \$ -              | \$ -              |
| GO Bonds           | 1,940,000           | -           | -                 | 22,000           | 38,800           | 139,633           | 213,333           |
| Special Assmnt.    | -                   | -           | -                 | -                | -                | -                 | -                 |
| Grants             | -                   | -           | -                 | -                | -                | -                 | -                 |
| <b>Total:</b>      | <b>\$ 2,040,000</b> | <b>\$ -</b> | <b>\$ 100,000</b> | <b>\$ 22,000</b> | <b>\$ 38,800</b> | <b>\$ 139,633</b> | <b>\$ 213,333</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Kenny Park Design

**Project Description:**

It has been over 20 years since the Kenny Park in Davis Square has been remodeled. This will provide funds for a design to modernize the park.

**Justification:**

The park is showing some age and the play structures do not have the latest safety upgrades. Any improvements will meet the City's new standards for safety and durability.

**Operational Cost Impact:**

The redesigned park will require no more maintenance than the existing park.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

Highland Ave & Grove Street



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | 25,000           | -           | 25,000           | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 25,000        | \$ -        | \$ 25,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Winter Hill School Play Area Design

**Project Description:**

Similar to Kenny Park, it has been over 20 years since the Winter Hill School Play Area has been remodeled. This will provide funds for a design to modernize the park.

**Justification:**

The park is showing some age and the play structures do not have the latest safety upgrades. Any improvements will meet the City's new standards for safety and durability.

**Operational Cost Impact:**

The redesigned park will require no more maintenance than the existing park.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

Sycamore St. & Evergreen Ave.



|  | <b>Total<br/>Estimated<br/>Cost</b> | <b>Prior<br/>Years<br/>Funding</b> | <b>FY 2012</b> | <b>FY 2013</b> | <b>FY 2014</b> | <b>FY 2015</b> | <b>FY 2016</b> |
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | 25,000           | -           | 25,000           | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 25,000        | \$ -        | \$ 25,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ 25,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Hubway Bike Share System

**Project Description:**

A Hubway Bike Share System is a new form of public transportation. Bicycles are available to members to extend the reach of public transit in the city, and can be picked up and dropped off at any station in the network. People can buy annual subscriptions or shorter-term passes. By committing at this time, the City will be able to access funds available through MAPC/MBTA to help pay for the stations.

**Justification:**

This project represents a major new investment in non-motorized transportation options within the city. The capital funding allows the system to be operational for 3 years. At the end of the 3 years, the City will own the equipment (bicycles and station kiosks), and will be covering or exceeding on-going operation fees through revenue-sharing with the operator.

**Operational Cost Impact:**

There is an estimated yearly operational cost of \$12,839 per station or \$77,034. It is likely that CDBG funds can support the operations.

**Mayor's Goal:**

1. Quality of Life

**Project Address:**

Multiple

| <b>Project Address:</b> | <b>Total Estimated Cost</b> | <b>Prior Years Funding</b> | <b>FY 2012</b> | <b>FY 2013</b> | <b>FY 2014</b> | <b>FY 2015</b> | <b>FY 2016</b> |
|-------------------------|-----------------------------|----------------------------|----------------|----------------|----------------|----------------|----------------|
|-------------------------|-----------------------------|----------------------------|----------------|----------------|----------------|----------------|----------------|

**Capital Costs:**

|                |                   |             |                   |                   |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -                 | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -                 | -           | -           | -           |
| Construction   | 100,000           | -           | 100,000           | 100,000           | -           | -           | -           |
| Equipment      | 44,905            | -           | 44,905            | -                 | -           | -           | -           |
| Administration | -                 | -           | -                 | -                 | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 144,905</b> | <b>\$ -</b> | <b>\$ 144,905</b> | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                   |                   |             |             |             |
|--------------------|-------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 244,905        | \$ -        | \$ 144,905        | \$ 100,000        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -                 | -                 | -           | -           | -           |
| Special Assmnt.    | -                 | -           | -                 | -                 | -           | -           | -           |
|                    | <b>\$ 244,905</b> | <b>\$ -</b> | <b>\$ 144,905</b> | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** 111 South Street Park Design

**Project Description:**

This project will design a new off-leash recreational dog area. Park amenities will include secure areas in which to bring a dog as well as dog supplies to clean up after a dog and other pet-friendly features.

**Justification:**

Additional areas are needed for residents to unleash and let their dogs run. There is a high demand for additional dog parks in Somerville.

**Operational Cost Impact:**

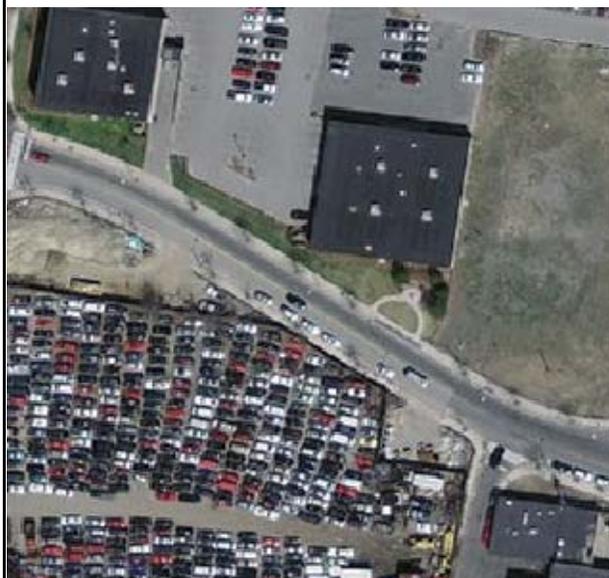
The additional park acreage will require additional work, but it can be maintained with those currently on staff.

**Mayor's Goal:**

1. Quality of Life

**Project Address:**

111 South Street



|  | <b>Total<br/>Estimated<br/>Cost</b> | <b>Prior<br/>Years<br/>Funding</b> | <b>FY 2012</b> | <b>FY 2013</b> | <b>FY 2014</b> | <b>FY 2015</b> | <b>FY 2016</b> |
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|

**Capital Costs:**

|                |                  |                 |                  |             |             |             |             |
|----------------|------------------|-----------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -            | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | 55,000           | 4,340           | 50,660           | -           | -           | -           | -           |
| Land/ROW       | -                | -               | -                | -           | -           | -           | -           |
| Construction   | -                | -               | -                | -           | -           | -           | -           |
| Equipment      | -                | -               | -                | -           | -           | -           | -           |
| Administration | -                | -               | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 55,000</b> | <b>\$ 4,340</b> | <b>\$ 50,660</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |                 |                  |             |             |             |             |
|--------------------|------------------|-----------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -             | \$ -            | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -               | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -               | -                | -           | -           | -           | -           |
| Grants             | 55,000           | 4,340           | 50,660           | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 55,000</b> | <b>\$ 4,340</b> | <b>\$ 50,660</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Leathers Park Expansion Design

**Project Description:**

The City has acquired two small parcels adjacent to the recently completed Ed Leathers Park. The City is proposing to expand the park to incorporate the additional space. Funding will be used for demolition, testing, clean-up and design.

**Justification:**

The Ed Leathers Park is relatively small and increasing its footprint will help this community park be more utilized by the neighborhood.

**Operational Cost Impact:**

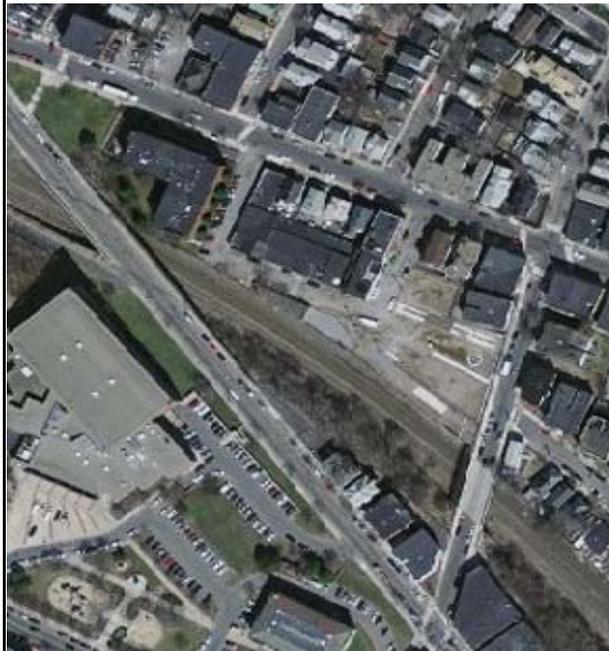
The additional park acreage will require additional work, but it can be maintained with those currently on staff.

**Mayor's Goal:**

5. Economic Development & Community Vision

**Project Address:**

106 Walnut Street



|  | <b>Total<br/>Estimated<br/>Cost</b> | <b>Prior<br/>Years<br/>Funding</b> | <b>FY 2012</b> | <b>FY 2013</b> | <b>FY 2014</b> | <b>FY 2015</b> | <b>FY 2016</b> |
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | 53,311           | -           | 53,311           | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 53,311</b> | <b>\$ -</b> | <b>\$ 53,311</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | 53,311           | -           | 53,311           | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 53,311</b> | <b>\$ -</b> | <b>\$ 53,311</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Quincy Street Park

**Project Description:**

The Quincy Street Park is being redesigned as a community green space with three slightly terraced levels with a lawn, tree canopy, native shrubs and groundcover plantings emphasizing the native New England landscape and encouraging bird habitats. There will also be an ADA accessible boardwalk path and a raised deck optimizing views from the sight.

**Justification:**

The existing park is in very poor condition and as such is not well utilized.

**Operational Cost Impact:**

The new park will require no more maintenance than the existing park.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

Quincy Street



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |                   |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| Design         | 80,000            | -           | 80,000            | -                 | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -                 | -           | -           | -           |
| Construction   | 245,000           | -           | 145,000           | 100,000           | -           | -           | -           |
| Equipment      | -                 | -           | -                 | -                 | -           | -           | -           |
| Administration | -                 | -           | -                 | -                 | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 325,000</b> | <b>\$ -</b> | <b>\$ 225,000</b> | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                   |                   |             |             |             |
|--------------------|-------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -                 | -                 | -           | -           | -           |
| Assembly SQ Stab   | 100,000           | -           | -                 | 100,000           | -           | -           | -           |
| Grants             | 225,000           | -           | 225,000           | -                 | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 325,000</b> | <b>\$ -</b> | <b>\$ 225,000</b> | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** North Street Playground

**Project Description:**

The project will increase green space as well as update the recreational equipment. The funding will be used for design, testing, clean-up and construction.

**Justification:**

The project will increase the amount of green space as well as update the park to current city standards.

**Operational Cost Impact:**

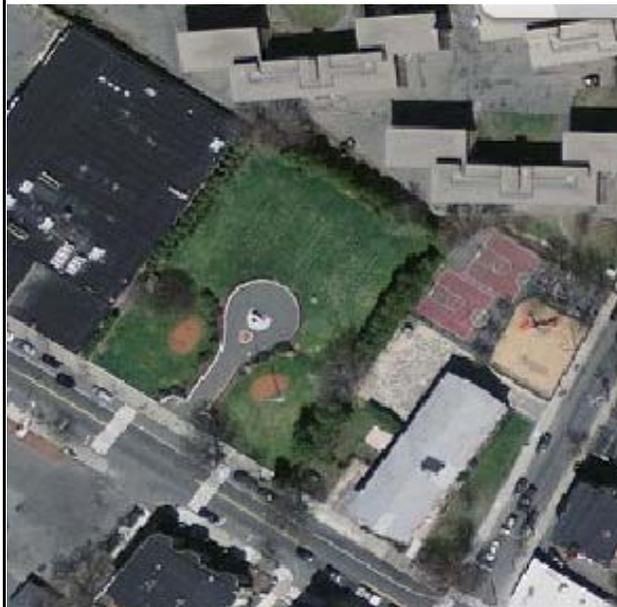
The new park will require no more maintenance than the existing park.

**Mayor's Goal:**

1. Quality of Life

**Project Address:**

North Street and Broadway



|  | <b>Total<br/>Estimated<br/>Cost</b> | <b>Prior<br/>Years<br/>Funding</b> | <b>FY 2012</b> | <b>FY 2013</b> | <b>FY 2014</b> | <b>FY 2015</b> | <b>FY 2016</b> |
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|

**Capital Costs:**

|                |                     |             |                   |                   |             |             |             |
|----------------|---------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Preliminary    | \$ -                | \$ -        | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| Design         | 135,000             | -           | 135,000           | -                 | -           | -           | -           |
| Land/ROW       | -                   | -           | -                 | -                 | -           | -           | -           |
| Construction   | 1,055,000           | -           | 665,000           | 390,000           | -           | -           | -           |
| Equipment      | -                   | -           | -                 | -                 | -           | -           | -           |
| Administration | -                   | -           | -                 | -                 | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 1,190,000</b> | <b>\$ -</b> | <b>\$ 800,000</b> | <b>\$ 390,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                     |             |                   |                   |             |             |             |
|--------------------|---------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -                | \$ -        | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                   | -           | -                 | -                 | -           | -           | -           |
| Assembly SQ Stab   | 390,000             | -           | -                 | 390,000           | -           | -           | -           |
| Grants             | 800,000             | -           | 800,000           | -                 | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 1,190,000</b> | <b>\$ -</b> | <b>\$ 800,000</b> | <b>\$ 390,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Pearl and Florence Street Park

**Project Description:**

This past year the City acquired a vacant parcel at the corner of Pear and Florence Streets in order to design and construct a "passive" park that will increase the green space in the neighborhood and take advantage of one of East Somerville's largest trees.

**Justification:**

The park plans will increase green space as well as retain a historic Somerville tree.

**Operational Cost Impact:**

The additional park acreage will require additional work, but it can be maintained with those currently on staff.

**Mayor's Goal:**

1. Quality of Life

**Project Address:**

Pearl and Florence Streets



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                  |                   |             |             |             |
|----------------|-------------------|-------------|------------------|-------------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -             | \$ -              | \$ -        | \$ -        | \$ -        |
| Design         | 75,000            | -           | 75,000           | -                 | -           | -           | -           |
| Land/ROW       | -                 | -           | -                | -                 | -           | -           | -           |
| Construction   | 360,000           | -           | -                | 360,000           | -           | -           | -           |
| Equipment      | -                 | -           | -                | -                 | -           | -           | -           |
| Administration | -                 | -           | -                | -                 | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 435,000</b> | <b>\$ -</b> | <b>\$ 75,000</b> | <b>\$ 360,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                  |                   |             |             |             |
|--------------------|-------------------|-------------|------------------|-------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -             | \$ -              | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -                | -                 | -           | -           | -           |
| Grants             | 75,000            | -           | 75,000           | -                 | -           | -           | -           |
| To-be-determined   | 360,000           | -           | -                | 360,000           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 435,000</b> | <b>\$ -</b> | <b>\$ 75,000</b> | <b>\$ 360,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Harris Park Swap and Design Work

**Project Description:**

The existing Harris Park, near I-93, is in a poor location for a park and is under-utilized. This project would provide design work for a new park on vacant parcels near the current park site. This would allow the city to market the current park to a developer and, in exchange for the park property, the developer would construct the new park on the vacant parcels.

