Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
REVENUES:										
Real Estate and personal property Taxes	144,179,435	151,239,157	161,410,780	171,088,741	179,842,916	190,927,441	202,279,617	214,256,112	225,231,862	236,361,464
Penalties and Interest	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075
Motor Vehicle and Other Excise Taxes	9,767,106	10,425,735	10,589,296	11,406,985	11,960,205	12,156,760	12,358,158	12,564,571	12,776,182	12,993,174
Payments in Lieu of Taxes	1,344,840	1,578,556	1,811,916	1,845,829	1,880,504	1,915,960	1,952,214	1,989,273	2,027,187	2,065,943
Intergovernmental	49,281,725	48,967,034	49,684,507	50,412,742	50,016,410	50,766,656	51,528,156	52,301,078	53,085,594	53,881,878
Departmental Receipts	11,473,502	11,378,798	11,567,793	11,632,414	11,653,429	11,841,520	11,863,457	9,687,153	9,710,008	9,733,320
Investment Income	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	310,000
Fines and Forfeits	5,601,600	5,496,932	5,399,157	5,303,238	5,209,137	5,116,819	5,026,246	4,942,385	4,860,202	4,779,662
Miscellaneous	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512
TOTAL REVENUES	**$223,715,795**	**$231,163,798**	**$242,551,037**	**$253,787,536**	**$262,670,189**	**$274,842,743**	**$287,135,436**	**$297,878,160**	**$309,838,622**	**$321,973,029**
EXPENDITURES:										
General Government	20,756,026	21,157,733	21,784,710	22,203,535	22,860,789	23,308,375	23,939,254	24,430,299	25,015,546	25,617,695
Public Safety	43,226,204	42,294,802	43,411,458	44,557,364	45,735,661	47,018,142	48,314,687	49,596,724	51,048,159	52,473,314
Education	68,036,884	70,758,360	73,588,694	76,532,242	79,593,531	82,777,273	86,916,136	91,261,943	95,825,040	100,616,292
Public Works	27,587,663	28,277,971	28,957,959	29,904,991	30,621,234	31,605,481	32,356,210	33,032,263	33,802,402	34,589,703
Culture and Recreation	3,140,908	3,226,942	3,320,646	3,411,762	3,510,880	3,607,382	3,706,669	3,808,822	3,913,926	4,022,068
Pension Benefits	14,276,280	14,579,360	14,448,314	14,564,924	15,050,953	15,554,217	16,481,657	17,132,427	17,114,043	17,690,924
Employee Benefits	28,305,408	30,006,201	31,881,057	33,874,965	36,009,522	38,280,446	40,707,215	43,300,219	46,059,815	49,009,642
Claims and Judgments	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,001	175,002
State and County Charges	14,315,701	14,602,015	14,894,055	15,191,936	15,495,775	15,805,691	16,121,804	16,444,241	16,773,125	17,108,588
Debt Service	11,193,696	11,486,298	12,470,767	13,241,635	13,829,050	12,658,495	12,902,677	13,056,549	13,282,493	12,909,433
Other	2,282,060	2,356,213	2,431,574	2,508,203	2,586,163	2,665,521	2,746,347	2,828,714	2,912,701	2,998,387
OPEB Liability		1,616,175	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
TOTAL EXPENDITURES	**$233,295,831**	**$240,537,070**	**$252,364,236**	**$261,166,557**	**$270,468,560**	**$278,456,021**	**$289,367,656**	**$300,067,202**	**$310,922,253**	**$322,211,049**
OTHER FINANCING SOURCES:										
Parking Meter Receipts	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662
Free Cash	2,000,000	1,500,000	1,000,000	500,000	0	0	0	0	0	0
Indirect Costs/ Enterprise	1,326,019	1,365,799	1,406,773	1,448,977	1,492,446	1,537,219	1,583,336	1,630,836	1,679,761	1,730,154
Overlay Surplus	350,000	0	350,000	0	350,000	0	350,000	0	350,000	0
Bond Premium	0	0	0	0	0	0	0	0	0	0
Sale of Assets	0	0	0	0	0	0	0	0	0	0
Developer Contributions	0	0	0	0	0	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	**$ 5,109,681**	**$ 4,299,461**	**$ 4,190,435**	**$ 3,382,638**	**$ 3,276,108**	**$ 2,970,881**	**$ 3,366,998**	**$ 3,064,498**	**$ 3,463,423**	**$ 3,163,816**
PROJECTED SURPLUS/(GAP):	**$ (4,470,355)**	**$ (5,073,810)**	**$ (5,622,764)**	**$ (3,996,383)**	**$ (4,522,263)**	**$ (642,398)**	**$ 1,134,777**	**$ 875,456**	**$ 2,379,791**	**$ 2,925,795**