**Justification:**

The end result will be improved park space and additional tax revenue for the City.

**Operational Cost Impact:**

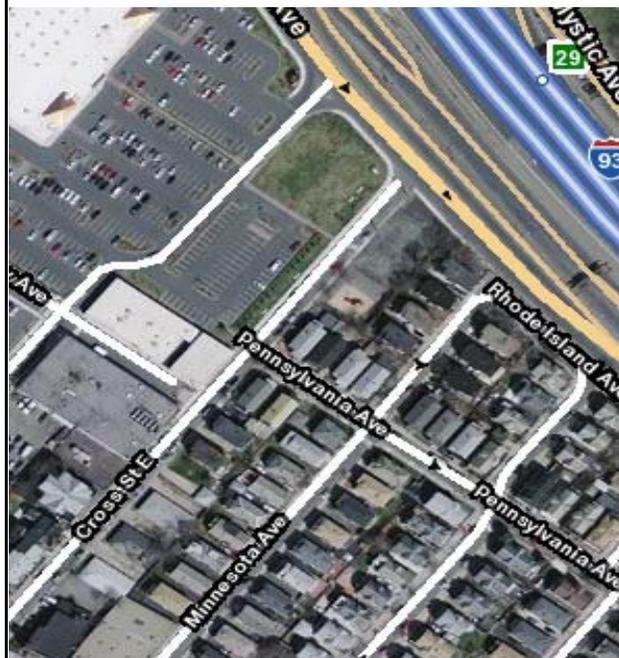
The new park will require no more maintenance than the existing park.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

Cross St. East Mystic



|  | Total Estimated Cost | Prior Years Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------------------|---------|---------|---------|---------|---------|
|--|----------------------|---------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |                   |                   |             |             |             |
|----------------|---------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Preliminary    | \$ -                | \$ -        | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| Design         | 135,000             | -           | 135,000           | -                 | -           | -           | -           |
| Land/ROW       | -                   | -           | -                 | -                 | -           | -           | -           |
| Construction   | 865,000             | -           | 665,000           | 200,000           | -           | -           | -           |
| Equipment      | -                   | -           | -                 | -                 | -           | -           | -           |
| Administration | -                   | -           | -                 | -                 | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 1,000,000</b> | <b>\$ -</b> | <b>\$ 800,000</b> | <b>\$ 200,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                     |             |                   |                   |             |             |             |
|--------------------|---------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -                | \$ -        | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                   | -           | -                 | -                 | -           | -           | -           |
| Assembly SQ Stab   | 200,000             | -           | -                 | 200,000           | -           | -           | -           |
| Grants             | 800,000             | -           | 800,000           | -                 | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 1,000,000</b> | <b>\$ -</b> | <b>\$ 800,000</b> | <b>\$ 200,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Broadway Streetscape Improvements

**Project Description:**

The project will eliminate an unneeded travel lane and increase sidewalk and bike lane space along 1/2 a mile of Broadway in East Somerville. It will also create "nodes" made of larger plaza areas in front of key businesses.

**Justification:**

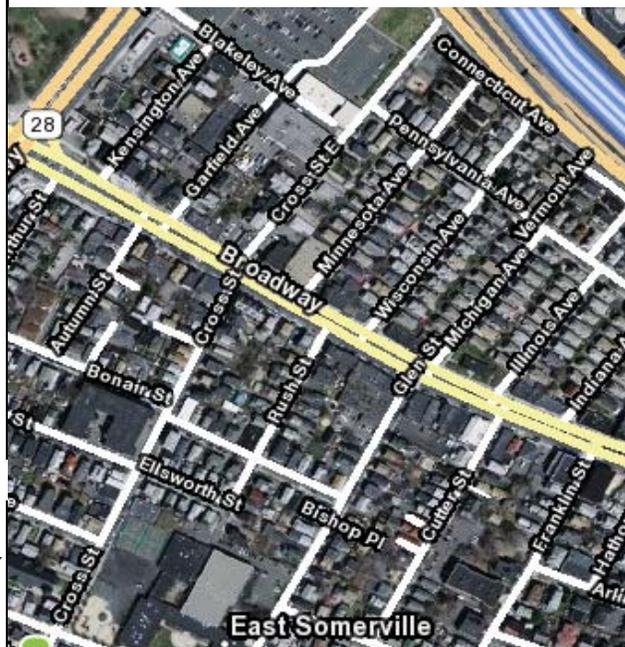
This project will transform the appearance and business climate in East Somerville revitalizing an under-utilized neighborhood in the City. ADA amenities and pedestrian improvements will be included as well.

**Operational Cost Impact:**

Lower Broadway will continue to be maintained by the Highway and Parks Depts. The landscaping will require little maintenance.

**Mayor's Goal:**

- 1. Quality of Life



|  | Total Estimated Cost | Prior Years Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------------------|---------|---------|---------|---------|---------|
|--|----------------------|---------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |                     |             |             |             |             |
|----------------|---------------------|-------------|---------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -                | \$ -        | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                   | -           | -                   | -           | -           | -           | -           |
| Land/ROW       | -                   | -           | -                   | -           | -           | -           | -           |
| Construction   | 8,767,989           | -           | 8,767,989           | -           | -           | -           | -           |
| Equipment      | -                   | -           | -                   | -           | -           | -           | -           |
| Administration | -                   | -           | -                   | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 8,767,989</b> | <b>\$ -</b> | <b>\$ 8,767,989</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                     |             |                     |             |             |             |             |
|--------------------|---------------------|-------------|---------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -                | \$ -        | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        |
| MWRA               | 1,500,000           | -           | 1,500,000           | -           | -           | -           | -           |
| W/S Enterprise     | 1,000,000           | -           | 1,000,000           | -           | -           | -           | -           |
| Grants             | 6,267,989           | -           | 6,267,989           | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 8,767,989</b> | <b>\$ -</b> | <b>\$ 8,767,989</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Community Path Extension

**Project Description:**

This project will provide the design, environmental work and construction of the Community Path extension from Cedar Street on the west to Lowell Street on the east.

**Justification:**

This extension will actively promote healthy living and alternative transportation methods. When the MBTA's Green Line extension is complete, the community path will link the Minuteman Bikeway to Downtown Boston.

**Operational Cost Impact:**

The additional path mileage will require additional work, but it can be maintained with those currently on staff.

**Mayor's Goal:**

1. Quality of Life



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |                   |                     |             |             |             |
|----------------|---------------------|-------------|-------------------|---------------------|-------------|-------------|-------------|
| Preliminary    | \$ -                | \$ -        | \$ -              | \$ -                | \$ -        | \$ -        | \$ -        |
| Design         | 288,200             | -           | 288,200           | -                   | -           | -           | -           |
| Land/ROW       | -                   | -           | -                 | -                   | -           | -           | -           |
| Construction   | 1,757,158           | -           | -                 | 1,757,158           | -           | -           | -           |
| Equipment      | -                   | -           | -                 | -                   | -           | -           | -           |
| Administration | -                   | -           | -                 | -                   | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 2,045,358</b> | <b>\$ -</b> | <b>\$ 288,200</b> | <b>\$ 1,757,158</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                     |             |                   |                     |             |             |             |
|--------------------|---------------------|-------------|-------------------|---------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -                | \$ -        | \$ -              | \$ -                | \$ -        | \$ -        | \$ -        |
| Federal Earmark    | 1,012,389           | -           | -                 | 1,012,389           | -           | -           | -           |
| CDBG               | 288,200             | -           | 288,200           | -                   | -           | -           | -           |
| Other Grants       | 744,769             | -           | -                 | 744,769             | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 2,045,358</b> | <b>\$ -</b> | <b>\$ 288,200</b> | <b>\$ 1,757,158</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Beacon Street Reconstruction

**Project Description:**

Reconstruction of Beacon Street from the Cambridge City line to Oxford Street. New sidewalks, curbing, drainage and signal improvements are included.

**Justification:**

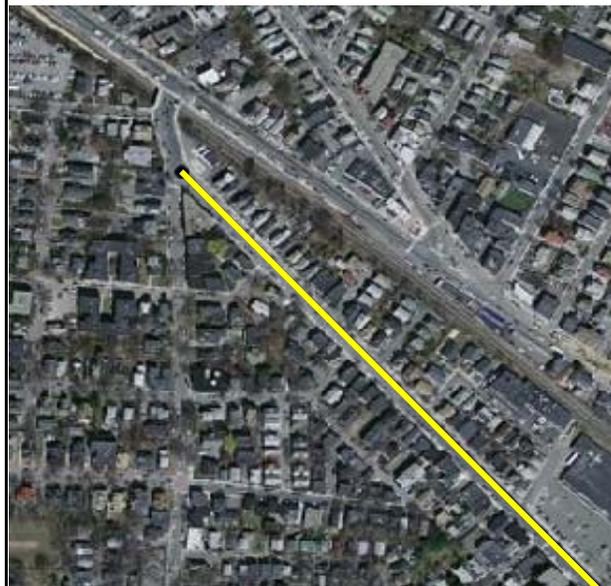
The reconstruction of Beacon Street will not only improve traffic flow and comfort, but the new amenities will improve the business district as well.

**Operational Cost Impact:**

Beacon Street will continue to be maintained by the Highway and Parks Depts. The landscaping will require little maintenance.

**Mayor's Goal:**

- 1. Quality of Life



|                         | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012     | FY 2013           | FY 2014             | FY 2015     | FY 2016     |
|-------------------------|----------------------------|---------------------------|-------------|-------------------|---------------------|-------------|-------------|
| <b>Capital Costs:</b>   |                            |                           |             |                   |                     |             |             |
| Preliminary             | \$ -                       | \$ -                      | \$ -        | \$ -              | \$ -                | \$ -        | \$ -        |
| Design                  | 400,000                    | -                         | -           | 200,000           | 200,000             | -           | -           |
| Land/ROW                | -                          | -                         | -           | -                 | -                   | -           | -           |
| Construction            | 4,095,000                  | -                         | -           | -                 | 4,095,000           | -           | -           |
| Equipment               | -                          | -                         | -           | -                 | -                   | -           | -           |
| Administration          | -                          | -                         | -           | -                 | -                   | -           | -           |
| <b>Total:</b>           | <b>\$ 4,495,000</b>        | <b>\$ -</b>               | <b>\$ -</b> | <b>\$ 200,000</b> | <b>\$ 4,295,000</b> | <b>\$ -</b> | <b>\$ -</b> |
| <b>Funding Sources:</b> |                            |                           |             |                   |                     |             |             |
| Capital Stab. Fund      | \$ -                       | \$ -                      | \$ -        | \$ -              | \$ -                | \$ -        | \$ -        |
| Federal Earmark         | 2,484,748                  | -                         | -           | -                 | 2,484,748           | -           | -           |
| Federal Target          | 1,610,252                  | -                         | -           | -                 | 1,610,252           | -           | -           |
| Ch. 90 Funds            | 400,000                    | -                         | -           | 200,000           | 200,000             | -           | -           |
| <b>Total:</b>           | <b>\$ 4,495,000</b>        | <b>\$ -</b>               | <b>\$ -</b> | <b>\$ 200,000</b> | <b>\$ 4,295,000</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** CH. 90 Road Resurfacing

**Project Description:**

Every year the State provides Ch. 90 Funds for maintaining the City's streets. The City will receive \$1,119,718 in Ch. 90 funds in FY2012. The roads to be resurfaced are listed below. Additionally, \$40,000 is set aside for engineering and design to be used as needed with these resurfacing projects.

**Justification:**

The streets to be resurfaced were ranked and prioritized by the Superintendent of Highways and the DPW Commissioner

**Operational Cost Impact:**

The newly resurfaced streets will decrease the operational costs of the City by decreasing the number of potholes that will need to be repaired as well as reduce the amount of broken street sweeping and snow plow equipment.

**Mayor's Goal:**

- 1. Quality of Life



| Street                   | Length       | Width (Curb to Curb) |
|--------------------------|--------------|----------------------|
| Arlington Street         | 470          | 26                   |
| Auburn Avenue            | 494          | 19                   |
| Autumn Street            | 428          | 14.25                |
| Curtis Street            | 800          | 26.5                 |
| Cutter Street            | 751          | 26                   |
| Dell Street              | 466          | 26.75                |
| George Street            | 291          | 20                   |
| Hathorn Street           | 356          | 26.75                |
| Ivaloo Street            | 720          | 27.25                |
| Kent Street              | 376          | 16.75                |
|                          | 268          | 35                   |
| Lincoln Parkway          | 548          | 26.5                 |
| Sunnyside Avenue         | 322          | 23.5                 |
| Walnut Street            | 1,935        | 28.5                 |
| <b>Total Linear Feet</b> | <b>8,225</b> |                      |

Raised Table 4,500 SF

# Capital Investment Plan FY2012-2016

**Title:** Morse Kelley Playground

**Project Description:**

The project will reconstruct the Morse Kelly Playground and Park to include more green area, active recreational areas, a community garden and new playground equipment.

**Justification:**

The current park lacks adequate green space and is not very inviting.

**Operational Cost Impact:**

The new and improved park structures will be easier to maintain than the existing structures.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

Craigie and Summer Street



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | 682,220           | -           | 682,220           | -           | -           | -           | -           |
| Equipment      | -                 | -           | -                 | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 682,220</b> | <b>\$ -</b> | <b>\$ 682,220</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                   |             |             |             |             |
|--------------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -                 | -           | -           | -           | -           |
| Grants             | 384,000           | -           | 384,000           | -           | -           | -           | -           |
| Assembly SQ Stab   | 298,220           | -           | 298,220           | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 682,220</b> | <b>\$ -</b> | <b>\$ 682,220</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Dickerman Park Renovation

**Project Description:**

Dickerman Park will be renovated to better use the elevated park area and to include more green space. New playground facilities will also be included.

**Justification:**

The current park lacks adequate green space and is not very inviting.

**Operational Cost Impact:**

The new and improved park structures will be easier to maintain than the existing structures.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

Craigie and Kimball Street



|  | Total Estimated Cost | Prior Years Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------------------|---------|---------|---------|---------|---------|
|--|----------------------|---------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | 425,720           | -           | 425,720           | -           | -           | -           | -           |
| Equipment      | -                 | -           | -                 | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 425,720</b> | <b>\$ -</b> | <b>\$ 425,720</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                   |             |             |             |             |
|--------------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -                 | -           | -           | -           | -           |
| Grants             | 256,000           | -           | 256,000           | -           | -           | -           | -           |
| Assembly SQ Stab   | 169,720           | -           | 169,720           | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 425,720</b> | <b>\$ -</b> | <b>\$ 425,720</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Blessing of the Bay Boathouse Design

**Project Description:**

This project will provide for the design work to make the boathouse more inviting, accessible and utilized.

**Justification:**

The Blessing of the Bay Boathouse is a Somerville treasure and helps connect the city with the Mystic River. Additionally, the improved boathouse will provide greater recreational opportunities.

**Operational Cost Impact:**

The new design will not require any additional operating expenditures.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

32 Shore Drive



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |             |             |                   |             |             |
|----------------|-------------------|-------------|-------------|-------------|-------------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -        | \$ -        | \$ -              | \$ -        | \$ -        |
| Design         | 175,000           | -           | -           | -           | 175,000           | -           | -           |
| Land/ROW       | -                 | -           | -           | -           | -                 | -           | -           |
| Construction   | -                 | -           | -           | -           | -                 | -           | -           |
| Equipment      | -                 | -           | -           | -           | -                 | -           | -           |
| Administration | -                 | -           | -           | -           | -                 | -           | -           |
| <b>Total:</b>  | <b>\$ 175,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 175,000</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |             |             |                   |             |             |
|--------------------|-------------------|-------------|-------------|-------------|-------------------|-------------|-------------|
| Capital Stab. Fund | \$ 175,000        | \$ -        | \$ -        | \$ -        | \$ 175,000        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -           | -           | -                 | -           | -           |
| Special Assmnt.    | -                 | -           | -           | -           | -                 | -           | -           |
| Grants             | -                 | -           | -           | -           | -                 | -           | -           |
| <b>Total:</b>      | <b>\$ 175,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 175,000</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Union Square Central Library

**Project Description:**

As designed, the new Central Library will serve as the civic and cultural heart of Somerville. The new facility will offer a robust collection, high-tech services, and provide a landmark building designed with inviting rooms for children, youth, and adults.

**Justification:**

Acquisition and redevelopment of a key site in Union Square in advance of the Green Line extension.

**Operational Cost Impact:**

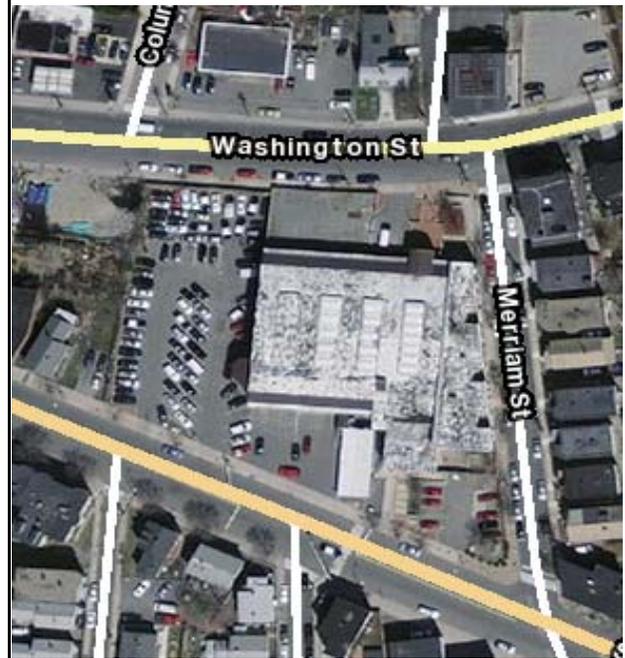
The operational impact of this project can not be determined at this point in time.

**Mayor's Goal:**

- 1. Quality of Life

**Project Address:**

220 Washington Street



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                      |             |             |             |             |             |             |
|----------------|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -                 | \$ -        | \$ -        | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                    | -           | -           | -           | -           | -           | -           |
| Land/ROW       | -                    | -           | -           | -           | -           | -           | -           |
| Construction   | 32,681,095           | -           | -           | -           | -           | -           | -           |
| Equipment      | -                    | -           | -           | -           | -           | -           | -           |
| Administration | -                    | -           | -           | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 32,681,095</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                      |             |             |             |             |             |             |
|--------------------|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -                 | \$ -        | \$ -        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                    | -           | -           | -           | -           | -           | -           |
| Grants             | 13,031,095           | -           | -           | -           | -           | -           | -           |
| City TBD           | 19,650,000           | -           | -           | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 32,681,095</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** West Somerville Branch Library

**Project Description:**

This project would renovate the West Somerville branch library. Damaged caused by moisture intrusion would be repaired and the building would be sealed from further intrusion.

**Justification:**

The West Branch Library is a beautiful historic building, but major portions of the building have water damage.

**Operational Cost Impact:**

The renovated building will decrease the need for continued pathwork repairs to the interior of the building.

**Mayor's Goal:**

1. Quality of Life

**Project Address:**

40 College Avenue



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |             |             |             |             |                   |
|----------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Preliminary    | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -        | \$ -              |
| Design         | -                 | -           | -           | -           | -           | -           | -                 |
| Land/ROW       | -                 | -           | -           | -           | -           | -           | -                 |
| Construction   | 400,000           | -           | -           | -           | -           | -           | 400,000           |
| Equipment      | -                 | -           | -           | -           | -           | -           | -                 |
| Administration | -                 | -           | -           | -           | -           | -           | -                 |
| <b>Total:</b>  | <b>\$ 400,000</b> | <b>\$ -</b> | <b>\$ 400,000</b> |

**Funding Sources:**

|                    |                   |             |             |             |             |             |                 |
|--------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-----------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        | \$ -        | \$ -            |
| GO Bonds           | 400,000           | -           | -           | -           | -           | -           | 8,000           |
| Special Assmnt.    | -                 | -           | -           | -           | -           | -           | -               |
| Grants             | -                 | -           | -           | -           | -           | -           | -               |
| <b>Total:</b>      | <b>\$ 400,000</b> | <b>\$ -</b> | <b>\$ 8,000</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Fire Ladder Truck

**Project Description:**

This purchase will replace the current 17-year old tower ladder which will be 18-years old before a replacement is obtained.

**Justification:**

This is a part of the Fire Department evaluation recommended apparatus replacement plan. In accordance with NFPA 1901, the spare ladder which will be replaced will be 24 years old.

**Operational Cost Impact:**

The new ladder truck will likely require less maintenance and repairs than the existing truck.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |                     |             |             |             |             |
|----------------|---------------------|-------------|---------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -                | \$ -        | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                   | -           | -                   | -           | -           | -           | -           |
| Land/ROW       | -                   | -           | -                   | -           | -           | -           | -           |
| Construction   | -                   | -           | -                   | -           | -           | -           | -           |
| Equipment      | 1,125,000           | -           | 1,125,000           | -           | -           | -           | -           |
| Administration | -                   | -           | -                   | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 1,125,000</b> | <b>\$ -</b> | <b>\$ 1,125,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                   |                     |             |                  |                  |                   |                   |                   |
|-------------------|---------------------|-------------|------------------|------------------|-------------------|-------------------|-------------------|
| Capital Stab Fund | \$ -                | \$ -        | \$ -             | \$ -             | \$ -              | \$ -              | \$ -              |
| GO Bonds          | 1,125,000           | -           | 22,500           | 22,500           | 125,625           | 122,250           | 118,875           |
| Special Assmnt.   | -                   | -           | -                | -                | -                 | -                 | -                 |
| Grants            | -                   | -           | -                | -                | -                 | -                 | -                 |
| <b>Total:</b>     | <b>\$ 1,125,000</b> | <b>\$ -</b> | <b>\$ 22,500</b> | <b>\$ 22,500</b> | <b>\$ 125,625</b> | <b>\$ 122,250</b> | <b>\$ 118,875</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Fire Headquarters Apron Replacement

**Project Description:**

Full depth replacement of the apparatus apron in front of Fire Headquarters including the entire apron from the doorway to the streetline, the walkway into the station and the sidewalk from Kenneson Road to Walnut Street.

**Justification:**

The current uneven walking surface presents a serious hazard to firefighters and citizens.

**Operational Cost Impact:**

The new apron will require less ongoing maintenance than the current crumbling apron.

**Mayor's Goal:**

- 2. Safe Neighborhoods

**Project Address:**

266 Broadway



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | 55,000           | -           | 55,000           | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 55,000</b> | <b>\$ -</b> | <b>\$ 55,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                 |                 |                 |                 |                 |
|--------------------|------------------|-------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Capital Stab. Fund | \$ -             | \$ -        | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            |
| GO Bonds           | 55,000           | -           | 1,100           | 1,100           | 5,225           | 5,101           | 4,987           |
| Special Assmnt.    | -                | -           | -               | -               | -               | -               | -               |
| Grants             | -                | -           | -               | -               | -               | -               | -               |
| <b>Total:</b>      | <b>\$ 55,000</b> | <b>\$ -</b> | <b>\$ 1,100</b> | <b>\$ 1,100</b> | <b>\$ 5,225</b> | <b>\$ 5,101</b> | <b>\$ 4,987</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Breathing Air Compressor

**Project Description:**

The breathing air compressor is used to refill self-contained breathing air apparatuses used by the firefighters. The cost and availability of parts are limiting factors in the continued use of this equipment.

**Justification:**

The current system is 23-years old and has experienced several breakdowns per year over the past few years. The compressor must function properly to quickly return fire companies to full service after an incident.

**Operational Cost Impact:**

As the current compressor needs frequent repairs, the new compressor will save on costs for parts and labor.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 48,500           | -           | 48,500           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 48,500</b> | <b>\$ -</b> | <b>\$ 48,500</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 48,500        | \$ -        | \$ 48,500        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 48,500</b> | <b>\$ -</b> | <b>\$ 48,500</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Fire Prevention Replacement Vehicles

**Project Description:**

Replace the vehicle used by Fire Prevention with a more economical, fuel-efficient vehicle.

**Justification:**

This will complete the replacement of all Fire Prevention and day personnel vehicles with the fuel-efficient hybrid Prius. The Fire Prevention vehicles are heavily used throughout the City providing inspections daily.

**Operational Cost Impact:**

The hybrid will see significant amounts of fuel savings.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total     |      | FY 2012 |  | FY 2013 |  | FY 2014 |  | FY 2015 |  | FY 2016 |  |
|--|-----------|------|---------|--|---------|--|---------|--|---------|--|---------|--|
|  | Estimated | Cost |         |  |         |  |         |  |         |  |         |  |

**Capital Costs:**

|                |           |               |           |          |           |               |           |          |           |          |           |          |
|----------------|-----------|---------------|-----------|----------|-----------|---------------|-----------|----------|-----------|----------|-----------|----------|
| Preliminary    | \$        | -             | \$        | -        | \$        | -             | \$        | -        | \$        | -        | \$        | -        |
| Design         |           | -             |           | -        |           | -             |           | -        |           | -        |           | -        |
| Land/ROW       |           | -             |           | -        |           | -             |           | -        |           | -        |           | -        |
| Construction   |           | -             |           | -        |           | -             |           | -        |           | -        |           | -        |
| Equipment      |           | 24,700        |           | -        |           | 24,700        |           | -        |           | -        |           | -        |
| Administration |           | -             |           | -        |           | -             |           | -        |           | -        |           | -        |
| <b>Total:</b>  | <b>\$</b> | <b>24,700</b> | <b>\$</b> | <b>-</b> | <b>\$</b> | <b>24,700</b> | <b>\$</b> | <b>-</b> | <b>\$</b> | <b>-</b> | <b>\$</b> | <b>-</b> |

**Funding Sources:**

|                    |           |               |           |          |           |               |           |          |           |          |           |          |
|--------------------|-----------|---------------|-----------|----------|-----------|---------------|-----------|----------|-----------|----------|-----------|----------|
| Capital Stab. Fund | \$        | 24,700        | \$        | -        | \$        | 24,700        | \$        | -        | \$        | -        | \$        | -        |
| GO Bonds           |           | -             |           | -        |           | -             |           | -        |           | -        |           | -        |
| Special Assmnt.    |           | -             |           | -        |           | -             |           | -        |           | -        |           | -        |
| Grants             |           | -             |           | -        |           | -             |           | -        |           | -        |           | -        |
| <b>Total:</b>      | <b>\$</b> | <b>24,700</b> | <b>\$</b> | <b>-</b> | <b>\$</b> | <b>24,700</b> | <b>\$</b> | <b>-</b> | <b>\$</b> | <b>-</b> | <b>\$</b> | <b>-</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Vehicle Purchases

**Project Description:**

Purchase 8 Ford Tauruses for use as police cruisers.

**Justification:**

The average life of a marked front line police cruiser is less than 2 years. The vehicles will be utilized as follows: (5) Ford Taurus will be used as front line vehicles to replace vehicles that have exhausted their safety limitations, (2) Ford Taurus will be used as Sector A & Sector B cars to augment the fleet based on the expansion of 14 new police officer's hired in FY2011. (1) Ford Taurus will be used to replace the vehicle that was transferred to T&P.

**Operational Cost Impact:**

The new vehicles are likely to cost much less in repairs as the current vehicles are approaching 100,000 miles.



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | -                 | -           | -                 | -           | -           | -           | -           |
| Equipment      | 232,000           | -           | 232,000           | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 232,000</b> | <b>\$ -</b> | <b>\$ 232,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                   |             |             |             |             |
|--------------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 232,000        | \$ -        | \$ 232,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -                 | -           | -           | -           | -           |
| Special Assmnt.    | -                 | -           | -                 | -           | -           | -           | -           |
| Grants             | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 232,000</b> | <b>\$ -</b> | <b>\$ 232,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Vehicle Purchases

**Project Description:**

Purchase 2 Ford Escapes.

**Justification:**

(2) Ford Escapes will be used as "soft cars" for the narcotics and gang units. In the past, vehicles have never been secured for specialized units. Previoulsy, these units would use the left over castoffs from the inventory of old front line vehicles.

**Operational Cost Impact:**

The new vehicles are likely to cost much less in repairs than the current vehicles.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 48,000           | -           | 48,000           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 48,000</b> | <b>\$ -</b> | <b>\$ 48,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 48,000        | \$ -        | \$ 48,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 48,000</b> | <b>\$ -</b> | <b>\$ 48,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Vehicle Purchases

**Project Description:**

Purchase 2 Ford Explorers.

**Justification:**

(2) Ford Explorers will be used to replace the 2002 and 2003 Chevy Tahoe's used in the traffic division which have met their useful life.



**Operational Cost Impact:**

The new vehicles are likely to cost much less in repairs than the current vehicles.

**Mayor's Goal:**

2. Safe Neighborhoods

|                         | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012          | FY 2013     | FY 2014     | FY 2015     | FY 2016     |
|-------------------------|----------------------------|---------------------------|------------------|-------------|-------------|-------------|-------------|
| <b>Capital Costs:</b>   |                            |                           |                  |             |             |             |             |
| Preliminary             | \$ -                       | \$ -                      | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design                  | -                          | -                         | -                | -           | -           | -           | -           |
| Land/ROW                | -                          | -                         | -                | -           | -           | -           | -           |
| Construction            | -                          | -                         | -                | -           | -           | -           | -           |
| Equipment               | 62,000                     | -                         | 62,000           | -           | -           | -           | -           |
| Administration          | -                          | -                         | -                | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 62,000</b>           | <b>\$ -</b>               | <b>\$ 62,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| <b>Funding Sources:</b> |                            |                           |                  |             |             |             |             |
| Capital Stab. Fund      | \$ 62,000                  | \$ -                      | \$ 62,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds                | -                          | -                         | -                | -           | -           | -           | -           |
| Special Assmnt.         | -                          | -                         | -                | -           | -           | -           | -           |
| Grants                  | -                          | -                         | -                | -           | -           | -           | -           |
| <b>Total:</b>           | <b>\$ 62,000</b>           | <b>\$ -</b>               | <b>\$ 62,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Vehicle Purchases

**Project Description:**

Purchase 1 Ford 14-Passenger Bus

**Justification:**

(1) Ford Bus - 14 Passenger vehicle will be used to replace the 1999 community van used to transport children and seniors to various activities. The bus is much less likely to roll than a large passenger van.