Scenario 1: No GLX, recurring & underway capital project debt service only

Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
REVENUES:										
Real Estate and personal property Taxes	144,195,229	154,634,610	167,857,828	181,558,947	193,707,913	206,512,036	220,148,826	236,016,301	249,419,612	263,088,205
Penalties and Interest	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075
Motor Vehicle and Other Excise Taxes	9,767,106	10,425,735	10,589,296	11,406,985	11,960,205	12,156,760	12,358,158	12,564,571	12,776,182	12,993,174
Payments in Lieu of Taxes	1,344,840	1,578,556	1,811,916	1,845,829	1,880,504	1,915,960	1,952,214	1,989,273	2,027,187	2,065,943
Intergovernmental	49,281,725	48,967,034	49,684,507	50,412,742	50,016,410	50,766,656	51,528,156	52,301,078	53,085,594	53,881,878
Departmental Receipts	15,473,502	13,209,048	15,012,668	15,077,289	15,098,304	17,355,607	17,377,545	15,201,240	15,224,095	15,247,408
Investment Income	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	310,000
Fines and Forfeits	5,601,600	5,496,932	5,399,157	5,303,238	5,209,137	5,116,819	5,026,246	4,942,385	4,860,202	4,779,662
Miscellaneous	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512
TOTAL REVENUES	**$227,731,589**	**$236,389,501**	**$252,442,960**	**$267,702,617**	**$279,980,061**	**$295,941,425**	**$310,518,732**	**$325,152,436**	**$339,540,459**	**$354,213,857**
EXPENDITURES:										
General Government	20,756,026	21,157,733	21,784,710	22,203,535	22,860,789	23,308,375	23,939,254	24,430,299	25,015,546	25,617,695
Public Safety	43,226,204	42,294,802	43,411,458	44,557,364	45,735,661	47,018,142	48,314,687	49,596,724	51,048,159	52,473,314
Education	68,036,884	70,758,360	73,588,694	76,532,242	79,593,531	82,777,273	86,916,136	91,261,943	95,825,040	100,616,292
Public Works	27,587,663	28,277,971	28,957,959	29,904,991	30,621,234	31,605,481	32,356,210	33,032,263	33,802,402	34,589,703
Culture and Recreation	3,140,908	3,226,942	3,320,646	3,411,762	3,510,880	3,607,382	3,706,669	3,808,822	3,913,926	4,022,068
Pension Benefits	14,276,280	14,579,360	14,448,314	14,564,924	15,050,953	15,554,217	16,481,657	17,132,427	17,114,043	17,690,924
Employee Benefits	28,305,408	30,006,201	31,881,057	33,874,965	36,009,522	38,280,446	40,707,215	43,300,219	46,059,815	49,009,642
Claims and Judgments	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,001	175,002
State and County Charges	14,315,701	14,602,015	14,894,055	15,191,936	15,495,775	15,805,691	16,121,804	16,444,241	16,773,125	17,108,588
Debt Service	11,193,696	11,692,281	12,802,034	14,307,849	16,337,697	16,872,662	18,408,052	18,817,674	19,481,993	19,551,433
Other	2,282,060	2,356,213	2,431,574	2,508,203	2,586,163	2,665,521	2,746,347	2,828,714	2,912,701	2,998,387
OPEB Liability		1,616,175	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
TOTAL EXPENDITURES	**$233,295,831**	**$240,743,053**	**$252,695,503**	**$262,232,771**	**$272,977,207**	**$282,670,188**	**$294,873,031**	**$305,828,327**	**$317,121,753**	**$328,853,049**
OTHER FINANCING SOURCES:										
Parking Meter Receipts	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662
Free Cash	2,000,000	1,500,000	1,000,000	500,000	0	0	0	0	0	0
Indirect Costs/ Enterprise	1,326,019	1,365,799	1,406,773	1,448,977	1,492,446	1,537,219	1,583,336	1,630,836	1,679,761	1,730,154
Overlay Surplus	350,000	0	350,000	0	350,000	0	350,000	0	350,000	0
Bond Premium	0	0	0	0	0	0	0	0	0	0
Sale of Assets	0	0	0	0	0	0	0	0	0	0
Developer Contributions	0	0	0	0	0	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	**$ 5,109,681**	**$ 4,299,461**	**$ 4,190,435**	**$ 3,382,638**	**$ 3,276,108**	**$ 2,970,881**	**$ 3,366,998**	**$ 3,064,498**	**$ 3,463,423**	**$ 3,163,816**
PROJECTED SURPLUS/(GAP):	**$ (454,561)**	**$ (54,090)**	**$ 3,937,892**	**$ 8,852,484**	**$ 10,278,962**	**$ 16,242,118**	**$ 19,012,698**	**$ 22,388,607**	**$ 25,882,129**	**$ 28,524,624**

Scenario 2: GLX + recurring, underway and critical path capital project debt service

Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
REVENUES:										
Real Estate and personal property Taxes	144,195,229	154,634,610	167,857,828	181,558,947	193,707,913	206,512,036	220,148,826	236,016,301	249,419,612	263,088,205
Penalties and Interest	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075
Motor Vehicle and Other Excise Taxes	9,767,106	10,425,735	10,589,296	11,406,985	11,960,205	12,156,760	12,358,158	12,564,571	12,776,182	12,993,174
Payments in Lieu of Taxes	1,344,840	1,578,556	1,811,916	1,845,829	1,880,504	1,915,960	1,952,214	1,989,273	2,027,187	2,065,943
Intergovernmental	49,281,725	48,967,034	49,684,507	50,412,742	50,016,410	50,766,656	51,528,156	52,301,078	53,085,594	53,881,878
Departmental Receipts	15,473,502	13,209,048	15,012,668	15,077,289	15,098,304	17,355,607	17,377,545	15,201,240	15,224,095	15,247,408
Investment Income	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	310,000
Fines and Forfeits	5,601,600	5,496,932	5,399,157	5,303,238	5,209,137	5,116,819	5,026,246	4,942,385	4,860,202	4,779,662
Miscellaneous	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512
TOTAL REVENUES	**$227,731,589**	**$236,389,501**	**$252,442,960**	**$267,702,617**	**$279,980,061**	**$295,941,425**	**$310,518,732**	**$325,152,436**	**$339,540,459**	**$354,213,857**
EXPENDITURES:										
General Government	20,756,026	21,157,733	21,784,710	22,203,535	22,860,789	23,308,375	23,939,254	24,430,299	25,015,546	25,617,695
Public Safety	43,226,204	42,294,802	43,411,458	44,557,364	45,735,661	47,018,142	48,314,687	49,596,724	51,048,159	52,473,314
Education	68,036,884	70,758,360	73,588,694	76,532,242	79,593,531	82,777,273	86,916,136	91,261,943	95,825,040	100,616,292
Public Works	27,587,663	28,277,971	28,957,959	29,904,991	30,621,234	31,605,481	32,356,210	33,032,263	33,802,402	34,589,703
Culture and Recreation	3,140,908	3,226,942	3,320,646	3,411,762	3,510,880	3,607,382	3,706,669	3,808,822	3,913,926	4,022,068
Pension Benefits	14,276,280	14,579,360	14,448,314	14,564,924	15,050,953	15,554,217	16,481,657	17,132,427	17,114,043	17,690,924
Employee Benefits	28,305,408	30,006,201	31,881,057	33,874,965	36,009,522	38,280,446	40,707,215	43,300,219	46,059,815	49,009,642
Claims and Judgments	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,001	175,002
State and County Charges	14,315,701	14,602,015	14,894,055	15,191,936	15,495,775	15,805,691	16,121,804	16,444,241	16,773,125	17,108,588
Debt Service	11,193,696	11,692,281	12,802,434	14,294,491	15,571,056	15,684,362	17,239,002	17,808,224	18,886,493	18,954,183
Other	2,282,060	2,356,213	2,431,574	2,508,203	2,586,163	2,665,521	2,746,347	2,828,714	2,912,701	2,998,387
OPEB Liability		1,616,175	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
TOTAL EXPENDITURES	**$233,295,831**	**$240,743,053**	**$252,695,903**	**$262,219,413**	**$272,210,566**	**$281,481,888**	**$293,703,981**	**$304,818,877**	**$316,526,253**	**$328,255,799**
OTHER FINANCING SOURCES:										
Parking Meter Receipts	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662
Free Cash	2,000,000	1,500,000	1,000,000	500,000	0	0	0	0	0	0
Indirect Costs/ Enterprise	1,326,019	1,365,799	1,406,773	1,448,977	1,492,446	1,537,219	1,583,336	1,630,836	1,679,761	1,730,154
Overlay Surplus	350,000	0	350,000	0	350,000	0	350,000	0	350,000	0
Bond Premium	0	0	0	0	0	0	0	0	0	0
Sale of Assets	0	0	0	0	0	0	0	0	0	0
Developer Contributions	0	0	0	0	0	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	**$ 5,109,681**	**$ 4,299,461**	**$ 4,190,435**	**$ 3,382,638**	**$ 3,276,108**	**$ 2,970,881**	**$ 3,366,998**	**$ 3,064,498**	**$ 3,463,423**	**$ 3,163,816**
PROJECTED SURPLUS/(GAP):	**$ (454,561)**	**$ (54,090)**	**$ 3,937,492**	**$ 8,865,842**	**$ 11,045,603**	**$ 17,430,418**	**$ 20,181,748**	**$ 23,398,057**	**$ 26,477,629**	**$ 29,121,874**

Scenario 3: GLX + USQ DIF + recurring, underway and critical path capital project debt service

Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
REVENUES:										
Real Estate and personal property Taxes	144,195,229	154,634,610	167,857,828	181,558,947	193,707,913	206,512,036	220,148,826	236,016,301	249,419,612	263,088,205
Penalties and Interest	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075
Motor Vehicle and Other Excise Taxes	9,767,106	10,425,735	10,589,296	11,406,985	11,960,205	12,156,760	12,358,158	12,564,571	12,776,182	12,993,174
Payments in Lieu of Taxes	1,344,840	1,578,556	1,811,916	1,845,829	1,880,504	1,915,960	1,952,214	1,989,273	2,027,187	2,065,943
Intergovernmental	49,281,725	48,967,034	49,684,507	50,412,742	50,016,410	50,766,656	51,528,156	52,301,078	53,085,594	53,881,878
Departmental Receipts	15,473,502	13,209,048	15,012,668	15,077,289	15,098,304	17,355,607	17,377,545	15,201,240	15,224,095	15,247,408
Investment Income	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	310,000
Fines and Forfeits	5,601,600	5,496,932	5,399,157	5,303,238	5,209,137	5,116,819	5,026,246	4,942,385	4,860,202	4,779,662
Miscellaneous	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512
TOTAL REVENUES	**$227,731,589**	**$236,389,501**	**$252,442,960**	**$267,702,617**	**$279,980,061**	**$295,941,425**	**$310,518,732**	**$325,152,436**	**$339,540,459**	**$354,213,857**
EXPENDITURES:										
General Government	20,756,026	21,157,733	21,784,710	22,203,535	22,860,789	23,308,375	23,939,254	24,430,299	25,015,546	25,617,695
Public Safety	43,226,204	42,294,802	43,411,458	44,557,364	45,735,661	47,018,142	48,314,687	49,596,724	51,048,159	52,473,314
Education	68,036,884	70,758,360	73,588,694	76,532,242	79,593,531	82,777,273	86,916,136	91,261,943	95,825,040	100,616,292
Public Works	27,587,663	28,277,971	28,957,959	29,904,991	30,621,234	31,605,481	32,356,210	33,032,263	33,802,402	34,589,703
Culture and Recreation	3,140,908	3,226,942	3,320,646	3,411,762	3,510,880	3,607,382	3,706,669	3,808,822	3,913,926	4,022,068
Pension Benefits	14,276,280	14,579,360	14,448,314	14,564,924	15,050,953	15,554,217	16,481,657	17,132,427	17,114,043	17,690,924
Employee Benefits	28,305,408	30,006,201	31,881,057	33,874,965	36,009,522	38,280,446	40,707,215	43,300,219	46,059,815	49,009,642
Claims and Judgments	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,001	175,002
State and County Charges	14,315,701	14,602,015	14,894,055	15,191,936	15,495,775	15,805,691	16,121,804	16,444,241	16,773,125	17,108,588
Debt Service	11,193,696	11,692,281	12,802,434	14,294,491	15,571,056	15,684,362	17,239,002	17,808,224	18,886,493	18,954,183
Other	2,282,060	2,356,213	2,431,574	2,508,203	2,586,163	2,665,521	2,746,347	2,828,714	2,912,701	2,998,387
OPEB Liability		1,616,175	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
TOTAL EXPENDITURES	**$233,295,831**	**$240,743,053**	**$252,695,903**	**$262,219,413**	**$272,210,566**	**$281,481,888**	**$293,703,981**	**$304,818,877**	**$316,526,253**	**$328,255,799**
OTHER FINANCING SOURCES:										
Parking Meter Receipts	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662
Free Cash	2,000,000	1,500,000	1,000,000	500,000	0	0	0	0	0	0
Indirect Costs/ Enterprise	1,326,019	1,365,799	1,406,773	1,448,977	1,492,446	1,537,219	1,583,336	1,630,836	1,679,761	1,730,154
Overlay Surplus	350,000	0	350,000	0	350,000	0	350,000	0	350,000	0
Bond Premium	0	0	0	0	0	0	0	0	0	0
Sale of Assets	0	0	0	0	0	0	0	0	0	0
Developer Contributions	0	585,000	585,000	704,286	704,286	704,286	2,497,286	2,497,286	2,497,286	2,497,286
TOTAL OTHER FINANCING SOURCES	**$ 5,109,681**	**$ 4,884,461**	**$ 4,775,435**	**$ 4,086,924**	**$ 3,980,393**	**$ 3,675,167**	**$ 5,864,283**	**$ 5,561,783**	**$ 5,960,708**	**$ 5,661,101**
PROJECTED SURPLUS/(GAP):	**$ (454,561)**	**$ 530,910**	**$ 4,522,492**	**$ 9,570,128**	**$ 11,749,888**	**$ 18,134,704**	**$ 22,679,034**	**$ 25,895,343**	**$ 28,974,915**	**$ 31,619,159**

Scenario 4: GLX + USQ DIF and developer contributions + recurring, underway and critical path capital project debt service

Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
REVENUES:										
Real Estate and personal property Taxes	144,195,229	154,634,610	167,857,828	181,558,947	193,707,913	206,512,036	220,148,826	236,016,301	249,419,612	263,088,205
Penalties and Interest	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075
Motor Vehicle and Other Excise Taxes	9,767,106	10,425,735	10,589,296	11,406,985	11,960,205	12,156,760	12,358,158	12,564,571	12,776,182	12,993,174
Payments in Lieu of Taxes	1,344,840	1,578,556	1,811,916	1,845,829	1,880,504	1,915,960	1,952,214	1,989,273	2,027,187	2,065,943
Intergovernmental	49,281,725	48,967,034	49,684,507	50,412,742	50,016,410	50,766,656	51,528,156	52,301,078	53,085,594	53,881,878
Departmental Receipts	15,473,502	13,209,048	15,012,668	15,077,289	15,098,304	17,355,607	17,377,545	15,201,240	15,224,095	15,247,408
Investment Income	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	310,000
Fines and Forfeits	5,601,600	5,496,932	5,399,157	5,303,238	5,209,137	5,116,819	5,026,246	4,942,385	4,860,202	4,779,662
Miscellaneous	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512
TOTAL REVENUES	**$227,731,589**	**$236,389,501**	**$252,442,960**	**$267,702,617**	**$279,980,061**	**$295,941,425**	**$310,518,732**	**$325,152,436**	**$339,540,459**	**$354,213,857**
EXPENDITURES:										
General Government	20,756,026	21,157,733	21,784,710	22,203,535	22,860,789	23,308,375	23,939,254	24,430,299	25,015,546	25,617,695
Public Safety	43,226,204	42,294,802	43,411,458	44,557,364	45,735,661	47,018,142	48,314,687	49,596,724	51,048,159	52,473,314
Education	68,036,884	70,758,360	73,588,694	76,532,242	79,593,531	82,777,273	86,916,136	91,261,943	95,825,040	100,616,292
Public Works	27,587,663	28,277,971	28,957,959	29,904,991	30,621,234	31,605,481	32,356,210	33,032,263	33,802,402	34,589,703
Culture and Recreation	3,140,908	3,226,942	3,320,646	3,411,762	3,510,880	3,607,382	3,706,669	3,808,822	3,913,926	4,022,068
Pension Benefits	14,276,280	14,579,360	14,448,314	14,564,924	15,050,953	15,554,217	16,481,657	17,132,427	17,114,043	17,690,924
Employee Benefits	28,305,408	30,006,201	31,881,057	33,874,965	36,009,522	38,280,446	40,707,215	43,300,219	46,059,815	49,009,642
Claims and Judgments	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,001	175,002
State and County Charges	14,315,701	14,602,015	14,894,055	15,191,936	15,495,775	15,805,691	16,121,804	16,444,241	16,773,125	17,108,588
Debt Service	11,193,696	11,692,281	12,812,434	14,358,491	15,728,056	15,934,262	17,493,702	18,087,174	19,295,193	19,580,983
Other	2,282,060	2,356,213	2,431,574	2,508,203	2,586,163	2,665,521	2,746,347	2,828,714	2,912,701	2,998,387
OPEB Liability		1,616,175	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
TOTAL EXPENDITURES	**$233,295,831**	**$240,743,053**	**$252,705,903**	**$262,283,413**	**$272,367,566**	**$281,731,788**	**$293,958,681**	**$305,097,827**	**$316,934,953**	**$328,882,599**
OTHER FINANCING SOURCES:										
Parking Meter Receipts	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662
Free Cash	2,000,000	1,500,000	1,000,000	500,000	0	0	0	0	0	0
Indirect Costs/ Enterprise	1,326,019	1,365,799	1,406,773	1,448,977	1,492,446	1,537,219	1,583,336	1,630,836	1,679,761	1,730,154
Overlay Surplus	350,000	0	350,000	0	350,000	0	350,000	0	350,000	0
Bond Premium	0	0	0	0	0	0	0	0	0	0
Sale of Assets	0	0	0	0	0	0	0	0	0	0
Developer Contributions	0	585,000	585,000	704,286	704,286	704,286	2,497,286	2,497,286	2,497,286	2,497,286
TOTAL OTHER FINANCING SOURCES	**$ 5,109,681**	**$ 4,884,461**	**$ 4,775,435**	**$ 4,086,924**	**$ 3,980,393**	**$ 3,675,167**	**$ 5,864,283**	**$ 5,561,783**	**$ 5,960,708**	**$ 5,661,101**
PROJECTED SURPLUS/(GAP):	**$ (454,561)**	**$ 530,910**	**$ 4,512,492**	**$ 9,506,128**	**$ 11,592,888**	**$ 17,884,804**	**$ 22,424,334**	**$ 25,616,393**	**$ 28,566,215**	**$ 30,992,359**

Scenario 5: GLX + USQ DIF and developer contributions + recurring, underway, critical path capital projects, & Boynton Yards streetscape debt service (12/1/16)

Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
REVENUES:										
Real Estate and personal property Taxes	144,195,229	154,103,700	163,345,336	172,052,819	182,115,025	188,627,232	197,724,492	210,399,908	220,853,397	232,095,846
Penalties and Interest	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075
Motor Vehicle and Other Excise Taxes	9,767,106	10,425,735	10,589,296	11,406,985	11,960,205	12,156,760	12,358,158	12,564,571	12,776,182	12,993,174
Payments in Lieu of Taxes	1,344,840	1,578,556	1,811,916	1,845,829	1,880,504	1,915,960	1,952,214	1,989,273	2,027,187	2,065,943
Intergovernmental	49,281,725	48,967,034	49,684,507	50,412,742	50,016,410	50,766,656	51,528,156	52,301,078	53,085,594	53,881,878
Departmental Receipts	15,473,502	13,209,048	15,012,668	15,077,289	15,098,304	17,355,607	17,377,545	15,201,240	15,224,095	15,247,408
Investment Income	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	310,000
Fines and Forfeits	5,601,600	5,496,932	5,399,157	5,303,238	5,209,137	5,116,819	5,026,246	4,942,385	4,860,202	4,779,662
Miscellaneous	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512
TOTAL REVENUES	**$227,731,589**	**$235,858,592**	**$247,930,468**	**$258,196,489**	**$268,387,172**	**$278,056,622**	**$288,094,398**	**$299,536,044**	**$310,974,244**	**$323,221,498**
EXPENDITURES:										
General Government	20,756,026	21,157,733	21,784,710	22,203,535	22,860,789	23,308,375	23,939,254	24,430,299	25,015,546	25,617,695
Public Safety	43,226,204	42,294,802	43,411,458	44,557,364	45,735,661	47,018,142	48,314,687	49,596,724	51,048,159	52,473,314
Education	68,036,884	70,758,360	73,588,694	76,532,242	79,593,531	82,777,273	86,916,136	91,261,943	95,825,040	100,616,292
Public Works	27,587,663	28,277,971	28,957,959	29,904,991	30,621,234	31,605,481	32,356,210	33,032,263	33,802,402	34,589,703
Culture and Recreation	3,140,908	3,226,942	3,320,646	3,411,762	3,510,880	3,607,382	3,706,669	3,808,822	3,913,926	4,022,068
Pension Benefits	14,276,280	14,579,360	14,448,314	14,564,924	15,050,953	15,554,217	16,481,657	17,132,427	17,114,043	17,690,924
Employee Benefits	28,305,408	30,006,201	31,881,057	33,874,965	36,009,522	38,280,446	40,707,215	43,300,219	46,059,815	49,009,642
Claims and Judgments	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,001	175,002
State and County Charges	14,315,701	14,602,015	14,894,055	15,191,936	15,495,775	15,805,691	16,121,804	16,444,241	16,773,125	17,108,588
Debt Service	11,193,696	11,692,281	12,812,434	14,358,491	15,728,056	15,934,262	17,493,702	18,087,174	19,295,193	19,580,983
Other	2,282,060	2,356,213	2,431,574	2,508,203	2,586,163	2,665,521	2,746,347	2,828,714	2,912,701	2,998,387
OPEB Liability		1,616,175	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
TOTAL EXPENDITURES	**$233,295,831**	**$240,743,053**	**$252,705,903**	**$262,283,413**	**$272,367,566**	**$281,731,788**	**$293,958,681**	**$305,097,827**	**$316,934,953**	**$328,882,599**
OTHER FINANCING SOURCES:										
Parking Meter Receipts	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662	1,433,662
Free Cash	2,000,000	1,500,000	1,000,000	500,000	0	0	0	0	0	0
Indirect Costs/ Enterprise	1,326,019	1,365,799	1,406,773	1,448,977	1,492,446	1,537,219	1,583,336	1,630,836	1,679,761	1,730,154
Overlay Surplus	350,000	0	350,000	0	350,000	0	350,000	0	350,000	0
Bond Premium	0	0	0	0	0	0	0	0	0	0
Sale of Assets	0	0	0	0	0	0	0	0	0	0
Developer Contributions	0	585,000	585,000	704,286	704,286	704,286	2,497,286	2,497,286	2,497,286	2,497,286
TOTAL OTHER FINANCING SOURCES	**$ 5,109,681**	**$ 4,884,461**	**$ 4,775,435**	**$ 4,086,924**	**$ 3,980,393**	**$ 3,675,167**	**$ 5,864,283**	**$ 5,561,783**	**$ 5,960,708**	**$ 5,661,101**
PROJECTED SURPLUS/(GAP):	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Scenario 6: GLX + USQ DIF and developer contributions + recurring, underway, critical path capital projects, & Boynton Yards streetscape debt service (12/1/16)

Property tax levy reduced by projected surplus.

Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
REVENUES:										
Real Estate and personal property Taxes	144,195,229	154,634,610	167,857,828	181,558,947	193,707,913	206,512,036	220,148,826	236,016,301	249,419,612	263,088,205
Penalties and Interest	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075	808,075
Motor Vehicle and Other Excise Taxes	9,767,106	10,425,735	10,589,296	11,406,985	11,960,205	12,156,760	12,358,158	12,564,571	12,776,182	12,993,174
Payments in Lieu of Taxes	1,344,840	1,578,556	1,811,916	1,845,829	1,880,504	1,915,960	1,952,214	1,989,273	2,027,187	2,065,943
Intergovernmental	49,281,725	48,967,034	49,684,507	50,412,742	50,016,410	50,766,656	51,528,156	52,301,078	53,085,594	53,881,878
Departmental Receipts	15,473,502	13,209,048	15,012,668	15,077,289	15,098,304	17,355,607	17,377,545	15,201,240	15,224,095	15,247,408
Investment Income	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	310,000
Fines and Forfeits	5,601,600	5,496,932	5,399,157	5,303,238	5,209,137	5,116,819	5,026,246	4,942,385	4,860,202	4,779,662
Miscellaneous	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512	1,039,512
TOTAL REVENUES	**$227,731,589**	**$236,389,501**	**$252,442,960**	**$267,702,617**	**$279,980,061**	**$295,941,425**	**$310,518,732**	**$325,152,436**	**$339,540,459**	**$354,213,857**
EXPENDITURES:										
General Government	$ 20,756,026	$ 21,157,733	$ 21,784,710	$ 22,203,535	$ 22,860,789	$ 23,308,375	$ 23,939,254	$ 24,430,299	$ 25,015,546	$ 25,617,695
Public Safety	$ 43,226,204	$ 42,294,802	$ 43,411,458	$ 44,557,364	$ 45,735,661	$ 47,018,142	$ 48,314,687	$ 49,596,724	$ 51,048,159	$ 52,473,314
Education	$ 68,036,884	$ 70,758,360	$ 73,588,694	$ 76,532,242	$ 79,593,531	$ 82,777,273	$ 86,916,136	$ 91,261,943	$ 95,825,040	$100,616,292
Public Works	$ 27,587,663	$ 28,277,971	$ 28,957,959	$ 29,904,991	$ 30,621,234	$ 31,605,481	$ 32,356,210	$ 33,032,263	$ 33,802,402	$ 34,589,703
Culture and Recreation	$ 3,140,908	$ 3,226,942	$ 3,320,646	$ 3,411,762	$ 3,510,880	$ 3,607,382	$ 3,706,669	$ 3,808,822	$ 3,913,926	$ 4,022,068
Pension Benefits	$ 14,276,280	$ 14,579,360	$ 14,448,314	$ 14,564,924	$ 15,050,953	$ 15,554,217	$ 16,481,657	$ 17,132,427	$ 17,114,043	$ 17,690,924
Employee Benefits	$ 28,305,408	$ 30,006,201	$ 31,881,057	$ 33,874,965	$ 36,009,522	$ 38,280,446	$ 40,707,215	$ 43,300,219	$ 46,059,815	$ 49,009,642
Claims and Judgments	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,001	$ 175,002
State and County Charges	$ 14,315,701	$ 14,602,015	$ 14,894,055	$ 15,191,936	$ 15,495,775	$ 15,805,691	$ 16,121,804	$ 16,444,241	$ 16,773,125	$ 17,108,588
Debt Service	11,261,696	11,982,281	13,470,434	15,756,491	18,098,556	19,665,762	22,894,452	25,492,924	27,959,693	28,321,233
Other	$ 2,282,060	$ 2,356,213	$ 2,431,574	$ 2,508,203	$ 2,586,163	$ 2,665,521	$ 2,746,347	$ 2,828,714	$ 2,912,701	$ 2,998,387
OPEB Liability		$ 1,616,175	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000
TOTAL EXPENDITURES	**$233,363,831**	**$241,033,053**	**$253,363,903**	**$263,681,413**	**$274,738,066**	**$285,463,288**	**$299,359,431**	**$312,503,577**	**$325,599,453**	**$337,622,849**
OTHER FINANCING SOURCES:										
Parking Meter Receipts	$ 1,433,662	$ 1,433,662	$ 1,433,662	$ 1,433,662	$ 1,433,662	$ 1,433,662	$ 1,433,662	$ 1,433,662	$ 1,433,662	$ 1,433,662
Free Cash	$ 2,000,000	$ 1,500,000	$ 1,000,000	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ -
Indirect Costs/ Enterprise	$ 1,326,019	$ 1,365,799	$ 1,406,773	$ 1,448,977	$ 1,492,446	$ 1,537,219	$ 1,583,336	$ 1,630,836	$ 1,679,761	$ 1,730,154
Overlay Surplus	$ 350,000	$ -	$ 350,000	$ -	$ 350,000	$ -	$ 350,000	$ -	$ 350,000	$ -
Debt Exclusion Revenue	$ 68,000	$ 290,000	$ 658,000	$ 1,398,000	$ 2,370,500	$ 3,731,500	$ 5,400,750	$ 7,405,750	$ 8,664,500	$ 8,740,250
Sale of Assets	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Developer Contributions	$ -	$ 585,000	$ 585,000	$ 704,286	$ 704,286	$ 704,286	$ 2,497,286	$ 2,497,286	$ 2,497,286	$ 2,497,286
TOTAL OTHER FINANCING SOURCES	**$ 5,177,681**	**$ 5,174,461**	**$ 5,433,435**	**$ 5,484,924**	**$ 6,350,893**	**$ 7,406,667**	**$ 11,265,033**	**$ 12,967,533**	**$ 14,625,208**	**$ 14,401,351**
PROJECTED SURPLUS/(GAP):	**$ (454,561)**	**$ 530,910**	**$ 4,512,492**	**$ 9,506,128**	**$ 11,592,888**	**$ 17,884,804**	**$ 22,424,334**	**$ 25,616,393**	**$ 28,566,215**	**$ 30,992,359**
Debt Service as a % of total revenue	4.8%	5.0%	5.2%	5.8%	6.3%	6.5%	7.1%	7.5%	7.9%	7.7%