**Operational Cost Impact:**

The new bus will require fewer repairs than the current vans.

**Mayor's Goal:**

2. Safe Neighborhoods

|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 45,000           | -           | 45,000           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 45,000</b> | <b>\$ -</b> | <b>\$ 45,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 45,000        | \$ -        | \$ 45,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 45,000</b> | <b>\$ -</b> | <b>\$ 45,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** License Plate Reader System

**Project Description:**

Purchase a License Plate Reader and laptop to replace the system that was transferred to the Traffic & Parking Department.

**Justification:**

The LPR will help identify vehicles that are stolen, wanted or revoked for any reason. It also identifies vehicles registered to known sex offenders.

**Operational Cost Impact:**

The LPR that is being transferred to the T&P Division will generate additional ticket revenue.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 30,000           | -           | 30,000           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 30,000</b> | <b>\$ -</b> | <b>\$ 30,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 30,000        | \$ -        | \$ 30,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 30,000</b> | <b>\$ -</b> | <b>\$ 30,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Mobile Surveillance Equipment

**Project Description:**

The Mobile Audio & Visual Surveillance Equipment is a state of the art portable device that will enable the Department to survey criminal activities 24 hours per day in any designated hotspot.

**Justification:**

This device has the capacity to scan an area in a 360 degree rotation and will be used for narcotic investigations as well as undercover work for any ongoing criminal investigations.

**Operational Cost Impact:**

There will be little to no operating cost impact due to the surveillance equipment.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 35,000           | -           | 35,000           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 35,000</b> | <b>\$ -</b> | <b>\$ 35,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 35,000        | \$ -        | \$ 35,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 35,000</b> | <b>\$ -</b> | <b>\$ 35,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Portable and Mobile Radios

**Project Description:**

Purchase 10 handheld portable radios and 6 mobile radios.

**Justification:**

The 10 handheld portable radios will replace non working radios. The 6 Mobile Radios will be placed in new vehicles.

**Operational Cost Impact:**

The replacement radios will require no additional maintenance than the current ones.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 54,000           | -           | 54,000           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 54,000</b> | <b>\$ -</b> | <b>\$ 54,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 54,000        | \$ -        | \$ 54,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 54,000</b> | <b>\$ -</b> | <b>\$ 54,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** 5 Laptops with Language Software

**Project Description:**

The language software has a state-of-the-art voice-recognition capability that will enable an officer to take reports in a victim/witness's native tongue and have the report translated into English.

**Justification:**

This software is useful whenever a language barrier is involved and an intrepreter is not available. This equipment will be useful in all facets of police work.

**Operational Cost Impact:**

There will be no operating cost impact.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                 |             |                 |             |             |             |             |
|----------------|-----------------|-------------|-----------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -            | \$ -        | \$ -            | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -               | -           | -               | -           | -           | -           | -           |
| Land/ROW       | -               | -           | -               | -           | -           | -           | -           |
| Construction   | -               | -           | -               | -           | -           | -           | -           |
| Equipment      | 7,500           | -           | 7,500           | -           | -           | -           | -           |
| Administration | -               | -           | -               | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 7,500</b> | <b>\$ -</b> | <b>\$ 7,500</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                 |             |                 |             |             |             |             |
|--------------------|-----------------|-------------|-----------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 7,500        | \$ -        | \$ 7,500        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -               | -           | -               | -           | -           | -           | -           |
| Special Assmnt.    | -               | -           | -               | -           | -           | -           | -           |
| Grants             | -               | -           | -               | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 7,500</b> | <b>\$ -</b> | <b>\$ 7,500</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Replacement of Furniture and Lockers in Central Headquarters

**Project Description:**

Severe leaks in the Public Safety Building roof have ruined desks and chairs in the Traffic Bureau, three executive chairs in the EOC and rusted out 25 lockers.

**Justification:**

Some of this furniture was damaged on 7/10/10 (the day of the Public Safety Building flood), the furniture was not covered by insurance since the cause of the damage was deferred maintenance of the roof.

**Operational Cost Impact:**

The new equipment will not need any ongoing maintenance.

**Mayor's Goal:**

2. Safe Neighborhoods

**Project Address:**

220 Washington Street



|  | Total Estimated Cost | Prior Years Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------------------|---------|---------|---------|---------|---------|
|--|----------------------|---------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 10,000           | -           | 10,000           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 10,000</b> | <b>\$ -</b> | <b>\$ 10,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 10,000        | \$ -        | \$ 10,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 10,000</b> | <b>\$ -</b> | <b>\$ 10,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Bullet-Proof Vests

**Project Description:**

Purchase of 75 bullet-proof vests and 100 liners.

**Justification:**

Bullet-proof vests are essential to the safety of sworn officers. The life expectancy of these vests is 5 Years.

**Operational Cost Impact:**

There will be no operating cost impact.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 69,500           | -           | 69,500           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 69,500</b> | <b>\$ -</b> | <b>\$ 69,500</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 69,500        | \$ -        | \$ 69,500        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 69,500</b> | <b>\$ -</b> | <b>\$ 69,500</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** ADA Sidewalk Improvements

**Project Description:**

Install ADA improvements relating to sidewalks, curb-cuts, signage & signals, and other pedestrian infrastructure City-wide.

**Justification:**

As ADA sidewalk requirements have become more stringent with time, these funds will be used to update sidewalks that currently do not meet ADA standards.

**Operational Cost Impact:**

Once installed, there are no maintenance needs for these ADA improvements.

**Mayor's Goal:**

1. Quality of Life

**Project Address:**

Multiple



|  | <b>Total<br/>Estimated<br/>Cost</b> | <b>Prior<br/>Years<br/>Funding</b> | <b>FY 2012</b> | <b>FY 2013</b> | <b>FY 2014</b> | <b>FY 2015</b> | <b>FY 2016</b> |
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | 50,000           | -           | 50,000           | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | 50,000           | -           | 50,000           | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Fire Apparatus

**Project Description:**

A replacement schedule has been developed to ensure that all Fire apparatus is replaced within industry standards. The next five years of this schedule include:

| Year | Company            | Approx. Price |
|------|--------------------|---------------|
| FY13 | Ladder #3 Overhaul | \$ 350,000    |
|      | Engine #7          | \$ 480,000    |
| FY14 | Engine #6          | \$ 504,000    |
| FY15 | Engine #2          | \$ 528,000    |
| FY16 | Ladder #3          | \$ 1,237,500  |

**Operational Cost Impact:**

The new apparatus will likely require less maintenance and repairs than the existing apparatus.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total Estimated Cost | Prior Years Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------------------|---------|---------|---------|---------|---------|
|--|----------------------|---------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |             |                   |                   |                   |                     |
|----------------|---------------------|-------------|-------------|-------------------|-------------------|-------------------|---------------------|
| Preliminary    | \$ -                | \$ -        | \$ -        | \$ -              | \$ -              | \$ -              | \$ -                |
| Design         | -                   | -           | -           | -                 | -                 | -                 | -                   |
| Land/ROW       | -                   | -           | -           | -                 | -                 | -                 | -                   |
| Construction   | -                   | -           | -           | -                 | -                 | -                 | -                   |
| Equipment      | 3,099,500           | -           | -           | 830,000           | 504,000           | 528,000           | 1,237,500           |
| Administration | -                   | -           | -           | -                 | -                 | -                 | -                   |
| <b>Total:</b>  | <b>\$ 3,099,500</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 830,000</b> | <b>\$ 504,000</b> | <b>\$ 528,000</b> | <b>\$ 1,237,500</b> |

**Funding Sources:**

|                   |                   |             |             |                  |                  |                   |                   |
|-------------------|-------------------|-------------|-------------|------------------|------------------|-------------------|-------------------|
| Capital Stab Fund | \$ -              | \$ -        | \$ -        | \$ -             | \$ -             | \$ -              | \$ -              |
| GO Bonds          | 313,636           | -           | -           | 16,600           | 26,680           | 113,323           | 157,033           |
| Special Assmnt.   | -                 | -           | -           | -                | -                | -                 | -                 |
| Grants            | -                 | -           | -           | -                | -                | -                 | -                 |
| <b>Total:</b>     | <b>\$ 313,636</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 16,600</b> | <b>\$ 26,680</b> | <b>\$ 113,323</b> | <b>\$ 157,033</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Vehicle Purchases

**Project Description:**

Purchase replacement police vehicles.

**Justification:**

The Police Department must replace several vehicles each year to maintain an adequate fleet. Over the past several years, the Department has averaged \$400,000 annually in police fleet needs. In order to accommodate this need, \$400,000 will be penciled in each year in our Capital Stabilization Fund.

**Operational Cost Impact:**

By continuously replacing worn vehicles the City will save extensively on costly repairs to older vehicles.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |             |                   |                   |                   |                   |
|----------------|---------------------|-------------|-------------|-------------------|-------------------|-------------------|-------------------|
| Preliminary    | \$ -                | \$ -        | \$ -        | \$ -              | \$ -              | \$ -              | \$ -              |
| Design         | -                   | -           | -           | -                 | -                 | -                 | -                 |
| Land/ROW       | -                   | -           | -           | -                 | -                 | -                 | -                 |
| Construction   | -                   | -           | -           | -                 | -                 | -                 | -                 |
| Equipment      | 1,600,000           | -           | -           | 400,000           | 400,000           | 400,000           | 400,000           |
| Administration | -                   | -           | -           | -                 | -                 | -                 | -                 |
| <b>Total:</b>  | <b>\$ 1,600,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 400,000</b> | <b>\$ 400,000</b> | <b>\$ 400,000</b> | <b>\$ 400,000</b> |

**Funding Sources:**

|                    |                     |             |             |                   |                   |                   |                   |
|--------------------|---------------------|-------------|-------------|-------------------|-------------------|-------------------|-------------------|
| Capital Stab. Fund | \$ 1,600,000        | \$ -        | \$ -        | \$ 400,000        | \$ 400,000        | \$ 400,000        | \$ 400,000        |
| GO Bonds           | -                   | -           | -           | -                 | -                 | -                 | -                 |
| Special Assmnt.    | -                   | -           | -           | -                 | -                 | -                 | -                 |
| Grants             | -                   | -           | -           | -                 | -                 | -                 | -                 |
| <b>Total:</b>      | <b>\$ 1,600,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 400,000</b> | <b>\$ 400,000</b> | <b>\$ 400,000</b> | <b>\$ 400,000</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Highland Ave Fire Station Roof Replacement

**Project Description:**

Replace the leaking roof at the Engine #7 Firehouse.

**Justification:**

The roof leaks is several locations causing severe water damage and a slipping hazard. Continued water damage will lead to increased repair costs for the interior of the building.

**Operational Cost Impact:**

The repaired roof will eliminate the need for ongoing patchwork on the interior.

**Mayor's Goal:**

2. Safe Neighborhoods

**Project Address:**

265 Highland Ave.



|  | Total<br>Estimated<br>Cost | FY 2012 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------|---------|---------|---------|---------|---------|
|--|----------------------------|---------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |             |                  |             |             |             |
|----------------|------------------|-------------|-------------|------------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -           | -                | -           | -           | -           |
| Land/ROW       | -                | -           | -           | -                | -           | -           | -           |
| Construction   | 65,000           | -           | -           | 65,000           | -           | -           | -           |
| Equipment      | -                | -           | -           | -                | -           | -           | -           |
| Administration | -                | -           | -           | -                | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 65,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 65,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |             |                  |             |             |             |
|--------------------|------------------|-------------|-------------|------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 65,000        | \$ -        | \$ -        | \$ 65,000        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -           | -                | -           | -           | -           |
| Special Assmnt.    | -                | -           | -           | -                | -           | -           | -           |
| Grants             | -                | -           | -           | -                | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 65,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 65,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Fire Administrative Command Vehicle

**Project Description:**

Replace the vehicle currently used by Chief of Operations with a hybrid command vehicle.

**Justification:**

The Chief of Operations responds to fires and incidents during regular shifts and also during off shifts. Current vehicle has proven to be too small and compact for functions required. Hybrid will reduce fuel costs.

**Operational Cost Impact:**

The hybrid will see significant amounts of fuel savings.

**Mayor's Goal:**

2. Safe Neighborhoods



|  | Total Estimated Cost | FY 2012 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------|---------|---------|---------|---------|---------|
|--|----------------------|---------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |             |                  |             |             |             |
|----------------|------------------|-------------|-------------|------------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -           | -                | -           | -           | -           |
| Land/ROW       | -                | -           | -           | -                | -           | -           | -           |
| Construction   | -                | -           | -           | -                | -           | -           | -           |
| Equipment      | 35,000           | -           | -           | 35,000           | -           | -           | -           |
| Administration | -                | -           | -           | -                | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 35,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 35,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |             |                  |             |             |             |
|--------------------|------------------|-------------|-------------|------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 35,000        | \$ -        | \$ -        | \$ 35,000        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -           | -                | -           | -           | -           |
| Special Assmnt.    | -                | -           | -           | -                | -           | -           | -           |
| Grants             | -                | -           | -           | -                | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 35,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 35,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Powder House Square Traffic Signals

**Project Description:**

This project will replace and upgrade the traffic signal equipment at Powder House Square rotary.

**Justification:**

The improved equipment would lead to a smoother traffic flow around the rotary.

**Operational Cost Impact:**

The new signal equipment will need less maintenance than the current aged equipment.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

Powder House Circle



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |             |             |                   |             |             |
|----------------|-------------------|-------------|-------------|-------------|-------------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -        | \$ -        | \$ -              | \$ -        | \$ -        |
| Design         | -                 | -           | -           | -           | -                 | -           | -           |
| Land/ROW       | -                 | -           | -           | -           | -                 | -           | -           |
| Construction   | -                 | -           | -           | -           | -                 | -           | -           |
| Equipment      | 300,000           | -           | -           | -           | 300,000           | -           | -           |
| Administration | -                 | -           | -           | -           | -                 | -           | -           |
| <b>Total:</b>  | <b>\$ 300,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 300,000</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |             |             |                 |                 |                  |
|--------------------|-------------------|-------------|-------------|-------------|-----------------|-----------------|------------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -        | \$ -        | \$ -            | \$ -            | \$ -             |
| GO Bonds           | 300,000           | -           | -           | -           | 6,000           | 6,000           | 28,500           |
| Special Assmnt.    | -                 | -           | -           | -           | -               | -               | -                |
| Grants             | -                 | -           | -           | -           | -               | -               | -                |
| <b>Total:</b>      | <b>\$ 300,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 6,000</b> | <b>\$ 6,000</b> | <b>\$ 28,500</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Highland Ave Fire Station Renovation

**Project Description:**

Renovate the Fire Station to repair years of water damage. Additionally, reconfigure the building for better efficiencies in operations.

**Justification:**

This firehouse is in the worst condition of all of the Fire Department's buildings. A renovation of this building would allow the building to be in service for another 50 years.

**Operational Cost Impact:**

A renovated building would significantly decrease the routine repairs and maintenance.

**Mayor's Goal:**

2. Safe Neighborhoods

**Project Address:**

265 Highland Ave.



|  | Total<br>Estimated<br>Cost | FY 2012 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------|---------|---------|---------|---------|---------|
|--|----------------------------|---------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |             |             |             |                     |             |
|----------------|---------------------|-------------|-------------|-------------|-------------|---------------------|-------------|
| Preliminary    | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                | \$ -        |
| Design         | -                   | -           | -           | -           | -           | -                   | -           |
| Land/ROW       | -                   | -           | -           | -           | -           | -                   | -           |
| Construction   | 1,650,000           | -           | -           | -           | -           | 1,650,000           | -           |
| Equipment      | -                   | -           | -           | -           | -           | -                   | -           |
| Administration | -                   | -           | -           | -           | -           | -                   | -           |
| <b>Total:</b>  | <b>\$ 1,650,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,650,000</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                     |             |             |             |             |                  |                  |
|--------------------|---------------------|-------------|-------------|-------------|-------------|------------------|------------------|
| Capital Stab. Fund | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -             | \$ -             |
| GO Bonds           | 1,650,000           | -           | -           | -           | -           | 33,000           | 33,000           |
| Special Assmnt.    | -                   | -           | -           | -           | -           | -                | -                |
| Grants             | -                   | -           | -           | -           | -           | -                | -                |
| <b>Total:</b>      | <b>\$ 1,650,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 33,000</b> | <b>\$ 33,000</b> |

# Capital Improvement Plan FY2012-2016

**Title:** High School Roof Sectional Replacement

**Project Description:**

Replace the roof over the High School Field House and Atrium.

**Justification:**

The current roof is in very poor condition and leaks heavily with even small amounts of rain.

**Operational Cost Impact:**

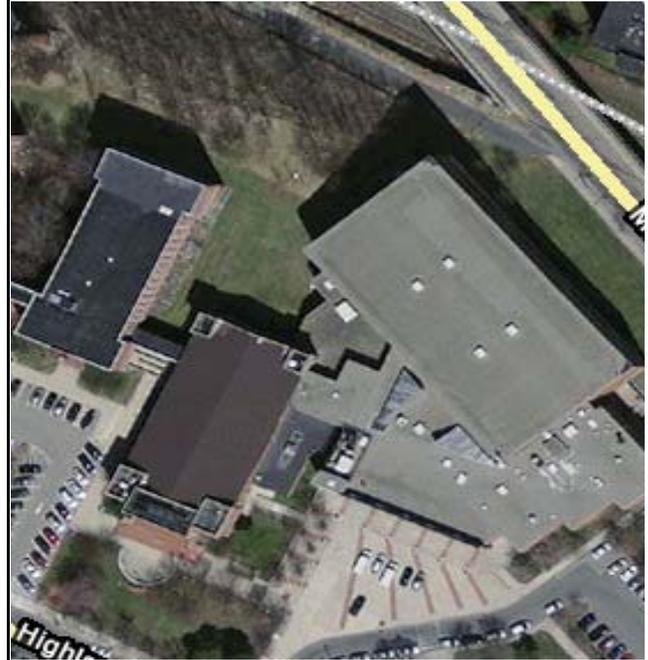
The new roof will eliminate costly patchwork jobs to the interior of the building.

**Mayor's Goal:**

4. Education

**Project Address:**

81 Highland Avenue



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | 150,000           | -           | 150,000           | -           | -           | -           | -           |
| Equipment      | -                 | -           | -                 | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 150,000</b> | <b>\$ -</b> | <b>\$ 150,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                 |                 |                  |                  |                  |
|--------------------|-------------------|-------------|-----------------|-----------------|------------------|------------------|------------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -            | \$ -            | \$ -             | \$ -             | \$ -             |
| GO Bonds           | 150,000           | -           | 3,000           | 3,000           | 14,250           | 13,912           | 13,575           |
| Special Assmnt.    | -                 | -           | -               | -               | -                | -                | -                |
| Grants             | -                 | -           | -               | -               | -                | -                | -                |
| <b>Total:</b>      | <b>\$ 150,000</b> | <b>\$ -</b> | <b>\$ 3,000</b> | <b>\$ 3,000</b> | <b>\$ 14,250</b> | <b>\$ 13,912</b> | <b>\$ 13,575</b> |

# Capital Improvement Plan FY2012-2016

**Title:** High School Health Careers Suite

**Project Description:**

Renovate and expand the health career suite by moving to new classroom areas.

**Justification:**

With the continued growth in the health-related job sector, more and more students are interested in training in this area. The renovated health careers suite will be able to train more students to be valuable members of the health care workforce.

**Operational Cost Impact:**

The expanded suite will not require any additional maintenance than the current suite.

**Mayor's Goal:**

4. Education

**Project Address:**

81 Highland Avenue



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | 40,000           | -           | 40,000           | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 40,000</b> | <b>\$ -</b> | <b>\$ 40,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 40,000        | \$ -        | \$ 40,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 40,000</b> | <b>\$ -</b> | <b>\$ 40,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** High School Weight and Training Rooms

**Project Description:**

Renovate the existing High School weight and training rooms and purchase new equipment.

**Justification:**

The existing weight and training rooms are below acceptable standards and need to be renovated and their equipment replaced.

**Operational Cost Impact:**

The new weight room will not require any additional maintenance than the existing weight room.

**Mayor's Goal:**

4. Education

**Project Address:**

81 Highland Avenue



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | 50,000           | -           | 50,000           | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 50,000        | \$ -        | \$ 50,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** High School Various Repairs

**Project Description:**

There are various repairs that need to be made to the high school including painting classrooms and replacing deteriorated floors.

**Justification:**

As the high school continues to age additional repairs are needed to keep students and staff safe. The building conditions should not be a distraction to learning.

**Operational Cost Impact:**

The improvements will not alter any operating costs.

**Mayor's Goal:**

4. Education

**Project Address:**

81 Highland Avenue



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | 100,000           | -           | 100,000           | -           | -           | -           | -           |
| Equipment      | -                 | -           | -                 | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                   |             |             |             |             |
|--------------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 100,000        | \$ -        | \$ 100,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -                 | -           | -           | -           | -           |
| Special Assmnt.    | -                 | -           | -                 | -           | -           | -           | -           |
| Grants             | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** East Somerville Community School

**Project Description:**

Reconstruct the portion of the East Somerville Community School destroyed by fire in December 2007 and renovate the remaining portion of the building.

**Justification:**

The new school, which will cost over \$38 million, will be paid for from insurance receipts and a reimbursement from the MSBA, with the remaining balance of \$13 million to be paid for by the City.

**Operational Cost Impact:**

There will be significant energy savings costs with the upgraded HVAC and other "green" building techniques employed in the school construction.

**Mayor's Goal:**

4. Education

**Project Address:**

8 Bonair Street



|  | <b>Total<br/>Estimated<br/>Cost</b> | <b>Prior<br/>Years<br/>Funding</b> | <b>FY 2012</b> | <b>FY 2013</b> | <b>FY 2014</b> | <b>FY 2015</b> | <b>FY 2016</b> |
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|
|--|-------------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|

**Capital Costs:**

|                |                      |             |                      |             |             |             |             |
|----------------|----------------------|-------------|----------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -                 | \$ -        | \$ -                 | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                    | -           | -                    | -           | -           | -           | -           |
| Land/ROW       | -                    | -           | -                    | -           | -           | -           | -           |
| Construction   | 38,309,249           | -           | 38,309,249           | -           | -           | -           | -           |
| Equipment      | -                    | -           | -                    | -           | -           | -           | -           |
| Administration | -                    | -           | -                    | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 38,309,249</b> | <b>\$ -</b> | <b>\$ 38,309,249</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                      |             |                      |             |             |             |             |
|--------------------|----------------------|-------------|----------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -                 | \$ -        | \$ -                 | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | 13,000,000           | -           | 13,000,000           | -           | -           | -           | -           |
| Insurance Reimb.   | 10,071,253           | -           | 10,071,253           | -           | -           | -           | -           |
| MSBA               | 15,237,996           | -           | 15,237,996           | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 38,309,249</b> | <b>\$ -</b> | <b>\$ 38,309,249</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Union Square Transportation and Infrastructure Study

**Project Description:**

This project includes environmental assessment, financial feasibility, transportation and other studies relating to the redevelopment of Union Square.

**Justification:**

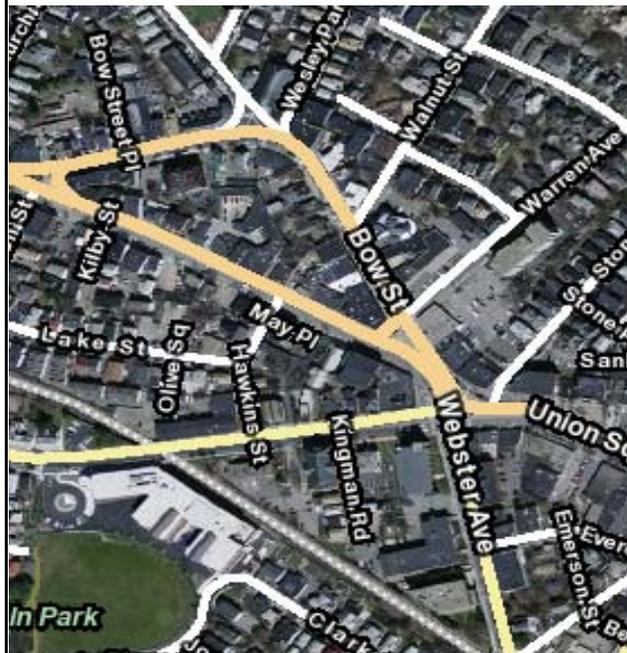
Transportation improvements at Union Square are the lynchpin to capitalize on the new transit station and promote significant private investment in the Union Square area. CDBG Funds will most likely fund the remainder of the project.

**Operational Cost Impact:**

This study will have no operational cost impact. Any implementation operating impacts will be analyzed when the study is complete.

**Mayor's Goal:**

5. Economic Development & Community Vision



|  | Total Estimated Cost | Prior Years Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------------------|---------|---------|---------|---------|---------|
|--|----------------------|---------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |                  |                   |             |             |             |             |
|----------------|-------------------|------------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -             | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | 800,000           | 89,750           | 194,454           | -           | -           | -           | -           |
| Land/ROW       | -                 | -                | -                 | -           | -           | -           | -           |
| Construction   | -                 | -                | -                 | -           | -           | -           | -           |
| Equipment      | -                 | -                | -                 | -           | -           | -           | -           |
| Administration | -                 | -                | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 800,000</b> | <b>\$ 89,750</b> | <b>\$ 194,454</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |                  |                   |                   |             |             |             |
|--------------------|-------------------|------------------|-------------------|-------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -              | \$ -             | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -                | -                 | -                 | -           | -           | -           |
| Grants             | 284,204           | 89,750           | 194,454           | -                 | -           | -           | -           |
| To-be-determined   | 515,796           | -                | -                 | 515,796           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 800,000</b> | <b>\$ 89,750</b> | <b>\$ 194,454</b> | <b>\$ 515,796</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Assembly Square DIF Projects

**Project Description:**

The extension of Assembly Square Drive, installation of a storm water conduit, and construction of internal roadways in Assembly Square. The city would pay back the bonds plus interest using money from property tax increases within the district that would result from construction of Blocks 1, 3, and 4 by FRIT.

**Justification:**

These infrastructure improvements will allow for the continued development of Assembly Square.

**Operational Cost Impact:**

The additional operational costs will be covered by the increased property tax from the area.

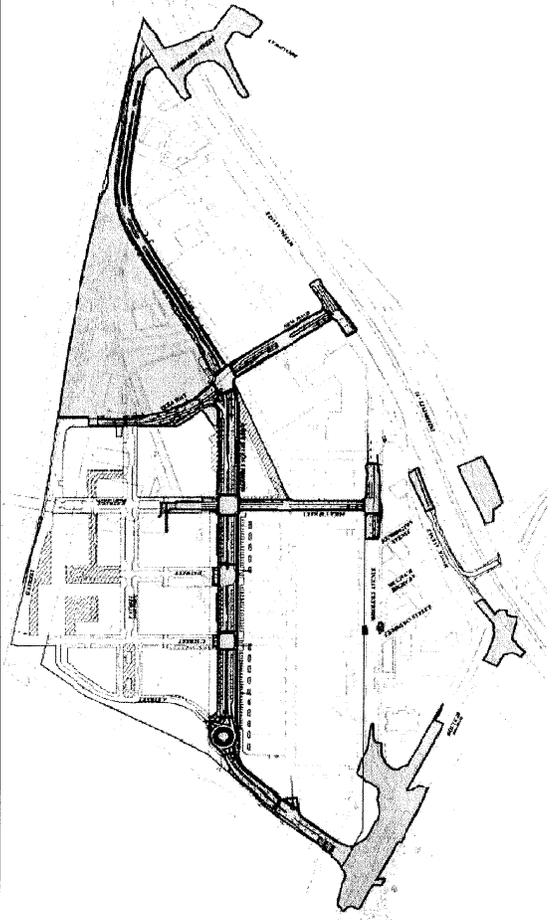
**Mayor's Goal:**

5. Economic Development

**Project Address:**

Assembly Square Drive

Map 5(d)(2): First Bond Phase Public Infrastructure Improvements



|  | Total Estimated Cost | Prior Years Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------------------|---------|---------|---------|---------|---------|
|--|----------------------|---------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                      |             |                      |             |                      |             |             |
|----------------|----------------------|-------------|----------------------|-------------|----------------------|-------------|-------------|
| Preliminary    | \$ -                 | \$ -        | \$ -                 | \$ -        | \$ -                 | \$ -        | \$ -        |
| Design         | -                    | -           | -                    | -           | -                    | -           | -           |
| Land/ROW       | -                    | -           | -                    | -           | -                    | -           | -           |
| Construction   | 25,000,000           | -           | 15,000,000           | -           | 10,000,000           | -           | -           |
| Equipment      | -                    | -           | -                    | -           | -                    | -           | -           |
| Administration | -                    | -           | -                    | -           | -                    | -           | -           |
| <b>Total:</b>  | <b>\$ 25,000,000</b> | <b>\$ -</b> | <b>\$ 15,000,000</b> | <b>\$ -</b> | <b>\$ 10,000,000</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                      |             |                   |                   |                     |                     |                     |
|--------------------|----------------------|-------------|-------------------|-------------------|---------------------|---------------------|---------------------|
| Capital Stab. Fund | \$ -                 | \$ -        | \$ -              | \$ -              | \$ -                | \$ -                | \$ -                |
| GO Bonds           | -                    | -           | -                 | -                 | -                   | -                   | -                   |
| Grants             | -                    | -           | -                 | -                 | -                   | -                   | -                   |
| Incremental Taxes  | 25,000,000           | -           | 353,656           | 707,130           | 1,205,778           | 1,685,440           | 1,685,090           |
| <b>Total:</b>      | <b>\$ 25,000,000</b> | <b>\$ -</b> | <b>\$ 353,656</b> | <b>\$ 707,130</b> | <b>\$ 1,205,778</b> | <b>\$ 1,685,440</b> | <b>\$ 1,685,090</b> |

# Capital Investment Plan FY2012-2016

**Title:** Acquire 161 Broadway

**Project Description:**

This project is to acquire the property at 161 Broadway and over time facilitate the construction of a mixed use building that includes a senior center, police substation, retail space and housing. Funding will be for appraisal, title search, land acquisition.