Scenario 7: GLX + USQ DIF + developer contributions + recurring, underway, critical path capital projects + Boynton Yards streetscape & SHS debt exclusion debt service. (12/8/16)

This scenario includes SHS debt exclusion debt service and revenue in the calculation of debt service as a percentage of operating revenues.

Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
TOTAL REVENUES	**$227,731,589**	**$236,389,501**	**$252,442,960**	**$267,702,617**	**$279,980,061**	**$295,941,425**	**$310,518,732**	**$325,152,436**	**$339,540,459**	**$354,213,857**
Debt Service	11,261,696	11,982,281	13,470,434	15,756,491	18,098,556	19,665,762	22,894,452	25,492,924	27,959,693	28,321,233
TOTAL EXPENDITURES	**$233,363,831**	**$241,033,053**	**$253,363,903**	**$263,681,413**	**$274,738,066**	**$285,463,288**	**$299,359,431**	**$312,503,577**	**$325,599,453**	**$337,622,849**
Debt Exclusion Revenue	68,000	290,000	658,000	1,398,000	2,370,500	3,731,500	5,400,750	7,405,750	8,664,500	8,740,250
TOTAL OTHER FINANCING SOURCES	**$ 5,177,681**	**$ 5,174,461**	**$ 5,433,435**	**$ 5,484,924**	**$ 6,350,893**	**$ 7,406,667**	**$ 11,265,033**	**$ 12,967,533**	**$ 14,625,208**	**$ 14,401,351**
PROJECTED SURPLUS/(GAP):	**$ (454,561)**	**$ 530,910**	**$ 4,512,492**	**$ 9,506,128**	**$ 11,592,888**	**$ 17,884,804**	**$ 22,424,334**	**$ 25,616,393**	**$ 28,566,215**	**$ 30,992,359**
Debt Service as a % of total revenue	4.8%	5.0%	5.2%	5.8%	6.3%	6.5%	7.1%	7.5%	7.9%	7.7%

Scenario 7: GLX + USQ DIF + developer contributions + recurring, underway, critical path capital projects + Boynton Yards streetscape & SHS debt exclusion debt service. (12/8/16)

This scenario includes SHS debt exclusion debt service and revenue in the calculation of debt service as a percentage of operating revenues.

Category	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
TOTAL REVENUES	**$227,731,589**	**$236,389,501**	**$252,442,960**	**$267,702,617**	**$279,980,061**	**$295,941,425**	**$310,518,732**	**$325,152,436**	**$339,540,459**	**$354,213,857**
Debt Service	11,261,696	11,982,281	13,470,434	15,756,491	18,098,556	19,665,762	22,894,452	25,492,924	27,959,693	28,321,233
TOTAL EXPENDITURES	**$233,363,831**	**$241,033,053**	**$253,363,903**	**$263,681,413**	**$274,738,066**	**$285,463,288**	**$299,359,431**	**$312,503,577**	**$325,599,453**	**$337,622,849**
Debt Exclusion Revenue	68,000	290,000	658,000	1,398,000	2,370,500	3,731,500	5,400,750	7,405,750	8,664,500	8,740,250
TOTAL OTHER FINANCING SOURCES	**$ 5,177,681**	**$ 5,174,461**	**$ 5,433,435**	**$ 5,484,924**	**$ 6,350,893**	**$ 7,406,667**	**$ 11,265,033**	**$ 12,967,533**	**$ 14,625,208**	**$ 14,401,351**
PROJECTED SURPLUS/(GAP):	**$ (454,561)**	**$ 530,910**	**$ 4,512,492**	**$ 9,506,128**	**$ 11,592,888**	**$ 17,884,804**	**$ 22,424,334**	**$ 25,616,393**	**$ 28,566,215**	**$ 30,992,359**
Debt Service as a % of operating budget	4.8%	5.0%	5.3%	6.0%	6.6%	6.9%	7.6%	8.2%	8.6%	8.4%

Scenario 7b: GLX + USQ DIF + developer contributions + recurring, underway, critical path capital projects + Boynton Yards streetscape & SHS debt exclusion debt service. (12/8/16)

This scenario includes SHS debt exclusion debt service in the calculation of debt service as a percentage of the operating budget.