**Justification:**

Acquisition and redevelopment of a key site in East Somerville and upgrading/updating existing City facilities for seniors and the police.

**Operational Cost Impact:**

The operational impact of this project can not be determined at this point in time.

**Mayor's Goal:**

5. Economic Development

**Project Address:**

161 Broadway



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |             |                     |             |             |             |
|----------------|---------------------|-------------|-------------|---------------------|-------------|-------------|-------------|
| Preliminary    | \$ -                | \$ -        | \$ -        | \$ -                | \$ -        | \$ -        | \$ -        |
| Design         | -                   | -           | -           | -                   | -           | -           | -           |
| Land/ROW       | 1,500,000           | -           | -           | 1,500,000           | -           | -           | -           |
| Construction   | -                   | -           | -           | -                   | -           | -           | -           |
| Equipment      | -                   | -           | -           | -                   | -           | -           | -           |
| Administration | -                   | -           | -           | -                   | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 1,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                     |             |             |                     |             |             |             |
|--------------------|---------------------|-------------|-------------|---------------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ -                | \$ -        | \$ -        | \$ -                | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                   | -           | -           | -                   | -           | -           | -           |
| Grants             | -                   | -           | -           | -                   | -           | -           | -           |
| Sec. 108 loans     | 1,500,000           | -           | -           | 1,500,000           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 1,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 1,500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Investment Plan FY2012-2016

**Title:** Acquire Union Square Post Office

**Project Description:**

This project consists of acquiring and repositioning of the Union Square Post Office. The price includes closing costs. The price may be negotiated via the need for a new roof.

**Justification:**

This is a key site in Union Square, the redevelopment of which will lead to greater investment and increased tax revenues.

**Operational Cost Impact:**

The operational impact of this project can not be determined at this point in time.

**Mayor's Goal:**

5. Economic Development

**Project Address:**

237 Washington Street



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                     |             |             |             |             |             |                     |
|----------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Preliminary    | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| Design         | -                   | -           | -           | -           | -           | -           | -                   |
| Land/ROW       | 2,575,000           | -           | -           | -           | -           | -           | 2,575,000           |
| Construction   | -                   | -           | -           | -           | -           | -           | -                   |
| Equipment      | -                   | -           | -           | -           | -           | -           | -                   |
| Administration | -                   | -           | -           | -           | -           | -           | -                   |
| <b>Total:</b>  | <b>\$ 2,575,000</b> | <b>\$ -</b> | <b>\$ 2,575,000</b> |

**Funding Sources:**

|                    |                     |             |             |             |             |             |                     |
|--------------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Capital Stab. Fund | \$ -                | \$ -        | \$ -        | \$ -        | \$ -        | \$ -        | \$ -                |
| GO Bonds           | -                   | -           | -           | -           | -           | -           | -                   |
| Grants             | -                   | -           | -           | -           | -           | -           | -                   |
| To-be-determined   | 2,575,000           | -           | -           | -           | -           | -           | 2,575,000           |
| <b>Total:</b>      | <b>\$ 2,575,000</b> | <b>\$ -</b> | <b>\$ 2,575,000</b> |

# Capital Improvement Plan FY2012-2016

**Title:** DPW Facility Roof

**Project Description:**

The DPW roof leaks causing significant water damage to the interior of the building.

**Justification:**

With each rain storm the cost of repairs to the interior of the building increase. Equipment, including computers and desks, have been ruined due to water damage.

**Operational Cost Impact:**

The new roof will eliminate costly patchwork jobs to the interior of the building.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

1 Franey Road



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | 50,000           | -           | 50,000           | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                 |                 |                 |                 |                 |
|--------------------|------------------|-------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Capital Stab. Fund | \$ -             | \$ -        | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            |
| GO Bonds           | 50,000           | -           | 1,000           | 1,000           | 4,750           | 4,637           | 4,525           |
| Special Assmnt.    | -                | -           | -               | -               | -               | -               | -               |
| Grants             | -                | -           | -               | -               | -               | -               | -               |
| <b>Total:</b>      | <b>\$ 50,000</b> | <b>\$ -</b> | <b>\$ 1,000</b> | <b>\$ 1,000</b> | <b>\$ 4,750</b> | <b>\$ 4,637</b> | <b>\$ 4,525</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Old Union Square Firehouse Repairs

**Project Description:**

The old firehouse that houses the Somerville Community Access Television is in need of minor repairs including the lower exterior windows, paint, etc.

**Justification:**

Making these minor improvements now will keep the building from falling into further disrepair and more costly improvements in the future.

**Operational Cost Impact:**

The improvements will not require any additional maintenance costs.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

90 Union Square



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | 30,000           | -           | 30,000           | -           | -           | -           | -           |
| Equipment      | -                | -           | -                | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 30,000</b> | <b>\$ -</b> | <b>\$ 30,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |               |               |                 |                 |                 |
|--------------------|------------------|-------------|---------------|---------------|-----------------|-----------------|-----------------|
| Capital Stab. Fund | \$ -             | \$ -        | \$ -          | \$ -          | \$ -            | \$ -            | \$ -            |
| GO Bonds           | 30,000           | -           | 600           | 600           | 2,850           | 2,782           | 2,715           |
| Special Assmnt.    | -                | -           | -             | -             | -               | -               | -               |
| Grants             | -                | -           | -             | -             | -               | -               | -               |
| <b>Total:</b>      | <b>\$ 30,000</b> | <b>\$ -</b> | <b>\$ 600</b> | <b>\$ 600</b> | <b>\$ 2,850</b> | <b>\$ 2,782</b> | <b>\$ 2,715</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Public Safety Building Sally Port

**Project Description:**

The Sally Port at the Public Safety Building is in need of repairs. The sally port is the secured, controlled entryway at the public safety building.

**Justification:**

Without the repairs to the Public Safety Building's sally port the City runs the risk of injury when prisoners are being transported.

**Operational Cost Impact:**

There will be no operating impact due to the reconstructed sally port.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

220 Washington Street



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | 200,000           | -           | 200,000           | -           | -           | -           | -           |
| Equipment      | -                 | -           | -                 | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 200,000</b> | <b>\$ -</b> | <b>\$ 200,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                 |                 |                  |                  |                  |
|--------------------|-------------------|-------------|-----------------|-----------------|------------------|------------------|------------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -            | \$ -            | \$ -             | \$ -             | \$ -             |
| GO Bonds           | 200,000           | -           | 4,000           | 4,000           | 19,000           | 18,550           | 18,100           |
| Special Assmnt.    | -                 | -           | -               | -               | -                | -                | -                |
| Grants             | -                 | -           | -               | -               | -                | -                | -                |
| <b>Total:</b>      | <b>\$ 200,000</b> | <b>\$ -</b> | <b>\$ 4,000</b> | <b>\$ 4,000</b> | <b>\$ 19,000</b> | <b>\$ 18,550</b> | <b>\$ 18,100</b> |

# Capital Improvement Plan FY2012-2016

**Title:** DPW Vehicles

**Project Description:**

The Department of Public Works has an aging fleet that, even though well maintained, has had significant breakdowns. This will provide for the purchase of new vehicles for the department as prioritized by the DPW Commissioner.

**Justification:**

The City strives to appropriate \$750,000 each year for continued replacement and renewal of the DPW vehicle fleet. This will meet that obligation.

**Operational Cost Impact:**

As many of the current DPW vehicles are consistently breaking down, the new vehicles will save approximately \$75,000-\$100,000 annually.

**Mayor's Goal:**

6. Accountability & Performance



|                         | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012           | FY 2013           | FY 2014           | FY 2015           | FY 2016           |
|-------------------------|----------------------------|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Capital Costs:</b>   |                            |                           |                   |                   |                   |                   |                   |
| Preliminary             | \$ -                       | \$ -                      | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              |
| Design                  | -                          | -                         | -                 | -                 | -                 | -                 | -                 |
| Land/ROW                | -                          | -                         | -                 | -                 | -                 | -                 | -                 |
| Construction            | -                          | -                         | -                 | -                 | -                 | -                 | -                 |
| Equipment               | 3,500,000                  | -                         | 750,000           | 750,000           | 750,000           | 750,000           | 500,000           |
| Administration          | -                          | -                         | -                 | -                 | -                 | -                 | -                 |
| <b>Total:</b>           | <b>\$ 3,500,000</b>        | <b>\$ -</b>               | <b>\$ 750,000</b> | <b>\$ 750,000</b> | <b>\$ 750,000</b> | <b>\$ 750,000</b> | <b>\$ 500,000</b> |
| <b>Funding Sources:</b> |                            |                           |                   |                   |                   |                   |                   |
| Capital Stab. Fund      | \$ -                       | \$ -                      | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              |
| GO Bonds                | 3,500,000                  | -                         | 15,000            | 30,000            | 113,750           | 195,250           | 274,500           |
| Special Assmnt.         | -                          | -                         | -                 | -                 | -                 | -                 | -                 |
| Grants                  | -                          | -                         | -                 | -                 | -                 | -                 | -                 |
| <b>Total:</b>           | <b>\$ 3,500,000</b>        | <b>\$ -</b>               | <b>\$ 15,000</b>  | <b>\$ 30,000</b>  | <b>\$ 113,750</b> | <b>\$ 195,250</b> | <b>\$ 274,500</b> |

# Capital Improvement Plan FY2012-2016

**Title:** ISD Office Renovation

**Project Description:**

This project will cover painting, flooring, new furniture, upgraded HVAC system, and replacement windows. A new conference room and renovated public reception area will be included as well.

**Justification:**

The renovation will improve office efficiency and productivity. It will also accomodate necessary MUNIS equipment for staff, contractors and the public to navigate the new electronic submittal and processing of permits.

**Operational Cost Impact:**

The upgraded HVAC system will save on some energy costs.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

1 Franey Road



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | 150,000           | -           | 150,000           | -           | -           | -           | -           |
| Equipment      | -                 | -           | -                 | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 150,000</b> | <b>\$ -</b> | <b>\$ 150,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                 |                 |                  |                  |                  |
|--------------------|-------------------|-------------|-----------------|-----------------|------------------|------------------|------------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -            | \$ -            | \$ -             | \$ -             | \$ -             |
| GO Bonds           | 150,000           | -           | 3,000           | 3,000           | 14,250           | 13,912           | 13,575           |
| Special Assmnt.    | -                 | -           | -               | -               | -                | -                | -                |
| Grants             | -                 | -           | -               | -               | -                | -                | -                |
| <b>Total:</b>      | <b>\$ 150,000</b> | <b>\$ -</b> | <b>\$ 3,000</b> | <b>\$ 3,000</b> | <b>\$ 14,250</b> | <b>\$ 13,912</b> | <b>\$ 13,575</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Various City Building Improvements

**Project Description:**

This money will be used to paint classrooms in the Edgerly School and repair various retractable curtains in school buildings.

**Justification:**

These improvement were requested by the Superintendent's Office and confirmed by the DPW Commissioner. The existing curtains are malfunctioning and the Edgerly School continues to house students from East Somerville Community School.

**Operational Cost Impact:**

The improvements will not require any additional maintenance costs.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

Multiple



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | 100,000           | -           | 100,000           | -           | -           | -           | -           |
| Equipment      | -                 | -           | -                 | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                 |                 |                 |                 |                 |
|--------------------|-------------------|-------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            |
| GO Bonds           | 100,000           | -           | 2,000           | 2,000           | 9,500           | 9,275           | 9,050           |
| Special Assmnt.    | -                 | -           | -               | -               | -               | -               | -               |
| Grants             | -                 | -           | -               | -               | -               | -               | -               |
| <b>Total:</b>      | <b>\$ 100,000</b> | <b>\$ -</b> | <b>\$ 2,000</b> | <b>\$ 2,000</b> | <b>\$ 9,500</b> | <b>\$ 9,275</b> | <b>\$ 9,050</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Ice Rink Zamboni

**Project Description:**

Purchase a Zamboni 552 with snow and ice making water tank. Constructed of high density polyethylene. Total water capacity is 282 gallons.

**Justification:**

The zamboni will be used on the new ice rink constructed at Conway Park. The expected life is 20 years.

**Operational Cost Impact:**

There will be minimal operating costs associated with fuel and routine maintenance. These costs will be offset by ice rink revenue.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

570 Somerville Ave



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |             |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -           | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -           | -           | -           | -           |
| Construction   | -                 | -           | -                 | -           | -           | -           | -           |
| Equipment      | 120,000           | -           | 120,000           | -           | -           | -           | -           |
| Administration | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 120,000</b> | <b>\$ -</b> | <b>\$ 120,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                   |             |             |             |             |
|--------------------|-------------------|-------------|-------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 120,000        | \$ -        | \$ 120,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                 | -           | -                 | -           | -           | -           | -           |
| Special Assmnt.    | -                 | -           | -                 | -           | -           | -           | -           |
| Grants             | -                 | -           | -                 | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 120,000</b> | <b>\$ -</b> | <b>\$ 120,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Recreation Vans

**Project Description:**

Purchase 2 Ford Club 15-Passenger Vans.

**Justification:**

The current vehicles used to transport youth to their different programs have exceeded their expected life. The vehicles are at a constant risk of breaking down.

**Operational Cost Impact:**

The new vehicles are likely to cost much less in repairs than the current vehicles.

**Mayor's Goal:**

6. Accountability & Performance



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 52,000           | -           | 52,000           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 52,000</b> | <b>\$ -</b> | <b>\$ 52,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 52,000        | \$ -        | \$ 52,000        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 52,000</b> | <b>\$ -</b> | <b>\$ 52,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Ice Rink Security System

**Project Description:**

Install a security system in the Veteran's Memorial Ice Rink including an inside siren, motion detector, and magnetic contacts for exterior doors.

**Justification:**

With the increased city investment in the ice rink, the city needs to protect its assets and secure the building from vandalism.

**Operational Cost Impact:**

There will be no operational cost impact due to the security equipment.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

570 Somerville Ave



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 17,460           | -           | 17,460           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 17,460</b> | <b>\$ -</b> | <b>\$ 17,460</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 17,460        | \$ -        | \$ 17,460        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 17,460</b> | <b>\$ -</b> | <b>\$ 17,460</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** City Hall Furniture

**Project Description:**

Replace the existing chairs around the Aldermanic Chambers horseshoe and the table and chairs in the Aldermen's committee room.

**Justification:**

The existing chairs are several years old and are showing signs of substantial wear. The furniture is used heavily by city staff and by the public as well.

**Operational Cost Impact:**

There will be no operational cost impact due to the new furniture.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

93 Highland Avenue



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                  |             |                  |             |             |             |             |
|----------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Preliminary    | \$ -             | \$ -        | \$ -             | \$ -        | \$ -        | \$ -        | \$ -        |
| Design         | -                | -           | -                | -           | -           | -           | -           |
| Land/ROW       | -                | -           | -                | -           | -           | -           | -           |
| Construction   | -                | -           | -                | -           | -           | -           | -           |
| Equipment      | 11,600           | -           | 11,600           | -           | -           | -           | -           |
| Administration | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 11,600</b> | <b>\$ -</b> | <b>\$ 11,600</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                  |             |                  |             |             |             |             |
|--------------------|------------------|-------------|------------------|-------------|-------------|-------------|-------------|
| Capital Stab. Fund | \$ 11,600        | \$ -        | \$ 11,600        | \$ -        | \$ -        | \$ -        | \$ -        |
| GO Bonds           | -                | -           | -                | -           | -           | -           | -           |
| Special Assmnt.    | -                | -           | -                | -           | -           | -           | -           |
| Grants             | -                | -           | -                | -           | -           | -           | -           |
| <b>Total:</b>      | <b>\$ 11,600</b> | <b>\$ -</b> | <b>\$ 11,600</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

# Capital Improvement Plan FY2012-2016

**Title:** City Hall Pointing and Exterior Painting

**Project Description:**

Repoint the mortar and scrape, sand, prep and paint the exterior of City Hall.

**Justification:**

Somerville is a cutting-edge progressive City, but City Hall is in a dilapidated state. A fresh coat of paint will greatly improve the appearance of the building.

**Operational Cost Impact:**

This work will decrease the interior water leaks and accompanying patch work.

**Mayor's Goal:**

6. Accountability & Performance

**Project Address:**

93 Highland Ave.



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |             |             |                   |             |             |
|----------------|-------------------|-------------|-------------|-------------|-------------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -        | \$ -        | \$ -              | \$ -        | \$ -        |
| Design         | -                 | -           | -           | -           | -                 | -           | -           |
| Land/ROW       | -                 | -           | -           | -           | -                 | -           | -           |
| Construction   | 500,000           | -           | -           | -           | 500,000           | -           | -           |
| Equipment      | -                 | -           | -           | -           | -                 | -           | -           |
| Administration | -                 | -           | -           | -           | -                 | -           | -           |
| <b>Total:</b>  | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |             |             |                  |                  |                  |
|--------------------|-------------------|-------------|-------------|-------------|------------------|------------------|------------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -        | \$ -        | \$ -             | \$ -             | \$ -             |
| GO Bonds           | 500,000           | -           | -           | -           | 10,000           | 10,000           | 47,500           |
| Special Assmnt.    | -                 | -           | -           | -           | -                | -                | -                |
| Grants             | -                 | -           | -           | -           | -                | -                | -                |
| <b>Total:</b>      | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 10,000</b> | <b>\$ 10,000</b> | <b>\$ 47,500</b> |

# Capital Improvement Plan FY2012-2016

**Title:** FCC Radio Conversion

**Project Description:**

Replace all infrastrucutre and unit equipment operated by all departments necessary to comply with the FCC narrowband requirement.

**Justification:**

The FCC has mandated that all licensees using 25 kHz radio systems migrate to narrowband 12.5 kHz channels by January 1, 2013.

**Operational Cost Impact:**

There will be no operational cost impact.

**Mayor's Goal:**

10. Innovative and Responsive Workforce



|  | Total<br>Estimated<br>Cost | Prior<br>Years<br>Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|
|--|----------------------------|---------------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |                   |                   |             |             |             |
|----------------|-------------------|-------------|-------------------|-------------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -              | \$ -              | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -                 | -                 | -           | -           | -           |
| Land/ROW       | -                 | -           | -                 | -                 | -           | -           | -           |
| Construction   | -                 | -           | -                 | -                 | -           | -           | -           |
| Equipment      | 255,000           | -           | 255,000           | 200,000           | -           | -           | -           |
| Administration | -                 | -           | -                 | -                 | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 255,000</b> | <b>\$ -</b> | <b>\$ 255,000</b> | <b>\$ 200,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |                   |                   |                  |                  |                  |
|--------------------|-------------------|-------------|-------------------|-------------------|------------------|------------------|------------------|
| Capital Stab. Fund | \$ 200,000        | \$ -        | \$ -              | \$ 200,000        | \$ -             | \$ -             | \$ -             |
| GO Bonds           | 80,000            | -           | 1,600             | 1,600             | 16,000           | 16,000           | 16,000           |
| Special Assmnt.    | -                 | -           | -                 | -                 | -                | -                | -                |
| Grants             | 175,000           | -           | 175,000           | -                 | -                | -                | -                |
| <b>Total:</b>      | <b>\$ 455,000</b> | <b>\$ -</b> | <b>\$ 176,600</b> | <b>\$ 201,600</b> | <b>\$ 16,000</b> | <b>\$ 16,000</b> | <b>\$ 16,000</b> |

# Capital Improvement Plan FY2012-2016

**Title:** Human Resources Information System (HRIS)

**Project Description:**

HRIS is a software or online solution for the data entry, data tracking, and data information needs of the personnel, payroll, management, and accounting functions for the City.

**Justification:**

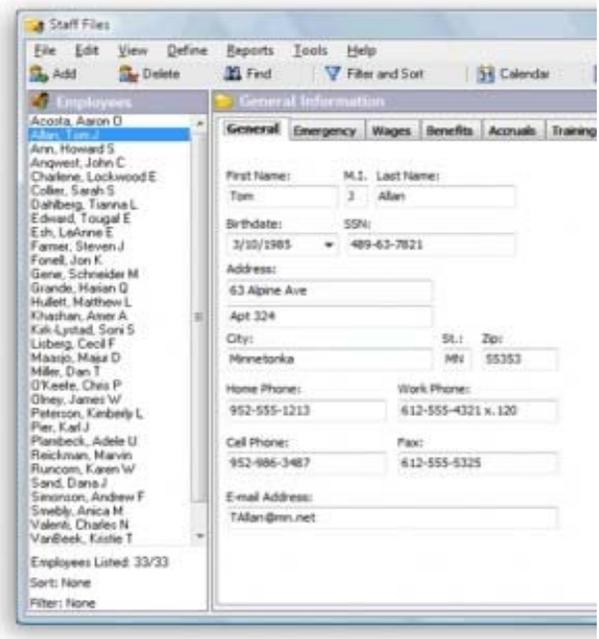
An HRIS System will significantly reduce data entry and leave Personnel staff to focus on more strategic HR functions.

**Operational Cost Impact:**

Although difficult to quantify, an HRIS system will streamline many functions of the Personnel, Payroll and Finance Departments.

**Mayor's Goal:**

10. Innovative and Responsive Workforce



|  | Total Estimated Cost | Prior Years Funding | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|--|----------------------|---------------------|---------|---------|---------|---------|---------|
|--|----------------------|---------------------|---------|---------|---------|---------|---------|

**Capital Costs:**

|                |                   |             |             |                   |             |             |             |
|----------------|-------------------|-------------|-------------|-------------------|-------------|-------------|-------------|
| Preliminary    | \$ -              | \$ -        | \$ -        | \$ -              | \$ -        | \$ -        | \$ -        |
| Design         | -                 | -           | -           | -                 | -           | -           | -           |
| Land/ROW       | -                 | -           | -           | -                 | -           | -           | -           |
| Construction   | -                 | -           | -           | -                 | -           | -           | -           |
| Equipment      | 500,000           | -           | -           | 500,000           | -           | -           | -           |
| Administration | -                 | -           | -           | -                 | -           | -           | -           |
| <b>Total:</b>  | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

**Funding Sources:**

|                    |                   |             |             |                  |                  |                   |                   |
|--------------------|-------------------|-------------|-------------|------------------|------------------|-------------------|-------------------|
| Capital Stab. Fund | \$ -              | \$ -        | \$ -        | \$ -             | \$ -             | \$ -              | \$ -              |
| GO Bonds           | 500,000           | -           | -           | 10,000           | 10,000           | 122,500           | 118,000           |
| Special Assmnt.    | -                 | -           | -           | -                | -                | -                 | -                 |
| Grants             | -                 | -           | -           | -                | -                | -                 | -                 |
| <b>Total:</b>      | <b>\$ 500,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 10,000</b> | <b>\$ 10,000</b> | <b>\$ 122,500</b> | <b>\$ 118,000</b> |

# APPENDICES

Appendix A: FY2012-2016 Capital Projects by  
Funding Source

Appendix B: Somerville Long-Term Debt  
Outstanding as of June 30, 2011

Appendix A: FY2012-2016 Capital Projects by  
Funding Source

**FY2012-2016 Capital Project Summary**

**Funding Source**

| <i>Item</i>                           | <i>Year</i> | <i>Project Cost</i> | <i>Debt Service</i> | <i>Assembly SQ</i> | <i>Capital Stabilization</i> | <i>CDBG</i> | <i>State Funds</i> | <i>Federal Funds</i> | <i>Other</i>  |
|---------------------------------------|-------------|---------------------|---------------------|--------------------|------------------------------|-------------|--------------------|----------------------|---------------|
| Old Union Square Fire Station Remodel | FY12        | \$ 30,000           | \$ 30,000           |                    |                              |             |                    |                      |               |
| DPW Roof                              | FY12        | \$ 50,000           | \$ 50,000           |                    |                              |             |                    |                      |               |
| Fire HQ Apron Replacement             | FY12        | \$ 55,000           | \$ 55,000           |                    |                              |             |                    |                      |               |
| Other Building Improvements           | FY12        | \$ 100,000          | \$ 100,000          |                    |                              |             |                    |                      |               |
| High School Roof Replacement          | FY12        | \$ 150,000          | \$ 150,000          |                    |                              |             |                    |                      |               |
| ISD Building Renovation               | FY12        | \$ 150,000          | \$ 150,000          |                    |                              |             |                    |                      |               |
| Public Safety Building Sally Port     | FY12        | \$ 200,000          | \$ 200,000          |                    |                              |             |                    |                      |               |
| Radio Conversion                      | FY12        | \$ 455,000          | \$ 80,000           |                    | \$ 200,000                   |             |                    | \$ 175,000           |               |
| Ladder Truck                          | FY12        | \$ 1,125,000        | \$ 1,125,000        |                    |                              |             |                    |                      |               |
| East Somerville Community School      | FY12        | \$ 38,309,249       | \$ 13,000,000       |                    |                              |             | \$ 15,237,996      |                      | \$ 10,023,433 |
| DPW Vehicles                          | FY12-16     | \$ 3,500,000        | \$ 3,500,000        |                    |                              |             |                    |                      |               |
| Human Resource Information System     | FY13        | \$ 500,000          | \$ 500,000          |                    |                              |             |                    |                      |               |
| Fire Apparatus                        | FY13-16     | \$ 3,099,500        | \$ 3,099,500        |                    |                              |             |                    |                      |               |
| Powder House Rotary Signal Equipment  | FY14        | \$ 300,000          | \$ 300,000          |                    |                              |             |                    |                      |               |
| City Hall Renovations                 | FY14        | \$ 500,000          | \$ 500,000          |                    |                              |             |                    |                      |               |
| Engine 7 Renovation                   | FY15        | \$ 1,650,000        | \$ 1,650,000        |                    |                              |             |                    |                      |               |
| West Branch Library Renovation        | FY16        | \$ 400,000          | \$ 400,000          |                    |                              |             |                    |                      |               |
| Lincoln Park Sports Complex           | FY12-14     | \$ 2,040,000        | \$ 1,940,000        |                    | \$ 100,000                   |             |                    |                      |               |
| Dickerman Park                        | FY12        | \$ 425,720          |                     | \$ 169,720         |                              |             | \$ 256,000         |                      |               |
| Morse Kelley Playground and Park      | FY12        | \$ 682,220          |                     | \$ 298,220         |                              |             | \$ 384,000         |                      |               |
| Quincy Street Park Renovation         | FY12-13     | \$ 325,000          |                     | \$ 100,000         |                              |             | \$ 225,000         |                      |               |
| Pearl and Florence Street Park        | FY12-13     | \$ 435,000          |                     |                    |                              | \$ 435,000  |                    |                      |               |
| Harris Park Swap                      | FY12-13     | \$ 1,000,000        |                     | \$ 200,000         |                              | \$ 800,000  |                    |                      |               |
| North Street Playground               | FY12-13     | \$ 1,190,000        |                     | \$ 390,000         |                              | \$ 800,000  |                    |                      |               |
| (5) Laptops with Language Software    | FY12        | \$ 7,500            |                     |                    | \$ 7,500                     |             |                    |                      |               |
| Furniture/Computer Equip. Replacement | FY12        | \$ 10,000           |                     |                    | \$ 10,000                    |             |                    |                      |               |
| Ice rink security system              | FY12        | \$ 17,460           |                     |                    | \$ 17,460                    |             |                    |                      |               |
| Aldermanic Chamber Furniture          | FY12        | \$ 19,600           |                     |                    | \$ 19,600                    |             |                    |                      |               |
| (1) Mobile A/V Surveillance Equipment | FY12        | \$ 20,000           |                     |                    | \$ 20,000                    |             |                    |                      |               |
| Toyota Prius Fire Prevention          | FY12        | \$ 24,700           |                     |                    | \$ 24,700                    |             |                    |                      |               |
| Benches & Barrels                     | FY12        | \$ 25,000           |                     |                    | \$ 25,000                    |             |                    |                      |               |
| Kenny Park Design                     | FY12        | \$ 25,000           |                     |                    | \$ 25,000                    |             |                    |                      |               |
| Winter Hill Play Area Design          | FY12        | \$ 25,000           |                     |                    | \$ 25,000                    |             |                    |                      |               |
| (1) License Plate Reader              | FY12        | \$ 30,000           |                     |                    | \$ 30,000                    |             |                    |                      |               |
| Bullet-proof Vests                    | FY12        | \$ 35,000           |                     |                    | \$ 35,000                    |             |                    |                      |               |
| High School Careers Room              | FY12        | \$ 40,000           |                     |                    | \$ 40,000                    |             |                    |                      |               |
| (1) Ford Van - 14 Passenger           | FY12        | \$ 45,000           |                     |                    | \$ 45,000                    |             |                    |                      |               |
| (2) Ford Escapes                      | FY12        | \$ 48,000           |                     |                    | \$ 48,000                    |             |                    |                      |               |

**Funding Source**

| <i>Item</i>                         | <i>Year</i> | <i>Project Cost</i>   | <i>Debt Service</i>  | <i>Assembly SQ Stab</i> | <i>Capital Stabilization</i> | <i>CDBG</i>         | <i>State Funds</i>   | <i>Federal Funds</i> | <i>Other</i>         |
|-------------------------------------|-------------|-----------------------|----------------------|-------------------------|------------------------------|---------------------|----------------------|----------------------|----------------------|
| Breathing Air Compressor            | FY12        | \$ 48,500             |                      |                         | \$ 48,500                    |                     |                      |                      |                      |
| Private Way Reconstruction          | FY12        | \$ 50,000             |                      |                         | \$ 50,000                    |                     |                      |                      |                      |
| High School Weight Room             | FY12        | \$ 50,000             |                      |                         | \$ 50,000                    |                     |                      |                      |                      |
| (2) 15 Passenger Vans               | FY12        | \$ 52,000             |                      |                         | \$ 52,000                    |                     |                      |                      |                      |
| Police Radios                       | FY12        | \$ 54,000             |                      |                         | \$ 54,000                    |                     |                      |                      |                      |
| (2) Ford Explorers                  | FY12        | \$ 62,000             |                      |                         | \$ 62,000                    |                     |                      |                      |                      |
| High School Repairs                 | FY12        | \$ 100,000            |                      |                         | \$ 100,000                   |                     |                      |                      |                      |
| Zamboni                             | FY12        | \$ 120,000            |                      |                         | \$ 120,000                   |                     |                      |                      |                      |
| Christmas Decorations               | FY12        | \$ 150,000            |                      |                         | \$ 150,000                   |                     |                      |                      |                      |
| Conway Ice Rink Locker Rooms        | FY12        | \$ 174,000            |                      |                         | \$ 174,000                   |                     |                      |                      |                      |
| (8) Ford Taurus                     | FY12        | \$ 232,000            |                      |                         | \$ 232,000                   |                     |                      |                      |                      |
| Police Vehicles                     | FY13-16     | \$ 1,600,000          |                      |                         | \$ 1,600,000                 |                     |                      |                      |                      |
| Conway 2nd Ice Rink                 | FY12        | \$ 3,303,664          |                      |                         | \$ 868,309                   |                     |                      |                      | \$ 2,435,355         |
| Bike Share Program                  | FY12, 13    | \$ 244,905            |                      |                         | \$ 244,905                   |                     |                      |                      |                      |
| Fire Administrative Command Vehicle | FY13        | \$ 35,000             |                      |                         | \$ 35,000                    |                     |                      |                      |                      |
| Engine 7 Roof Replacement           | FY13        | \$ 65,000             |                      |                         | \$ 65,000                    |                     |                      |                      |                      |
| Boathouse Design                    | FY14        | \$ 175,000            |                      |                         | \$ 175,000                   |                     |                      |                      |                      |
| ADA Improvements                    | FY12        | \$ 50,000             |                      |                         |                              | \$ 50,000           |                      |                      |                      |
| 111 South Street Park Design        | FY12        | \$ 50,660             |                      |                         |                              | \$ 50,660           |                      |                      |                      |
| Ed Leathers Park Design             | FY12        | \$ 53,311             |                      |                         |                              | \$ 53,311           |                      |                      |                      |
| Union Square Transportation Study   | FY12-13     | \$ 800,000            |                      |                         |                              | \$ 800,000          |                      |                      |                      |
| Road Resurfacing                    | FY12        | \$ 1,119,718          |                      |                         |                              |                     |                      |                      | \$ 1,119,718         |
| Broadway Streetscape                | FY12-13     | \$ 8,767,989          |                      |                         |                              | \$ 90,000           | \$ 3,700,000         | \$ 2,883,093         | \$ 2,094,896         |
| Community Path                      | FY12-13     | \$ 2,045,358          |                      |                         |                              | \$ 288,200          | \$ 744,769           | \$ 1,012,389         |                      |
| Beacon Street Reconstruction        | FY12-14     | \$ 4,495,000          |                      |                         |                              |                     |                      | \$ 4,095,000         | \$ 400,000           |
| Acquire 161 Broadway                | FY12-13     | \$ 1,500,000          |                      |                         |                              |                     |                      |                      | \$ 1,500,000         |
| DIF Infrastructure Projects         | FY12-13     | \$ 25,000,000         |                      |                         |                              |                     |                      |                      | \$ 25,000,000        |
| Acquire Union Square Post Office    | TBD         | \$ 2,575,000          |                      |                         |                              |                     |                      |                      | \$ 2,575,000         |
| Union Square Central Library        | TBD         | \$ 32,681,095         |                      |                         |                              |                     |                      |                      | \$ 32,681,095        |
| <b>TOTAL</b>                        |             | <b>\$ 142,698,149</b> | <b>\$ 26,829,500</b> | <b>\$ 1,157,940</b>     | <b>\$ 4,752,974</b>          | <b>\$ 3,367,171</b> | <b>\$ 20,547,765</b> | <b>\$ 8,165,482</b>  | <b>\$ 77,829,497</b> |

Appendix B: Somerville Long-Term Debt  
Outstanding as of June 30, 2011

**City of Somerville, Massachusetts**  
*Long-Term Debt Outstanding as of June 30, 2011*

**Aggregate Debt Service**

Part 1 of 2

| Date         | Principal              | Interest               | Total P+I              |
|--------------|------------------------|------------------------|------------------------|
| 06/30/2011   | -                      | -                      | -                      |
| 06/30/2012   | 9,224,577.18           | 2,752,670.53           | 11,977,247.71          |
| 06/30/2013   | 8,692,936.88           | 2,484,477.97           | 11,177,414.85          |
| 06/30/2014   | 8,648,131.58           | 2,216,940.85           | 10,865,072.43          |
| 06/30/2015   | 8,443,326.28           | 1,952,358.73           | 10,395,685.01          |
| 06/30/2016   | 7,463,520.98           | 1,674,170.39           | 9,137,691.37           |
| 06/30/2017   | 7,263,715.68           | 1,399,988.29           | 8,663,703.97           |
| 06/30/2018   | 5,463,910.38           | 1,145,118.69           | 6,609,029.07           |
| 06/30/2019   | 4,154,105.08           | 942,905.33             | 5,097,010.41           |
| 06/30/2020   | 3,569,105.08           | 785,504.48             | 4,354,609.56           |
| 06/30/2021   | 3,584,105.08           | 654,384.88             | 4,238,489.96           |
| 06/30/2022   | 3,649,105.08           | 520,196.52             | 4,169,301.60           |
| 06/30/2023   | 2,009,105.08           | 370,239.42             | 2,379,344.50           |
| 06/30/2024   | 1,834,105.08           | 300,507.32             | 2,134,612.40           |
| 06/30/2025   | 1,729,105.08           | 236,162.71             | 1,965,267.79           |
| 06/30/2026   | 1,359,105.08           | 175,652.44             | 1,534,757.52           |
| 06/30/2027   | 1,369,105.08           | 128,652.21             | 1,497,757.29           |
| 06/30/2028   | 1,154,105.08           | 85,142.61              | 1,239,247.69           |
| 06/30/2029   | 504,105.08             | 46,010.51              | 550,115.59             |
| 06/30/2030   | 464,105.08             | 33,128.41              | 497,233.49             |
| 06/30/2031   | 364,105.08             | 21,846.30              | 385,951.38             |
| 06/30/2032   | 364,105.08             | 14,564.20              | 378,669.28             |
| 06/30/2033   | 364,105.08             | 7,282.10               | 371,387.18             |
| <b>Total</b> | <b>\$81,671,695.16</b> | <b>\$17,947,904.89</b> | <b>\$99,619,600.05</b> |

**Par Amounts Of Selected Issues**

|   |              |
|---|--------------|
| February 15 2002 non called -Library (I).....                                     | 40,000.00    |
| February 15 2002 non called -Edgerly School (O).....                              | 825,000.00   |
| February 15 2002 non called -Edgerly School Land Acquisition (I).....             | 95,000.00    |
| February 15 2002 non called -Community Center (I).....                            | 85,000.00    |
| February 15 2002 non called -Kennedy School (O).....                              | 53,304.50    |
| February 15 2002 non called -Healey School (O).....                               | 41,695.50    |
| February 15 2002 non called -Sewer (I).....                                       | 40,000.00    |
| February 15 2002 non called -Building Renovations (I).....                        | 15,000.00    |
| February 15 2002 non called -Telephone Network Upgrade (I).....                   | 15,000.00    |
| February 15 2002 non called -DPW Equipment (I).....                               | 20,000.00    |
| February 15 2002 non called -Fire Pumper 1 (I).....                               | 20,000.00    |
| February 15 2002 non called -Fire Pumper 2 (I).....                               | 20,000.00    |
| February 15 2002 non called -Fire/Police Dispatch System (I).....                 | 5,000.00     |
| February 15 2002 non called -Fire/Police Dispatch Consoles (I).....               | 10,000.00    |
| February 15 2002 non called -Traffic Equipment (I).....                           | 10,000.00    |
| February 15 2002 non called -Water Mains (O).....                                 | 25,000.00    |
| May 30 2002 MWRA Water (O).....   | 94,805.30    |
| May 29 2003 MWRA Water (O).....   | 189,610.60   |
| March 15 2004 -Adv Ref Nov 15 95 Cutler School (O).....                           | 2,802,142.83 |
| March 15 2004 -Adv Ref Nov 15 95 Land Acquisition (I).....                        | 221,551.21   |
| March 15 2004 -Adv Ref Nov 15 95 Building Remodeling (I).....                     | 120,846.10   |
| March 15 2004 -Adv Ref July 1 96 Water (O).....                                   | 588,012.84   |
| March 15 2004 -Adv Ref July 1 96 Sewer (I).....                                   | 562,447.02   |
| May 27 2004 MWRA Water (O).....   | 284,415.90   |
| August 19 2004 MWRA Water (O).....  | 379,221.20   |
| August 25 2005 MWRA Water (O).....  | 474,026.50   |
| August 15 2006 water broken out -Sewer Construction & Reconstruction 1 (I).....   | 960,000.00   |
| August 15 2006 water broken out -Sewer Construction & Reconstruction 2 (I).....   | 610,000.00   |
| August 15 2006 water broken out -Lincoln Park School (I).....                     | 2,400,000.00 |
| August 15 2006 water broken out -School Renovations (I).....                      | 190,000.00   |
| August 15 2006 water broken out -Electrical Upgrades and Improvements (I).....    | 320,000.00   |
| August 15 2006 water broken out -Sidewalk & Signals (I).....                      | 300,000.00   |
| August 15 2006 water broken out -Water Street Repair (ISS).....                   | 210,000.00   |
| August 15 2006 water broken out -Sidewalks (I).....                               | 100,000.00   |
| August 15 2006 water broken out -Homens Renovation (I).....                       | 185,000.00   |
| August 15 2006 water broken out -Equipment 2 (I).....                             | 115,000.00   |
| August 15 2006 water broken out -Equipment 3 (I).....                             | 60,000.00    |
| August 15 2006 water broken out -Powder House Building (I).....                   | 540,000.00   |
| August 15 2006 water broken out -Ladder Truck (I).....                            | 540,000.00   |
| August 15 2006 water broken out -Water (O).....                                   | 690,000.00   |
| August 15 2006 Adv Ref 97 & 98 -Adv Ref Feb 15 97 Kennedy School (O).....         | 7,415,000.00 |
| August 15 2006 Adv Ref 97 & 98 -Adv Ref of Feb 15 97 Healy School (I).....        | 150,000.00   |
| August 15 2006 Adv Ref 97 & 98 -Adv Ref of Feb 15 97 Building Remodeling (I)..... | 250,000.00   |
| August 15 2006 Adv Ref 97 & 98 -Adv Ref of Feb 15 97 Land Acquisition (I).....    | 60,000.00    |
| August 15 2006 Adv Ref 97 & 98 -Adv Ref April 1 98 Building Remodeling (I).....   | 580,000.00   |

**City of Somerville, Massachusetts**  
*Long-Term Debt Outstanding as of June 30, 2011*

**Aggregate Debt Service**

Part 2 of 2

**Par Amounts Of Selected Issues**

|  |                      |
|--|----------------------|
| August 15 2006 Adv Ref 97 & 98 -Adv Ref April 1 98 Parks (I).....            | 130,000.00           |
| August 15 2006 Adv Ref 97 & 98 -Adv Ref April 1 98 Land Acquisition (I)..... | 1,055,000.00         |
| August 15 2006 Adv Ref 97 & 98 -Adv Ref April 1 98 Healy School (O).....     | 6,230,000.00         |
| November 16, 2006 MWRA Water (O).....  | 568,831.80           |
| May 31 2007 MWRA Sewer (I).....  | 197,835.00           |
| February 12 2008 MSBA School (I).....  | 8,010,311.76         |
| June 12 2008 MWRA Water (O).....   | 663,637.10           |
| February 1 2009 -Trum Field FH I (I).....                                    | 425,000.00           |
| February 1 2009 -Trum Field FH II (I).....                                   | 350,000.00           |
| February 1 2009 -Trum Field FH III (I).....                                  | 1,700,000.00         |
| February 1 2009 -Computer (I).....   | 10,000.00            |
| February 1 2009 -Fire Alarm (I).....   | 10,000.00            |
| February 1 2009 -Dept Equipment (I).....                                     | 1,405,000.00         |
| December 15 2009 Water (OSS).....  | 3,910,000.00         |
| February 15 2010 -Lincoln Park School (I).....                               | 2,330,000.00         |
| February 15 2010 -Fire Department Equipment (I).....                         | 90,000.00            |
| February 15 2010 -Outdoor Rec. Facilities-Albion (I).....                    | 46,000.00            |
| February 15 2010 -Outdoor Rec. Facilities-Grimmons (I).....                  | 46,000.00            |
| February 15 2010 -Hodgkins Park & Ballfield (I).....                         | 46,000.00            |
| February 15 2010 -Central Hill Memorial Park (I).....                        | 46,000.00            |
| February 15 2010 -School Construction (I).....                               | 90,000.00            |
| February 15 2010 -Water (OSS).....   | 1,791,000.00         |
| April 1 2010 -Library (I).....   | 285,500.00           |
| April 1 2010 -Edgerly School (O)*.....                                       | 11,120,000.00        |
| April 1 2010 -Edgerly Land Acq (I)*.....                                     | 1,270,000.00         |
| April 1 2010 -Community Center (I).....                                      | 608,000.00           |
| April 1 2010 -Kennedy School (O)**.....                                      | 715,000.00           |
| April 1 2010 -Healey School (O)**.....                                       | 557,200.00           |
| April 1 2010 -Sewer (I).....   | 419,000.00           |
| April 1 2010 -Building Renovations (I).....                                  | 116,500.00           |
| April 1 2010 -Telephone Network Upgrade (I).....                             | 79,800.00            |
| April 1 2010 -Fire Pumper 1 (I).....   | 101,000.00           |
| April 1 2010 -Fire Pumper 2 (I).....   | 101,000.00           |
| April 1 2010 -Water Mains (O).....   | 262,000.00           |
| June 15 2010 (ISQ).....  | 7,445,000.00         |
| February 23 2011 -Water Meters (O).....                                      | 424,000.00           |
| February 23 2011 -School Construction (I).....                               | 445,000.00           |
| February 23 2011 -Pumper Fire Truck (I).....                                 | 440,000.00           |
| February 23 2011 -Outdoor Rec. Facility Albion (I).....                      | 345,000.00           |
| February 23 2011 -Outdoor Rec. Facility Albion 2A (I).....                   | 105,000.00           |
| February 23 2011 -Outdoor Rec. Facility Albion 2B (I).....                   | 575,000.00           |
| February 23 2011 -Outdoor Rec. Facility Grimmons 1A (I).....                 | 150,000.00           |
| February 23 2011 -Outdoor Rec. Facility Grimmons 1B (I).....                 | 195,000.00           |
| February 23 2011 -Outdoor Rec. Facility Grimmons 2 (I).....                  | 480,000.00           |
| February 23 2011 -Hodgkins Park 1A (I).....                                  | 244,000.00           |
| February 23 2011 -Hodgkins Park 1B (I).....                                  | 491,000.00           |
| February 23 2011 -Hodgkins Park 2 (I).....                                   | 215,000.00           |
| February 23 2011 -Computer 1A (I).....                                       | 1,526,165.00         |
| February 23 2011 -Computer 1B (I).....                                       | 180,835.00           |
| February 23 2011 -Departmental Equipment (I).....                            | 625,000.00           |
| February 23 2011 -Community Path Design and Improvement (I).....             | 288,000.00           |
| <b>TOTAL.....</b>  | <b>81,671,695.16</b> |